

City of Garden Grove

# BUDGET



2010 - 2011



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City of Garden Grove

# BUDGET

## 2010 - 2011

### City Council

William J. Dalton  
Mayor

Steven R. Jones  
Mayor Pro Tem

Dina Nguyen  
Council Member

Bruce A. Broadwater  
Council Member

Andrew Do  
Council Member

### City Officials

Matthew J. Fertal  
City Manager

Kingsley Okereke  
Finance Director

### Budget Development

Michael J. McClellan  
Deborah A. Powell  
Janet J. Chung

### Publication

Maria Stipe  
Melanie Valdes

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# CITY OF GARDEN GROVE

William J. Dalton  
*Mayor*

Steven R. Jones  
*Mayor Pro Tem*

Dina Nguyen  
*Council Member*

Bruce A. Broadwater  
*Council Member*

Andrew Do  
*Council Member*

September 2010

Garden Grove City Council  
Garden Grove, CA

Honorable Mayor and Members of the City Council:

I am pleased to present the FY 2010-11 Budget for the City of Garden Grove. The Budget includes revenues and expenditures for the General and other basic funds: Agency, Water, Housing Authority, Grants, Special Assessment Districts (Main Street, Street Lighting, and Parking), Sanitary District, City-owned Mobile Home Parks, and the current year Capital Improvement Program.

## GENERAL ISSUES

Before discussing specific items, the following is a brief overview of the issues that apply to the budget:

- Community Vision and Guiding Principles: The FY 2010-11 budget reflects a continuing commitment to the Community Vision and Guiding Principles that were adopted by the City Council in March 2005.

### *Community Vision*

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

### *Guiding Principles*

We commit ourselves to the betterment of the individual, the organization, and the community by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

- Economic Condition: Recent reports and economic indicators suggest the state and national economies are stabilizing after the staggering downturn in late 2008 through early 2010; however concerns remain. The pace of the

recovery is still very uncertain. Unlike previous recoveries from recession, most forecasts suggest the recovery in 2010 and 2011 will be slow and uneven. Although consumer spending has picked up modestly in certain areas, high unemployment, sluggish income gains and tight credit are still dampening consumer spending. Commercial real estate remains fragile. And although housing activity has edged up, it is still at depressed levels.

Since the economic downturn, the City has seen dramatic drop-offs in revenues (i.e., sales tax, property tax, hotel tax, business tax, interest and building permits) creating a serious structural budget deficit. Sales Tax revenue is budgeted at \$15.1 million, the lowest it has been since FY 1998-99 and 23% below its peak in FY 2007-08. General Fund property tax is budgeted at \$11.2 million, 10% below its height in FY 2008-09. Total hotel tax revenue is budgeted at \$11.2 million, 11% below its peak in FY 2007-08, and revenue from building permits and other fees is down over 50% from several years prior.

In Fall 2008, as the economic situation became more severe, immediate measures were implemented within the City organization to bring spending in line with declining revenues. These measures included a freeze on hiring, lock-down on expenditures (e.g., vehicle/equipment purchases, building improvements, travel, conferences, various contractual and commodity items), and the development of a 3-Year Financial/Budget Implementation Plan. The plan articulates the City's budget cost reduction and revenue strategies designed to ride out the economic recession, and bring the City's structural budget deficit under control.

The 3-Year Budget Implementation Plan focuses on a range of both temporary and permanent cost reduction initiatives, economic development and revenue generation priorities, and the use of reserves to be implemented over three fiscal years. During this uncertain time, all revenues and expenditures will be closely monitored and appropriate adjustments will be made to ensure the City's financial health and stability. The second year of the 3-Year Plan is reflected in the FY 2010-11 budget along with additional reductions implemented to address larger than anticipated revenue losses due to the severity of the recession.

- Balanced Budget: The FY 2010-11 budget is balanced and includes all currently provided basic services. The basic operating budget of \$87.8 million and capital budget of \$3.8 million was balanced using \$5 million in reserves; a variety of smaller transfers into the General Fund to reimburse it for services provided to other funds and a total of \$7.8 million in cost reduction initiatives to address the decline in City revenues resulting from the national economic crisis.

### FY 2010-11 BASIC FUND BUDGET

The FY 2010-11 budget reflects the City's established priorities and maintains core services while responding to the impacts of the current economic climate on the City's financial position. Combining established priorities with the annual financial plan enables us to direct our resources toward those programs, projects and activities with the greatest potential for achieving the City's vision.

The use of \$5 million in reserves; a variety of smaller transfers into the General Fund to reimburse it for services provided to other funds and various one-time and ongoing expenditure reductions/deferrals has facilitated the balancing of the FY 2010-11 budget. As a result of these measures, the budget provides for:

- Requisite operational funding for Public Safety programs
- Reasonable Public Works operations to effectively maintain City infrastructure
- Requisite funding for all City operations including necessary inflation adjustments

The budget also reflects the following cost savings initiatives:

- No salary increases/adjustments in all employee contracts
- Elimination/defunding of 46 vacant positions, including early retirements
- Continued hiring freeze/forced labor lapse
- Cut contractual and other expenditures
- Deferred items (e.g., vehicle and equipment purchases, building improvements)

Maintaining the strategies outlined in the City's 3-Year Budget Implementation Plan, along with the implementation of appropriate additional adjustments as necessary, will allow the City to weather these uncertain economic times while continuing to provide quality services and maintain fiscal strength.

### NON-BASIC FUND BUDGETS

Water: The FY 2010-11 Water Services budget totals \$34.9 million and provides for the production and delivery of water throughout the City, replacement and refurbishment of water related infrastructure and equipment as needed, and the construction of new or enhanced water services necessitated by new development and existing infrastructural deficiencies. The adoption of a Water Financial Plan and new water rates in June 2007 enabled the presented FY 2010-11 balanced budget. Resources are allocated within the budget to continue the implementation of the Water Financial and Capital Plan including replacing defective components of the water system, construction of the Fire Flow Deficiency Main Replacement Project and replacement of the natural gas engine for the Westhaven Pump Station.

Agency for Community Development: The City is proceeding with its goal of improving and revitalizing all segments of the Garden Grove community. The Agency for Community Development is the primary vehicle for these efforts. Goals for the Agency's activities this year include continuing to implement the International West Master Plan; assisting in the development and expansion of new hotels, with focus on expansion of the Embassy Suites Hotel; continuing to implement the Disposition and Development Agreement for the McWhinney Water Park Hotel on the west side of Harbor Boulevard, marketing a commercial/residential mixed-use project to potential developers for the Brookhurst Triangle; and continuing to implement the Disposition and Development Agreement with Century Village Group for the development of 53 town homes for the Century Triangle. The total FY 2010-11 Agency budget of \$38.5 million includes the Community project area, Buena Clinton and Housing Set-Aside, provides funding for the acquisition of the Brookhurst Triangle properties and property acquisitions in the Central Hub area.

Housing Authority: The Housing Authority, which provides rental assistance to about 2,337 families, has continued to maintain a high lease-up rate. The goals of 2010-11 include maximizing the Authority's resources to assist those in need, including coordination with other City departments, County agencies, and community non-profit organizations. This year, the Housing Authority's rent will be partially paid out of the Agency's Low and Moderate Income Housing (20% Set-Aside) Fund.

Garden Grove Sanitary District: The District provides trash collection and sewer services to all of Garden Grove. In addition, the District provides sewer services to a small area consisting of unincorporated land and a portion of the City of Fountain Valley. The Sanitary District is funded sufficiently through its own property taxes and user fees revised in FY 2005-06. The total FY 2010-11 budget for Solid Waste is \$2.1 million, which provides for the cost of the service contract with Garden Grove Disposal, administration, and operating and landfill reserves. The Sewer budget for the 2010-11 fiscal year amounts to \$9.9 million, and provides for service main improvements and replacements, and other services consistent with the adopted 2006 financial and systems renovation plan.

## SUMMARY

California, along with the rest of the nation, is slowly emerging from the most severe economic downturn since the Great Depression. During the past two years, the nation underwent significant financial hardship, including job cuts, sales drops, depressed housing markets, factory slowdowns and tight credit availability. Although recent reports and economic indicators suggest the state and national economies are stabilizing after the staggering downturn. The pace of the recovery is still unclear and consumer spending is likely to be hamstrung for some time by modest or no income and job growth, a reduction in wealth, and limited credit availability.




At this time, the City continues to experience a structural budget deficit (gap between ongoing revenues and expenditures) resulting from dramatic revenue losses due to the recession. To ensure the financial health and stability of the organization, a 3-Year Budget Implementation Plan, focusing on an array of both temporary and permanent cost reduction initiatives, economic development and revenue generating priorities, and the use of fiscal reserves, is being utilized to close the gap between revenues and expenditures and balance the City's budget.

This budget reflects implementation of the second year of the 3-Year Plan, including \$7.8 million in cost reduction initiatives, the use of \$5 million in reserves and other one-time revenues. These actions were necessary because the recession has been deeper than anticipated and resulted in larger than expected revenue drop-offs. With the additional reductions, the City remains on-track to ride out the effects of the recession over a three-year period. Addressing the situation over a three year approach, will continue to allow the City to provide critical, front-line services to the public while helping the City Council achieve goals for public safety, improved transportation infrastructure, park improvements and enhanced long-term financial stability. During this time, all revenues and expenditures will be closely monitored and appropriate adjustments will be made.

The ultimate success of the City's 3-Year Financial/Budget Implementation Plan depends not only on expenditure reductions but on the eventual resumption of economic growth to help close the structural deficit caused by the recession. While many economic indicators are signaling the economy is improving, the City has not yet seen improvement in its revenues. Nevertheless, we are cautiously optimistic that improvement is near.

Although the City is navigating troubled economic times, with prudent fiscal management, the City Council's visionary leadership, and the dedication of our employees, I am confident Garden Grove is well positioned to meet its future. As in past years, we will continue to strive to strengthen the City's financial condition through planning, effective management, and expanding the City's economic base through aggressive redevelopment, economic development and active pursuit of State, federal and local grant funds.

Sincerely,

A handwritten signature in black ink that reads "Matthew Fertal". The signature is written in a cursive, flowing style.

MATTHEW J. FERTAL  
City Manager

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# **Organizational Mission, Vision, Guiding Principles and Goals**

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# ORGANIZATIONAL MISSION, VISION, AND GUIDING PRINCIPLES

## Mission Statement

The mission of the City of Garden Grove is to provide responsible leadership and quality services as we promote safety, cultural harmony, and life enrichment.

The City's Mission Statement was developed by employees and ratified by the City Council in 1995. It is designed to reflect our purpose.

## Vision Statement

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that preserves our residential character.

In 2004, the Garden Grove City Council authorized a community study to determine what issues were most important to Garden Grove residents. Over the following year-and-a-half, opinions were gathered through focus groups, surveys, an open house, and a community forum. The results were developed into a Community Vision Statement, Guiding Principles, and Strategic Goals, which were approved in March 2005 by the City Council.

## Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community, by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

The City Manager, Department Directors, Division Managers, and City Council developed Guiding Principles to shape the way we conduct our business of serving the community. The Guiding Principles were approved by the Garden Grove City Council in March 2005.

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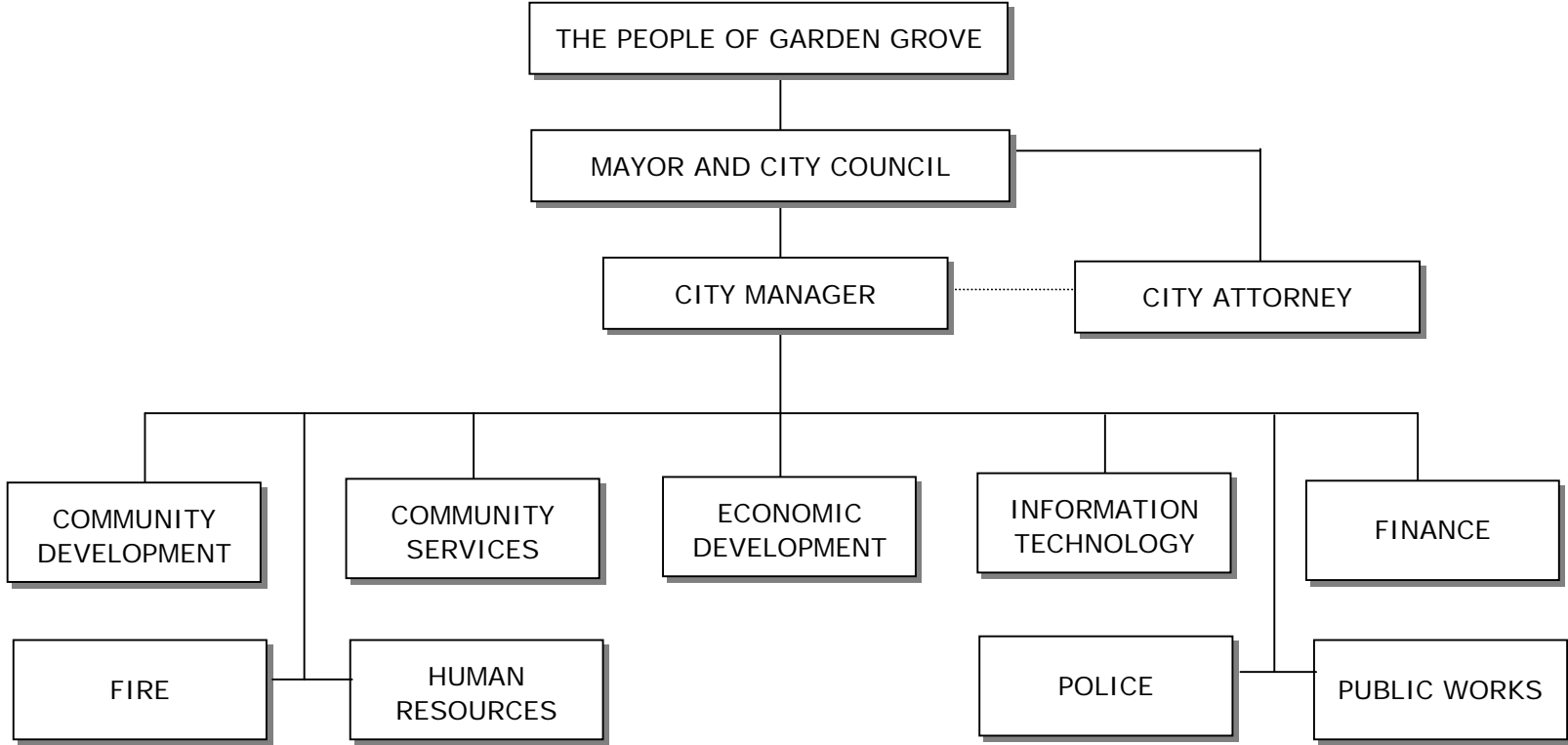
## Organizational Goals

Goals help us achieve the vision and mission of the City of Garden Grove. In addition to the goals articulated in each department's budget, the City Manager, Department Directors, and Division Managers, based upon direction from the City Council, have established the following organizational goals.

1. Pursue opportunities for enhanced economic development and financial stability, including attracting and retaining a prosperous business community.
2. Implement the second year of the three-year budget implementation plan to reduce costs and increase organizational efficiency.
3. Develop and implement an effective community outreach program that promotes the City's business and customer friendly services.
4. Complete the comprehensive review and update of the Municipal Code to ensure its accuracy and effectiveness in responding to community needs.
5. Implement the Public Safety Master Plan according to direction of the City Council.
6. Continue to develop the City workforce as a highly-skilled, creative, cooperative, trusting team.

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# City of Garden Grove



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# Budget Summaries

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**REVENUE SUMMARY  
(IN THOUSANDS OF DOLLARS)**

	2008-09 (Actual)	2009-10 (Budget)	2009-10 (Projected)	2010-11 (Budget)
<b><u>BASIC CITY REVENUE FUNDS</u></b>				
<b><u>GENERAL PURPOSE FUNDS</u></b>				
Sales Tax	\$ 16,236	\$ 16,500	\$ 14,000	\$ 15,100
Property Tax				
- General	12,492	12,490	11,300	11,200
- Paramedics	2,737	2,600	2,400	5,700
Property Transfer Tax	455	350	350	350
Motor Vehicle Tax	14,088	11,300	12,600	12,600
Franchises	2,265	2,500	2,200	2,200
Bldg. Permits & Other Fees	1,345	1,000	1,000	1,000
Deferred Municipal Support	4,607	5,005	5,005	4,847
Hotel Visitors Tax	9,137	10,500	9,500	9,700
Business Tax	2,335	2,100	2,100	2,100
Other Income	3,240	2,815	2,815	2,815
Traffic Fines	927	1,000	850	850
Parking Fines	884	1,010	1,010	1,010
Reimbursement Agreement	240	240	240	240
Interest	1,017	1,000	1,200	1,100
Grant OH Support	34	68	68	53
Street Repair/Loan Payback	2,771	2,700	2,700	3,200
Sports Facility Income	94	70	70	70
Land Sales	1,045	0	0	2,300
Total General Purpose Fund	<u>75,949</u>	<u>73,248</u>	<u>69,408</u>	<u>76,435</u>
<b><u>MISCELLANEOUS FUNDS</u></b>				
Gas Tax	1,852	2,000	1,600	1,800
Gas Tax 2105	1,137	1,000	1,000	1,000
State-Traffic Congestion Relief	2,047	404	404	1,467
Golf Course Operations	569	600	550	550
City Partnerships	100	N/A	N/A	N/A
Hotel Visitors Tax Sharing	2,120	2,200	2,200	1,540
Self-Supporting Recreation	615	600	600	600
Police Seizure	187	20	60	20
Traffic Offender Impound Fees	66	50	160	50
Red Light Enforcement	765	1,000	750	750
Certificate Of Participation	0	N/A	N/A	N/A
Total Miscellaneous Funds	<u>9,458</u>	<u>7,874</u>	<u>7,324</u>	<u>7,777</u>
TOTAL BASIC OPERATIONAL REVENUE	85,407	81,122	76,732	84,212
<b><u>CONSTRUCTION FUNDS (CAPITAL)</u></b>				
State Bonds Prop. 1B AB 1266	900	2,869	2,869	500
Cultural Arts	34	50	50	50
Park Fees	211	50	152	50
Drainage Fees	115	75	75	75
Traffic Mitigation Fees	54	250	250	250
Measure M	1,876	1,500	1,500	1,529
Development Agreement Fees	284	100	203	200
Total Construction Funds (Capital)	<u>3,474</u>	<u>4,894</u>	<u>5,099</u>	<u>2,654</u>
TOTAL BASIC CITY FUNDS	<u>\$ 88,881</u>	<u>\$ 86,016</u>	<u>\$ 81,831</u>	<u>\$ 86,866</u>

**REVENUE SUMMARY  
(IN THOUSANDS OF DOLLARS)**

	2008-09 (Actual)	2009-10 (Budget)	2009-10 (Projected)	2010-11 (Budget)
<b><u>GRANT REVENUE FUNDS</u></b>				
Public Safety/Augmentation	\$ 632	\$ 550	\$ 550	\$ 520
CDBG/Home/ADDI/ESG	2,388	3,850	3,850	4,612
Misc. Operational Grants	1,656	2,279	2,279	1,110
Misc. Capital Grants	<u>4,621</u>	<u>10,368</u>	<u>10,368</u>	<u>6,988</u>
<b>TOTAL GRANT FUNDS</b>	<b>\$ 9,297</b>	<b>\$ 17,047</b>	<b>\$ 17,047</b>	<b>\$ 13,230</b>
<b><u>MOBILE HOME PARK FUNDS</u></b>				
Emerald Isle MHP	905	909	909	911
Bahia Village MHP	1,771	1,643	1,643	1,663
Travel Country RV	<u>409</u>	<u>245</u>	<u>245</u>	<u>365</u>
<b>TOTAL MOBILE HOME PARK FUNDS</b>	<b>3,085</b>	<b>2,797</b>	<b>2,797</b>	<b>2,939</b>
<b><u>SPECIAL ASSESSMENT FUNDS</u></b>				
Street Lighting	1,341	1,318	1,318	1,321
Main Street	38	33	33	33
Park Maintenance	<u>701</u>	<u>700</u>	<u>700</u>	<u>700</u>
<b>TOTAL SPECIAL ASSESSMENTS</b>	<b>2,080</b>	<b>2,051</b>	<b>2,051</b>	<b>2,054</b>
<b><u>WATER ENTERPRISE FUNDS</u></b>				
Water Revenue	<u>29,025</u>	<u>29,402</u>	<u>29,402</u>	<u>34,497</u>
<b>TOTAL WATER FUNDS</b>	<b>29,025</b>	<b>29,402</b>	<b>29,402</b>	<b>34,497</b>
<b><u>AGENCY FUNDS</u></b>				
Redevelopment Fund-81	2,176	800	1,300	3,855
Agency Special Fund-81	21,809	21,930	20,910	20,200
Redev./Buena Clinton	50	25	35	25
Agency Spec./Buena Clinton	441	550	450	440
Housing Set Aside	5,989	5,870	5,790	6,315
RDA UBOC Intrim Loan - 011	110	25	31	0
2008 Katella Note - 012	<u>3</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL AGENCY FUNDS</b>	<b>30,578</b>	<b>29,200</b>	<b>28,516</b>	<b>30,835</b>
<b><u>CABLE CORPORATION FUNDS</u></b>				
Garden Grove Cable Corporation	<u>134</u>	<u>115</u>	<u>115</u>	<u>105</u>
<b>TOTAL CABLE CORPORATION FUNDS</b>	<b>134</b>	<b>115</b>	<b>115</b>	<b>105</b>

**REVENUE SUMMARY  
(IN THOUSANDS OF DOLLARS)**

	2008-09 (Actual)	2009-10 (Budget)	2009-10 (Projected)	2010-11 (Budget)
<b><u>HOUSING AUTHORITY FUNDS</u></b>				
Housing Authority	23,865	25,910	25,910	26,693
Housing Authority Mod. Rehab.	<u>63</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL HOUSING AUTHORITY FUNDS</b>	<b>23,928</b>	<b>25,910</b>	<b>25,910</b>	<b>26,693</b>
<b><u>SEWER FUNDS</u></b>				
GGSD/Sewer - Operations	9,650	27,780	10,316	9,751
GGSD/Sewer - Capital	345	0	0	0
GGSD/Sewer - Replacement	19	0	0	0
Cert. Of Part./Series A-2006	173	0	0	0
Sewer Fees	<u>(13)</u>	<u>223</u>	<u>200</u>	<u>222</u>
<b>TOTAL SEWER FUNDS</b>	<b>10,174</b>	<b>28,003</b>	<b>10,516</b>	<b>9,973</b>
<b><u>SOLID WASTE FUNDS</u></b>				
GGSD/Solid Waste - Operations	7,945	8,272	8,272	1,823
GGSD/Golf Range	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL SOLID WASTE FUNDS</b>	<b>7,945</b>	<b>8,272</b>	<b>8,272</b>	<b>1,823</b>
<b>TOTAL ALL FUNDS</b>	<b><u>\$ 205,127</u></b>	<b><u>\$ 228,813</u></b>	<b><u>\$ 206,457</u></b>	<b><u>\$ 209,015</u></b>

FY 2010-11

ADOPTED DEPARTMENTAL OPERATIONAL BUDGETS  
DEPARTMENT SUMMARY AND PRIOR YEAR COMPARISON (\$000)

DEPARTMENTS	FY 09-10 (BUDGET)①②	FY 10-11 (ADOPTED)①③
Fire	\$ 19,226.8	\$ 18,828.1
Police	43,409.3	43,088.1
Subtotal Public Safety	\$ 62,636.1	\$ 61,916.2
City Manager	1,702.8	1,695.5
Finance	3,395.9	3,452.7
Community Development	34,854.9	35,470.8
Public Works	59,651.6	54,149.6
Community Services	5,402.1	5,220.4
City Attorney	754.4	753.8
Human Resources	1,201.9	1,166.5
Economic Development	26,632.2	27,004.4
Information Technology	721.9	693.5
Subtotal Other	\$ 134,317.7	\$ 129,607.2
CITY TOTAL	\$ 196,953.8	\$ 191,523.4

① Excludes Capital Projects

② Excludes Basic Services - Ninth Year Depreciation of the City's Infrastructure.

③ Excludes Basic Services - Tenth Year Depreciation of the City's Infrastructure.

FY 2010-11  
 BASIC SERVICES BUDGET (\$000)  
 ADOPTED SOURCES AND USES OF FUNDS

FUNDS AVAILABLE

Beginning Fund Balances		\$ 4,840.0
Use of the General Fund Contingency Reserve		1,000.0
Transfer from the Development Agreement Fee Fund		1,000.0
Transfer from the Golf Course Fund		600.0
Transfer from the Vehicle Replacement Fund		1,000.0
Transfer from the PERS Rate Stabilization Reserve		3,000.0
Transfer from the Insurance Fund		100.0
Transfer from the Deposits Trust Fund - Buena-Clinton		16.1
Transfer to Agency from Hotel Visitors Tax		(1,540.0)
Estimated FY 10-11 Revenue		
General Fund*	\$ 76,435.7	
Gasoline Tax	2,800.0	
Other Oper. Revenue	<u>7,631.5</u>	
 Total Estimated Revenue		 <u>86,867.2</u>
 TOTAL ESTIMATED FUNDS AVAILABLE		 \$ 96,883.3

EXPENDITURES

Public Safety Services	\$ (60,568.8)	
Other Basic Services	<u>(27,234.9)</u>	
Subtotal Operational		\$ (87,803.7)
 Capital Projects		 (3,769.7)
Retired Medical Reserve		0.0
Contingency Reserve		<u>0.0</u>
 Total Estimated Expenditures		 \$ (91,573.4)
 Basic Funds Balance (Gross)		 5,309.9
Less: Restricted Funds Balance		(5,279.9)
 <u>BALANCE GENERAL FUND</u>		 <u>\$ 30.0</u>
 <u>TENTH YEAR DEPRECIATION OF THE CITY'S INFRASTRUCTURE</u>		 (12,595.0)
<u>NOT FUNDED</u>		
 <u>NET BALANCE GENERAL FUND</u>		 <u>\$ (12,565.0)</u>

\* The General Fund was required to transfer \$267.9 to the Self Supporting Recreation Fund.

FY 2010-11

ADOPTED OPERATIONAL BUDGETS BY DEPARTMENT\*

DEPARTMENT SUMMARIES (\$000)

ADOPTED FY 10-11	Fire	Police	Subtotal Public Safety	City Manager	Finance	Community Development	Public Works	Community Services	City Attorney	Human Resources	Economic Development	Information Technology	Subtotal Other	City Totals
<b>TOTAL</b>	\$ 18,828.1	\$ 43,088.1	\$ 61,916.2	\$ 1,695.5	\$ 3,452.7	\$ 35,470.8	\$ 54,149.6	\$ 5,220.4	\$ 753.8	\$ 1,166.5	\$ 27,004.4	\$ 693.5	\$ 129,607.2	\$ 191,523.4
Basic Services	18,728.1	41,840.7	60,568.8	1,376.1	1,871.5	2,787.3	14,837.4	3,953.5	753.8	956.2	20.4	678.7	\$ 27,234.9	\$ 87,803.7
Grant Services	100.0	829.8	929.8	0.0	0.0	3,439.1	23.6	1,111.0	0.0	210.3	0.0	5.7	\$ 4,789.7	\$ 5,719.5
Mobile Home Parks	0.0	0.0	0.0	0.0	0.0	2,158.0	0.0	0.0	0.0	0.0	364.8	0.0	\$ 2,522.8	\$ 2,522.8
Special Assessments	0.0	0.0	0.0	14.9	0.0	0.0	2,034.7	0.0	0.0	0.0	0.0	0.0	\$ 2,049.6	\$ 2,049.6
Water Services	0.0	0.0	0.0	37.7	867.9	26.9	28,914.2	11.5	0.0	0.0	51.3	4.6	\$ 29,914.1	\$ 29,914.1
Agency Services	0.0	417.6	417.6	198.7	37.7	415.1	99.1	27.9	0.0	0.0	26,567.9	4.0	\$ 27,350.4	\$ 27,768.0
Cable Services	0.0	0.0	0.0	0.0	0.0	0.0	0.0	105.0	0.0	0.0	0.0	0.0	\$ 105.0	\$ 105.0
Housing Services	0.0	0.0	0.0	10.1	37.7	26,644.4	0.0	0.0	0.0	0.0	0.0	0.5	\$ 26,692.7	\$ 26,692.7
Sewer Services	0.0	0.0	0.0	35.3	268.5	0.0	6,952.0	5.7	0.0	0.0	0.0	0.0	\$ 7,261.5	\$ 7,261.5
Refuse Services	0.0	0.0	0.0	22.7	369.4	0.0	1,288.6	5.8	0.0	0.0	0.0	0.0	\$ 1,686.5	\$ 1,686.5

\* Excludes Capital Projects

**FY 2010-11  
TENTH YEAR DEPRECIATION  
OF CITY'S INFRASTRUCTURE  
DETAIL (\$000)**

Furniture/Equipment	\$ 995.8
Streets	9,029.3
Storm Drain System	1,368.6
Buildings/Park Assets	<u>1,201.3</u>
TOTAL TENTH YEAR DEPRECIATION	<u><u>\$ 12,595.0</u></u>

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# Departmental Budgets

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## **INTRODUCTION**

### **DEPARTMENTAL BUDGETS**

This section contains the individual budgets for each City department. Each section contains the following information:

- Mission and Goals      - A general statement of the mission for the department and a list of specific goals for the year, which go beyond the department's basic, day-to-day operations.
  
- Organization Chart      - A chart showing the general structure of the department, including the number of authorized personnel.
  
- Budget Detail            - A listing of departmental divisions, including sources of funding and expenditures.

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## CITY MANAGER'S OFFICE

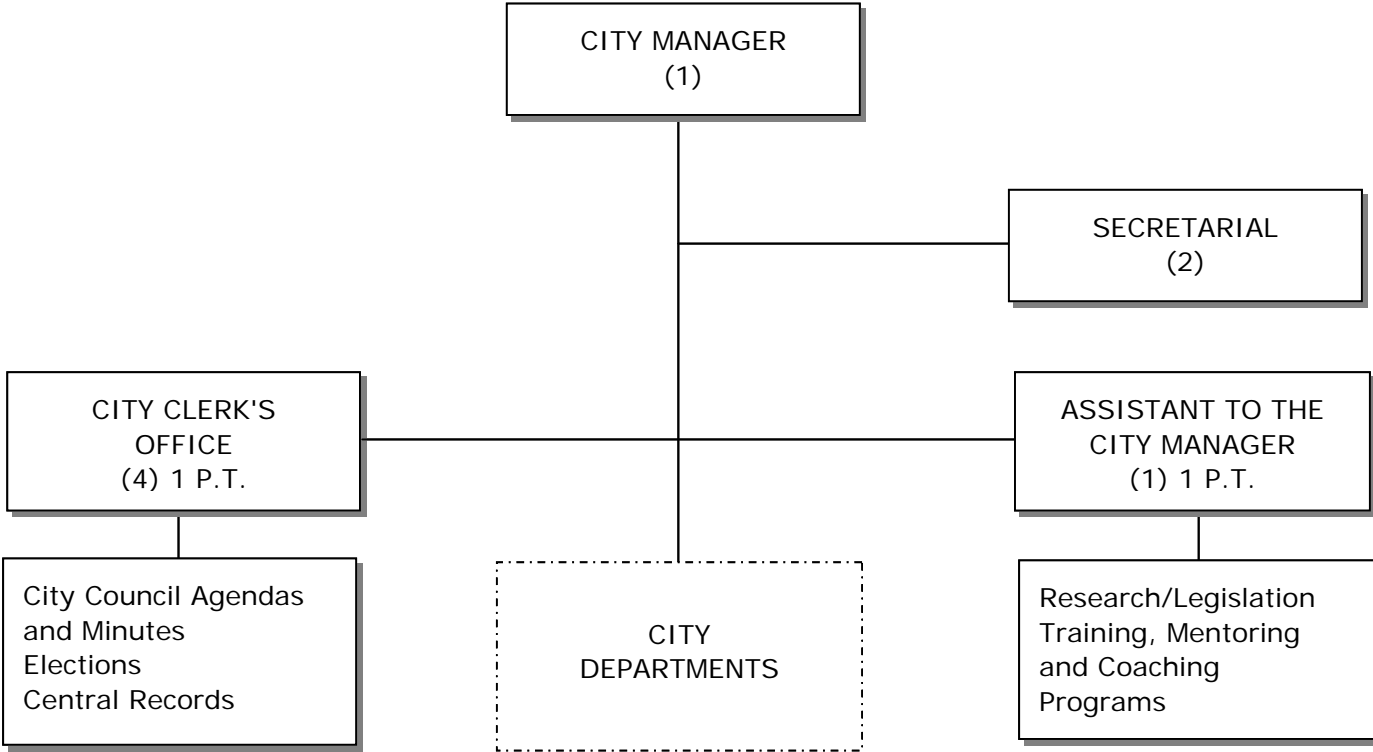
### MISSION

The mission of the City Manager's Office is to assist the City Council in establishing community goals and policies and provide leadership and direction in the administration of all City departments and services.

### 2010-11 GOALS

1. Carry out the policies and priorities established by the City Council in an effort to enhance the quality of life in Garden Grove.
2. Take the lead to assist City departments in identifying and completing organizational key projects.
3. Effectively oversee implementation of the second year of the three-year budget implementation plan to reduce costs and increase organizational efficiency.
4. Coordinate all City departments to focus efforts toward economic development, including the Brookhurst Triangle, Century Triangle, and International West McWhinney Water Park Hotel Development.
5. Work closely with City lobbyists to seek local, state and federal funding to augment City resources with specific emphasis on federal transportation funding for Harbor Boulevard.
6. Maintain ongoing programs for customer service excellence and employee professional development.
7. Continue to provide responsive assistance to citizen/public inquiries and concerns.
8. Complete the comprehensive review and update of the Municipal Code.

# City Manager's Office



Total Number of Employees - 10  
Full Time - 8  
Part Time - 2

# CITY MANAGER

		Total	Funding Source	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		10-11		Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
		10-11		10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11
<b>DIVISIONS</b>													
<b>City Council</b>													
0010	City Council	127.8	Redevelop/Hsg./ Sewer/Refuse	104.6					5.9		4.4	0.7	12.2
0011	Council Support	65.5		65.5									
0012	Council Contingency	87.0		87.0									
	Division Total	280.3		257.1					5.9		4.4	0.7	12.2
<u>Detail for Division:</u>													
	Labor	115.4		92.2					5.9		4.4	0.7	12.2
	Contractual Services	124.8		124.8									
	Commodities	18.4		18.4									
	Other	21.7		21.7									
	Capital Outlay												
	Division Total	280.3		257.1					5.9		4.4	0.7	12.2
<b>City Manager</b>													
0020	Management	266.1	Redevelop/St.Ltg.	101.9			14.9		149.3				
0021	Operations	224.6	Redevelop/Hsg/ Sewer/Refuse	198.3					9.3		5.7	0.8	10.5
0022	City Mgr. Projects	22.5	Redevelop	22.0					0.5				
0023	Research/Legislation	288.0	Redevelop/HSA/ Sewer/Water	195.0				31.0	31.0			31.0	
0024	Treasurer	1.0		1.0									
0026	Customer Sv. Support	10.2		10.2									
	Division Total	812.4		528.4			14.9	31.0	190.1		5.7	31.8	10.5
<u>Detail for Division:</u>													
	Labor	603.0		321.5			14.9	31.0	187.6		5.7	31.8	10.5
	Contractual Services	161.6		159.6					2.0				
	Commodities	11.2		10.7					0.5				
	Other	36.6		36.6									
	Capital Outlay												
	Division Total	812.4		528.4			14.9	31.0	190.1		5.7	31.8	10.5
<b>City Clerk</b>													
0040	City Clerk	217.9		217.9									
0041	Central Records	208.1		208.1									
0042	Elections/Voter Assist.	115.2		115.2									
	Division Total	541.2		541.2									
<u>Detail for Division:</u>													
	Labor	373.2		373.2									
	Contractual Services	133.4		133.4									
	Commodities	4.4		4.4									
	Other	30.2		30.2									
	Capital Outlay												
	Division Total	541.2		541.2									

# CITY MANAGER

	Total 10-11	Funding Source	Basic Services 10-11	Grant Services 10-11	Mobile Home Parks Services 10-11	Special Assessment Services 10-11	Water Services 10-11	Agency Services 10-11	Cable Services 10-11	Housing Services 10-11	Sewer Services 10-11	Refuse Services 10-11
<b>Employee Development</b>												
0027 Employee Development	61.6	Redevelop/Sewer/ Water	49.4				6.7	2.7			2.8	
Division Total	<u>61.6</u>		<u>49.4</u>				<u>6.7</u>	<u>2.7</u>			<u>2.8</u>	
<u>Detail for Division:</u>												
Labor	0.0											
Contractual Services	26.3		21.2				2.8	1.1			1.2	
Commodities	35.3		28.2				3.9	1.6			1.6	
Other	0.0											
Capital Outlay												
Division Total	<u>61.6</u>		<u>49.4</u>				<u>6.7</u>	<u>2.7</u>			<u>2.8</u>	
<b>TOTAL FOR DEPARTMENT:</b>												
LABOR	1,091.6		786.9			14.9	31.0	193.5		10.1	32.5	22.7
CONTRACTUAL SERVICES	446.1		439.0				2.8	3.1			1.2	
COMMODITIES	69.3		61.7				3.9	2.1			1.6	
OTHER	88.5		88.5									
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u><u>1,695.5</u></u>		<u><u>1,376.1</u></u>			<u><u>14.9</u></u>	<u><u>37.7</u></u>	<u><u>198.7</u></u>		<u><u>10.1</u></u>	<u><u>35.3</u></u>	<u><u>22.7</u></u>
<b><u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u></b>												
City Manager	1											
City Clerk	1											
Division Manager	1											
Admin. Secretary	1											
Deputy City Clerk	1											
Senior Admin. Aide	1											
Principal Office Assistant	2											
TOTAL POSITIONS	<u><u>8</u></u>											



## COMMUNITY DEVELOPMENT DEPARTMENT

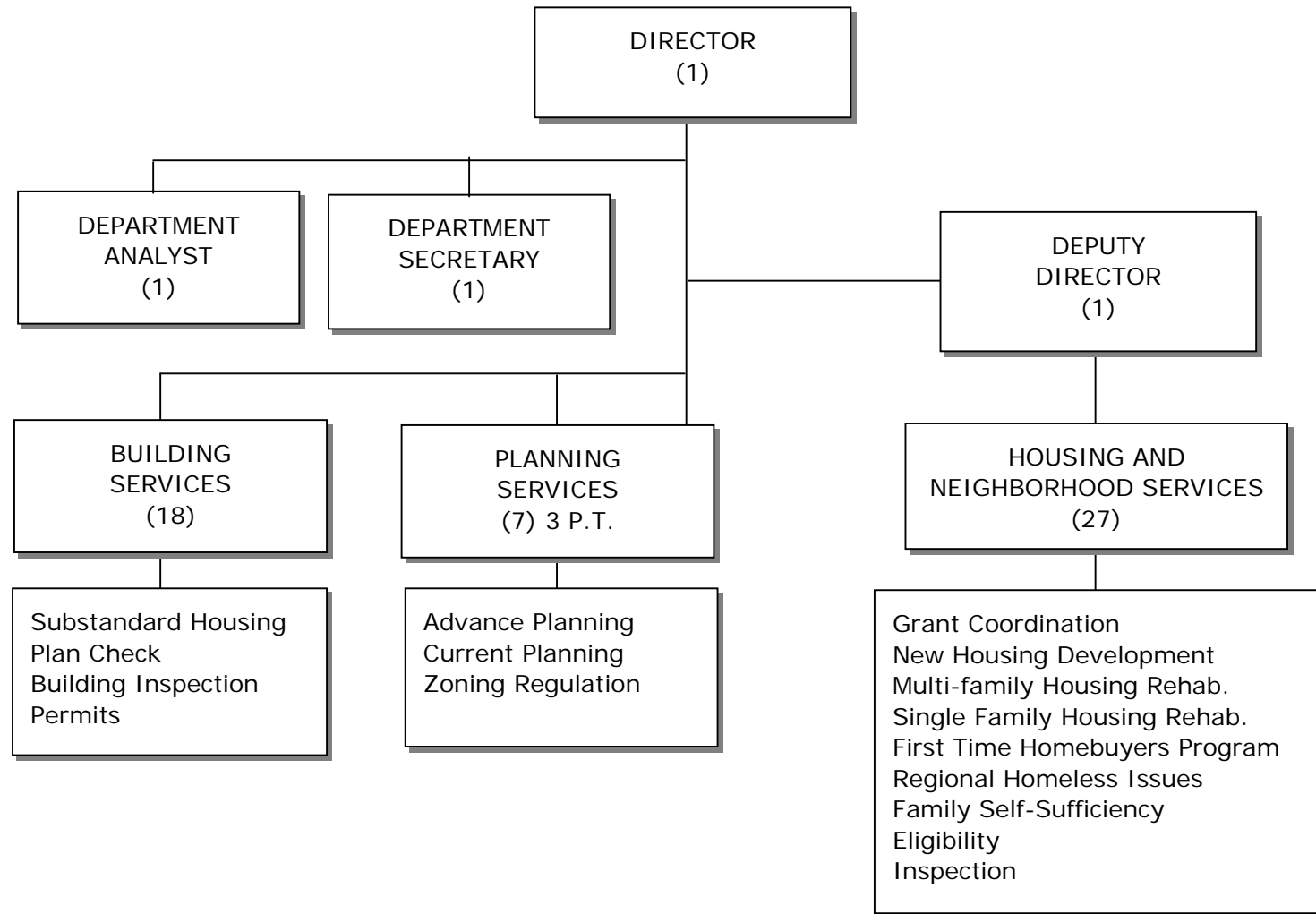
### MISSION

Providing Quality Services Through Creativity and Collaboration.

### 2010-11 GOALS

1. Implement new Water-Efficient Landscape Ordinance and organize three public outreach workshops to discuss Water Efficient Landscaping and Green Building Practices.
2. Develop a draft Mixed Use Zone that will serve as a basis for all other mixed-use zones (including Civic Center).
3. Continue working with applicants to carryout entitlements for Brookhurst Triangle, the Water Park Hotel, Century Triangle, and the Fairview Project.
4. Manage the rehabilitation of the Grove Park Apartments.
5. Continue the implementation of all new programs and projects funded with the City's allocation of American Recovery and Reinvestment Act funds.
6. Maximize opportunities for additional federal funding for the Housing Authority by maintaining its designation as a "High Performing Agency."
7. Prepare to re-open the Housing waiting list by conducting public outreach and updating the webpage with important information about the application process.
8. Reach out to the community to better inform them of the goals, functions, and procedures of the Building Division by creating educational events and materials.
9. Improve communication within the City by hosting educational forums with other departments.

# Community Development



Total Number of Employees - 59  
 Full Time - 56  
 Part Time - 3

## COMMUNITY DEVELOPMENT

		Total 10-11	Funding Source	Basic Services 10-11	Grant Services 10-11	Mobile Home Parks Services 10-11	Special Assessment Services 10-11	Water Services 10-11	Agency Services 10-11	Cable Services 10-11	Housing Services 10-11	Sewer Services 10-11	Refuse Services 10-11
<b><u>DIVISIONS</u></b>													
<b>Community Development Mgmt.</b>													
2000	Comm. Dev. Mgmt.	448.3	HSA/Housing/Redevelop	182.9					165.1		100.3		
	Division Total	448.3		182.9					165.1		100.3		
<u>Detail for Division:</u>													
	Labor	311.7		85.9					125.5		100.3		
	Contractual Services	1.2		0.2					1.0				
	Commodities												
	Other	135.4		96.8					38.6				
	Capital Outlay												
	Division Total	448.3		182.9					165.1		100.3		
<b>Building Services</b>													
2100	Building Services Mgmt.	232.8		232.8									
2140	Building Abatement	174.9		174.9									
2142	Bldg Abatement CDBG	300.1	CDBG		300.1								
2160	Plan Check/Permits	836.8	Water	809.9				26.9					
2180	Inspection/General	517.7		517.7									
	Division Total	2,062.3		1,735.3	300.1			26.9					
<u>Detail for Division:</u>													
	Labor	1,456.0		1,129.0	300.1			26.9					
	Contractual Services	437.1		437.1									
	Commodities	25.4		25.4									
	Other	143.8		143.8									
	Capital Outlay												
	Division Total	2,062.3		1,735.3	300.1			26.9					
<b>Planning Services</b>													
2300	Planning Commission	6.3		6.3									
2302	Current Planning	401.7		401.7									
2306	Advance Planning	208.4	AQMD	193.7	14.7								
2308	Planning Management	267.4		267.4									
	Division Total	883.8		869.1	14.7								
<u>Detail for Division:</u>													
	Labor	783.3		768.6	14.7								
	Contractual Services	30.9		30.9									
	Commodities	17.8		17.8									
	Other	51.8		51.8									
	Capital Outlay												
	Division Total	883.8		869.1	14.7								

## COMMUNITY DEVELOPMENT

		Total	Funding Source									
		10-11	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
		10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11
<b>Neighborhood Improvement</b>												
2700	CDBG Adm./Plan	501.5	CDBG	501.5								
2707	NSP GG	19.0	NSP	19.0								
2709	NSP Admin GG	32.9	NSP	32.9								
2711	Homeless Prev. Admin	19.5	Homeless Prev	19.5								
2714	HOME Admin.	113.4	HOME	113.4								
2715	Lutheran Social Svc	13.0	CDBG	13.0								
2730	Fair Housing Serv.	35.5	CDBG	35.5								
2732	Sr Hm Imp Grant Prg	50.0	CDBG	50.0								
2733	Comm Senior Serv	29.4	CDBG	29.4								
2740	CDBG Indirect	24.9	CDBG	24.9								
2800	Emerald Isle Oper.	934.6	Emerald Isle MHP		934.6							
2801	Bahia Village Oper.	1,223.4	Bahia Village MHP		1,223.4							
2805	Thomas House Shelter	55.0	Emerg. Shelter	55.0								
2806	Lead Paint Testing	15.0	CDBG	15.0								
2810	Mobile Home Rehab	150.0	HSA/Redv					150.0				
2818	Multi-Fam Acq/Rehab	895.6	HOME	895.6								
2828	Acacia Ctr. Rehab.	12.9	CDBG	12.9								
2829	Sec. 108 Repayment	1,061.4	CDBG	1,061.4								
2830	Grove Park	179.8	HOME	179.8								
2859	Sr. Home Improv Grant	100.0	HSA/Redv					100.0				
2874	ESG Admin.	5.7	Emerg. Shelter	5.7								
2876	ESG Women Trans. Ctr.	39.8	Emerg. Shelter	39.8								
2877	Interval House Crisis	20.0	Emerg. Shelter	20.0								
	Division Total	5,532.3		3,124.3	2,158.0			250.0				
<u>Detail for Division:</u>												
	Labor	514.5		514.5								
	Contractual Services	1,156.4		366.8	789.6							
	Commodities	26.7		3.7	23.0							
	Other	3,834.7		2,239.3	1,345.4			250.0				
	Capital Outlay											
	Division Total	5,532.3		3,124.3	2,158.0			250.0				
<b>Housing Authority</b>												
4102	Hsg-Admin	2,487.5	Housing							2,487.5		
4103	Family Self Sufficiency	94.2	Housing							94.2		
4104	Hsg-Vouchers HAP	23,962.4	Housing							23,962.4		
	Division Total	26,544.1								26,544.1		
<u>Detail for Division:</u>												
	Labor	2,133.7								2,133.7		
	Contractual Services	160.2								160.2		
	Commodities	28.0								28.0		
	Other	24,222.2								24,222.2		
	Capital Outlay											
	Division Total	26,544.1								26,544.1		

## COMMUNITY DEVELOPMENT

	Total 10-11	Funding Source	Basic Services 10-11	Grant Services 10-11	Mobile Home Parks Services 10-11	Special Assessment Services 10-11	Water Services 10-11	Agency Services 10-11	Cable Services 10-11	Housing Services 10-11	Sewer Services 10-11	Refuse Services 10-11
<b>TOTAL FOR DEPARTMENT:</b>												
LABOR	5,199.2		1,983.5	829.3			26.9	125.5		2,234.0		
CONTRACTUAL SERVICES	1,785.8		468.2	366.8	789.6			1.0		160.2		
COMMODITIES	97.9		43.2	3.7	23.0					28.0		
OTHER	28,387.9		292.4	2,239.3	1,345.4			288.6		24,222.2		
CAPITAL OUTLAY												
<b>TOTAL DEPARTMENT</b>	<b>35,470.8</b>		<b>2,787.3</b>	<b>3,439.1</b>	<b>2,158.0</b>		<b>26.9</b>	<b>415.1</b>		<b>26,644.4</b>		

**AUTHORIZED POSITIONS FOR DEPARTMENT:**

Comm. Dev. Director	1
Deputy Director	1
Building Services Manager	1
Planning Services Manager	1
Econ. Dev. Manager	1
Senior Project Planner	1
Senior Planner	2
Plan Check Engineer	2
Project Planner	1
Supervising Building Inspector	3
Permit Center Supervisor	1
Planner	2
Plans Examiner	1
Housing Supervisor	2
Associate Planner	1
Building Inspector	7
Administrative Analyst	2
Senior Housing Specialist	3
Department Secretary	1
Permit Technician	1
Housing Specialist	13
Principal Office Assistant	3
Eligibility Technician	2
Senior Office Assistant	1
Office Assistant	1
Clerical Assistant	1
<b>TOTAL POSITIONS</b>	<b>56</b>

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## COMMUNITY SERVICES DEPARTMENT

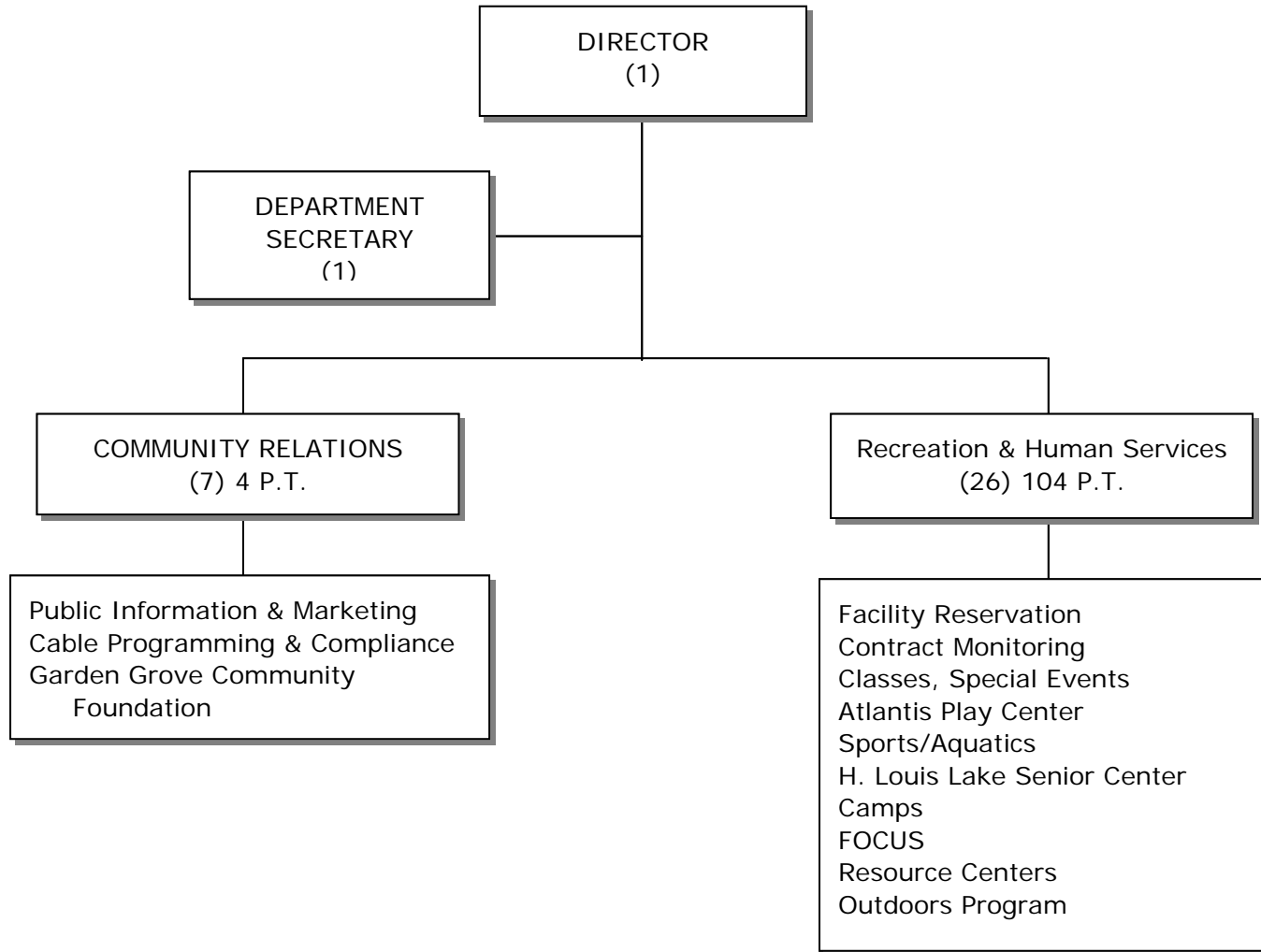
### MISSION

The mission of the Community Services Department is to create community and facilitate positive communication with the City Council, residents, co-workers and regional audiences. This is to be accomplished by serving our youth, residents, co-workers and audiences with parks, programs, career and educational employment, quality written materials and creative and accurate video productions, always keeping in mind the importance of providing top-of-the-line customer service to all.

### 2010-11 GOALS

1. Continue implementation of the Strategic Plan for the Community Services Department, by utilizing State bond funds to strengthen the safety and security of the Buena Clinton neighborhood with the completion of a new Youth and Family Resource Center.
2. Implement a Senior Mobility Program that will provide senior residents greater access to City support services. These would include: daily meal delivery, medical and pharmacy access and recreational opportunities that work to improve individual health and wellness.
3. Examine funding options and initiate discussions with outside agencies to explore the expansion of park space within the community.
4. Maintain an open dialogue and promote a positive image of Garden Grove to Orange County residents, Garden Grove residents and our fellow employees, through effective communications, programs and activities.

# Community Services



Total Number of Employees - 143  
Full Time - 35  
Part Time - 108



## COMMUNITY SERVICES

	Total 10-11	Funding Source	Basic Services 10-11	Grant Services 10-11	Mobile Home Parks Services 10-11	Special Assessment Services 10-11	Water Services 10-11	Agency Services 10-11	Cable Services 10-11	Housing Services 10-11	Sewer Services 10-11	Refuse Services 10-11
<b><u>DIVISIONS</u></b>												
<b>Community Relations</b>												
0050 Admin. Support	201.3		201.3									
0059 City Partnership	25.0		25.0									
0060 Public Information	298.4	Sewer/Refuse/Water	275.4				11.5				5.7	5.8
0061 Special Events	69.5		69.5									
0062 Cable TV	1.2		1.2									
0063 G.G. Cable Programming	14.5	GG Cable							14.5			
0064 Community Access	407.2	GG Cable	316.7						90.5			
Division Total	1,017.1		889.1				11.5		105.0		5.7	5.8
<u>Detail for Division:</u>												
Labor	773.4		682.9						90.5			
Contractual Services	105.3		82.3				11.5				5.7	5.8
Commodities	43.6		43.6									
Other	94.8		80.3						14.5			
Capital Outlay												
Division Total	1,017.1		889.1				11.5		105.0		5.7	5.8
<b>Recreation &amp; Human Services</b>												
2736 B/Clinton FRC	368.7	Redev./B.C.	340.8					27.9				
4200 Community Services Mgmt	614.2	Self-Supp.	614.2									
4250 Sport Center/Gym	111.5		111.5									
4300 Recreation Services	214.5		214.5									
4304 Summer Camps	99.4	Self-Supp.	99.4									
4305 Aquatics	186.7	Self-Supp.	186.7									
4306 Facility Reserve	32.2	Self-Supp.	32.2									
4307 Adult Softball	67.4	Self-Supp.	67.4									
4308 Atlantis Park	113.1	Self-Supp.	113.1									
4309 Special Events/Self Supp.	5.9	Self-Supp.	5.9									
4310 Teen Programs	17.8		17.8									
4320 Park Patrol	222.7		222.7									
4330 Youth Sports	79.1		79.1									
4600 Senior Center/CDBG	236.6	CDBG		236.6								
4601 Snr/Mobility Program	213.2	County CSVC		213.2								
4605 Senior Center/Self-Supp.	24.5	Self-Supp.	24.5									
4606 CMC/Self-Support	47.4	Self-Supp.	47.4									
4607 CYC/Self-Support	8.5	Self-Supp.	8.5									
4608 Leisure Classes	144.0	Self-Supp.	144.0									
4609 Tiny Tots	61.6	Self-Supp.	61.6									
4610 Senior Center	152.9		152.9									
4620 CMC	342.9	Park Fee	342.9									
4630 CYC	22.0		22.0									
4640 Special Events	36.0		36.0									
4641 Outdoor Recreation	18.7	Self-Supp.	18.7									
4700 Cultural Arts	14.4	Self-Supp./ Cultural Arts	14.4									
4701 Arts Fund	46.0	Cultural Arts	46.0									
4911 Mag. Park Fam. Ctr. (10/11)	323.9	FACT	40.2	283.7								
4961 HealthCare Access (10/11)	377.5	O.C. Fam. Comm.		377.5								
Division Total	4,203.3		3,064.4	1,111.0				27.9				
<u>Detail for Division:</u>												
Labor	2,868.9		2,164.6	704.3								
Contractual Services	730.0		372.2	357.8								
Commodities	273.5		207.6	38.0				27.9				
Other	304.9		294.0	10.9								
Capital Outlay	26.0		26.0									
Division Total	4,203.3		3,064.4	1,111.0				27.9				

## COMMUNITY SERVICES

	Total 10-11	Funding Source	Basic Services 10-11	Grant Services 10-11	Mobile Home Parks Services 10-11	Special Assessment Services 10-11	Water Services 10-11	Agency Services 10-11	Cable Services 10-11	Housing Services 10-11	Sewer Services 10-11	Refuse Services 10-11
<b>TOTAL FOR DEPARTMENT:</b>												
LABOR	3,642.3		2,847.5	704.3					90.5			
CONTRACTUAL SERVICES	863.2		454.6	357.7			11.5	27.9			5.7	5.8
COMMODITIES	289.2		251.2	38.0								
OTHER	399.7		374.2	11.0					14.5			
CAPITAL OUTLAY	26.0		26.0									
<b>TOTAL DEPARTMENT</b>	<b>5,220.4</b>		<b>3,953.5</b>	<b>1,111.0</b>			<b>11.5</b>	<b>27.9</b>	<b>105.0</b>		<b>5.7</b>	<b>5.8</b>

**AUTHORIZED POSITIONS FOR DEPARTMENT:**

Community Services Director	1
Division Manager	2
Community Services Supervisor	2
Senior Administrative Analyst	4
Senior Administrative Aide	2
Admin. Analyst	1
Cable Production Coordinator	1
Asst. Comm. Svs. Supervisor	4
Department Secretary	1
Principal Office Assistant	2
Community Services Coordinator	8
Eligibility Technician	5
Office Assistant	2
<b>TOTAL POSITIONS</b>	<b>35</b>

## ECONOMIC DEVELOPMENT DEPARTMENT

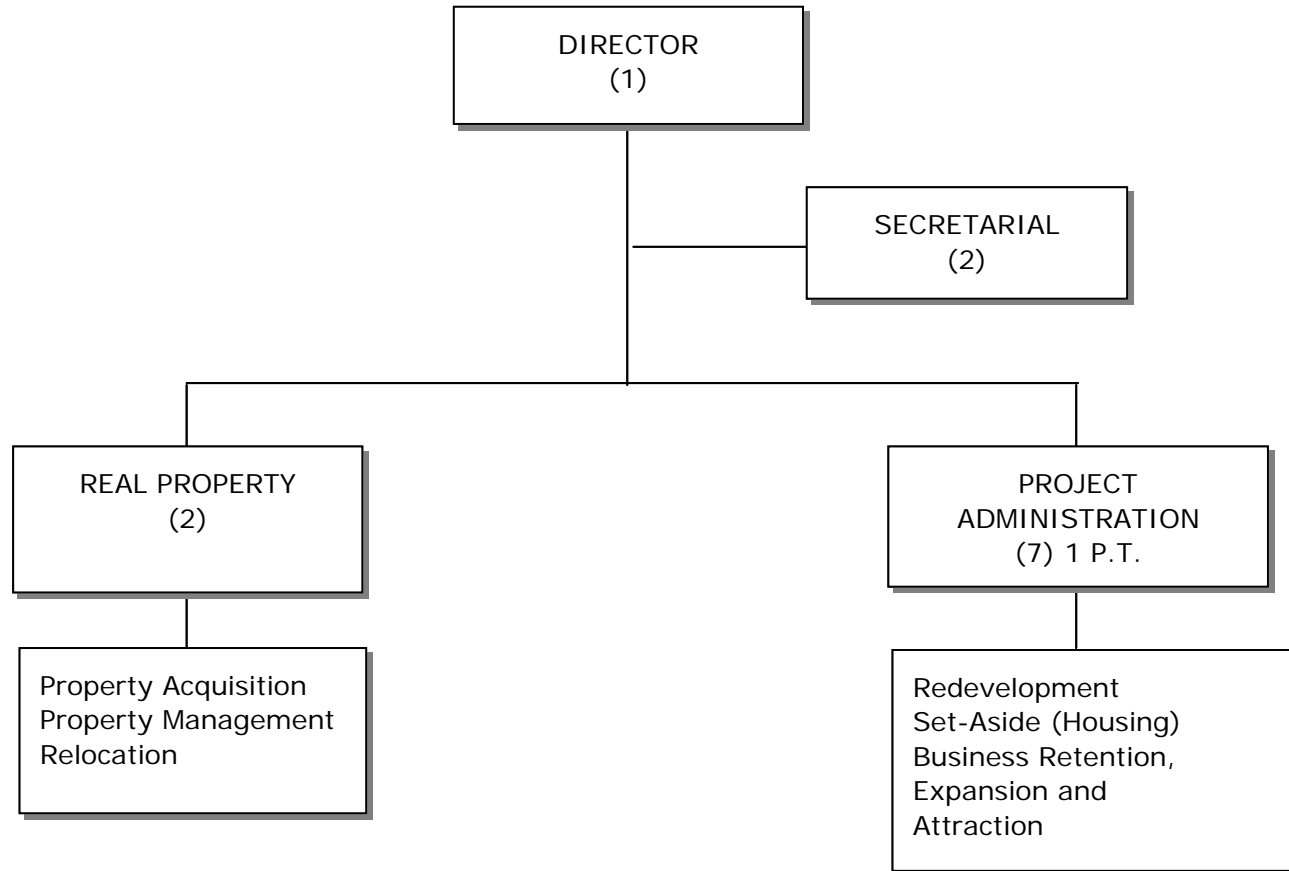
### MISSION

The mission of the Economic Development Department is to enhance the economic vitality of the community; develop and maintain quality residential, commercial and industrial areas; and to provide for a well-planned, safe, and desirable living and working environment by improving the aesthetics of the community and eliminating blighting influences.

### 2010-11 GOALS

1. Continue to implement the Disposition and Development Agreement with McWhinney (Garden Grove MXD, LLC) for a waterpark hotel located on the west side of Harbor Boulevard, north of Garden Grove Boulevard.
2. Continue to market a medium/high density commercial and residential mixed-use project to potential developers for the Brookhurst Triangle, located at Brookhurst Street and Garden Grove Boulevard.
3. Continue to implement the Disposition and Development Agreement with Century Village Group (Brandywine) for the development of 53 townhomes on 2.67 acres within the Century Triangle site, located at Century Boulevard and Garden Grove Boulevard.
4. Continue to implement and promote the International West Master Plan, with focus on implementation of the Embassy Suites expansion and implementation of the Springhill Suites.
5. Assist in the development of new hotels and expansion of existing hotels in the International West area, with focus on Site C (northeast corner of Twintree Lane and Harbor Boulevard).
6. Proceed with the acquisition of property along the Harbor Corridor, Central Hub, Civic Center area and Century Triangle, in order to reduce blighting influences and facilitate development.
7. Continue local business outreach by conducting targeted business visitations and recognition programs, while providing technical assistance where appropriate.
8. Promote the City of Garden Grove as a major tourism destination.
9. Facilitate and provide affordable housing opportunities in compliance with State mandates.

# Economic Development



Total Number of Employees - 13  
Full Time - 12  
Part Time - 1

## ECONOMIC DEVELOPMENT

		Total											
		10-11	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
<b>DIVISIONS</b>													
<b>Real Property</b>													
0030	Real Property	267.6	Redevelop/HSA/Water	3.9				51.3	212.4				
2535	Civic Ctr Property Mgmt	350.0	HSA						350.0				
	Division Total	617.6		3.9				51.3	562.4				
<u>Detail for Division:</u>													
	Labor	254.2						50.8	203.4				
	Contractual Services	353.2						0.5	352.7				
	Commodities	1.1										1.1	
	Other	9.1		3.9								5.2	
	Capital Outlay												
	Division Total	617.6		3.9				51.3	562.4				
<b>Economic Development</b>													
2500	Community Project	3,737.3	Redevelopment	16.5									3,720.8
2501	Buena Clinton Project	12.7	Redevelopment/BC										12.7
2502	Agency Debt Service	6,008.9	Redev. Debt Svc										6,008.9
			UBOC Loan/'08 Katella Note										
2503	Agency Real Property	215.0	Redevelopment										215.0
2504	Tax Sharing Agreements	2,083.0	Redevelopment										2,083.0
2505	Agency Planning	232.6	Redevelopment										232.6
2506	State ERAF	1,626.3	Redevelopment										1,626.3
2508	Inter-City Loans	574.1	Redevelopment										574.1
2511	Business Retention	64.1	Redevelopment										64.1
2512	G.G.Center Bldg Lease	615.0	Redevelopment										615.0
2513	Coastline Bldg. Lease	320.8	Redevelopment										320.8
2520	Gilbert St. Develop. Rebate	43.8	Redevelopment										43.8
2521	Office Max Rebate	900.0	Redevelopment										900.0
2522	Residence Inn Rebate	1,490.0	Redevelopment										1,490.0
2523	Hyatt Rebate	1,900.0	Redevelopment										1,900.0
2525	G.G. Hyundai	150.0	Redevelopment										150.0
2526	Katella Cottages	175.0	Redevelopment										175.0
2527	Augustine LTD	89.0	Redevelopment										89.0
2528	GGUSD Capital Fac. Pmt.	2,345.0	Redevelopment										2,345.0
2531	Sheraton Rebate	500.0	Redevelopment										500.0
2545	C.O.P. Debt	1,556.3	Redevelopment										1,556.3
2546	C.O.P. Admin/Bond Costs	5.0	Redevelopment										5.0
2547	2003 Ref Bond Expense	5.0	Redev. Debt Service										5.0
2701	Set Aside Admin.	918.1	HSA										918.1
2802	Travel Country Oper.	364.8	Travel Country RV			364.8							
2817	HSG Auth. Lease Payment	145.0	HSA										145.0
2850	Bertram Partners	60.0	HSA										60.0
2854	Single Family Rehab	250.0	HSA										250.0
	Division Total	26,386.8		16.5		364.8			26,005.5				

## ECONOMIC DEVELOPMENT

	Total 10-11	Funding Source	Basic Services 10-11	Grant Services 10-11	Mobile Home Parks Services 10-11	Special Assessment Services 10-11	Water Services 10-11	Agency Services 10-11	Cable Services 10-11	Housing Services 10-11	Sewer Services 10-11	Refuse Services 10-11
<b>Detail for Division:</b>												
Labor	1,488.7							1,488.7				
Contractual Services	2,135.8		16.5		347.3			1,772.0				
Commodities	50.7							50.7				
Other	22,711.6				17.5			22,694.1				
Capital Outlay												
Division Total	<u>26,386.8</u>		<u>16.5</u>		<u>364.8</u>			<u>26,005.5</u>				
<b>TOTAL FOR DEPARTMENT:</b>												
LABOR	1,742.9						50.8	1,692.1				
CONTRACTUAL SERVICES	2,488.9		16.5		347.3		0.5	2,124.6				
COMMODITIES	51.8							51.8				
OTHER	22,720.8		3.9		17.5			22,699.4				
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u><u>27,004.4</u></u>		<u><u>20.4</u></u>		<u><u>364.8</u></u>		<u><u>51.3</u></u>	<u><u>26,567.9</u></u>				
<b>AUTHORIZED POSITIONS FOR DEPARTMENT:</b>												
Economic Dev. Director	1											
Real Property Manager	1											
Senior Project Planner	2											
Project Planner	2											
Sr. Administrative Analyst	1											
Sr. Economic Dev. Specialist	1											
Real Property Agent	1											
Econ. Development Specialist	1											
Department Secretary	1											
Sr. Office Assistant	1											
TOTAL POSITIONS	<u><u>12</u></u>											

## FINANCE DEPARTMENT

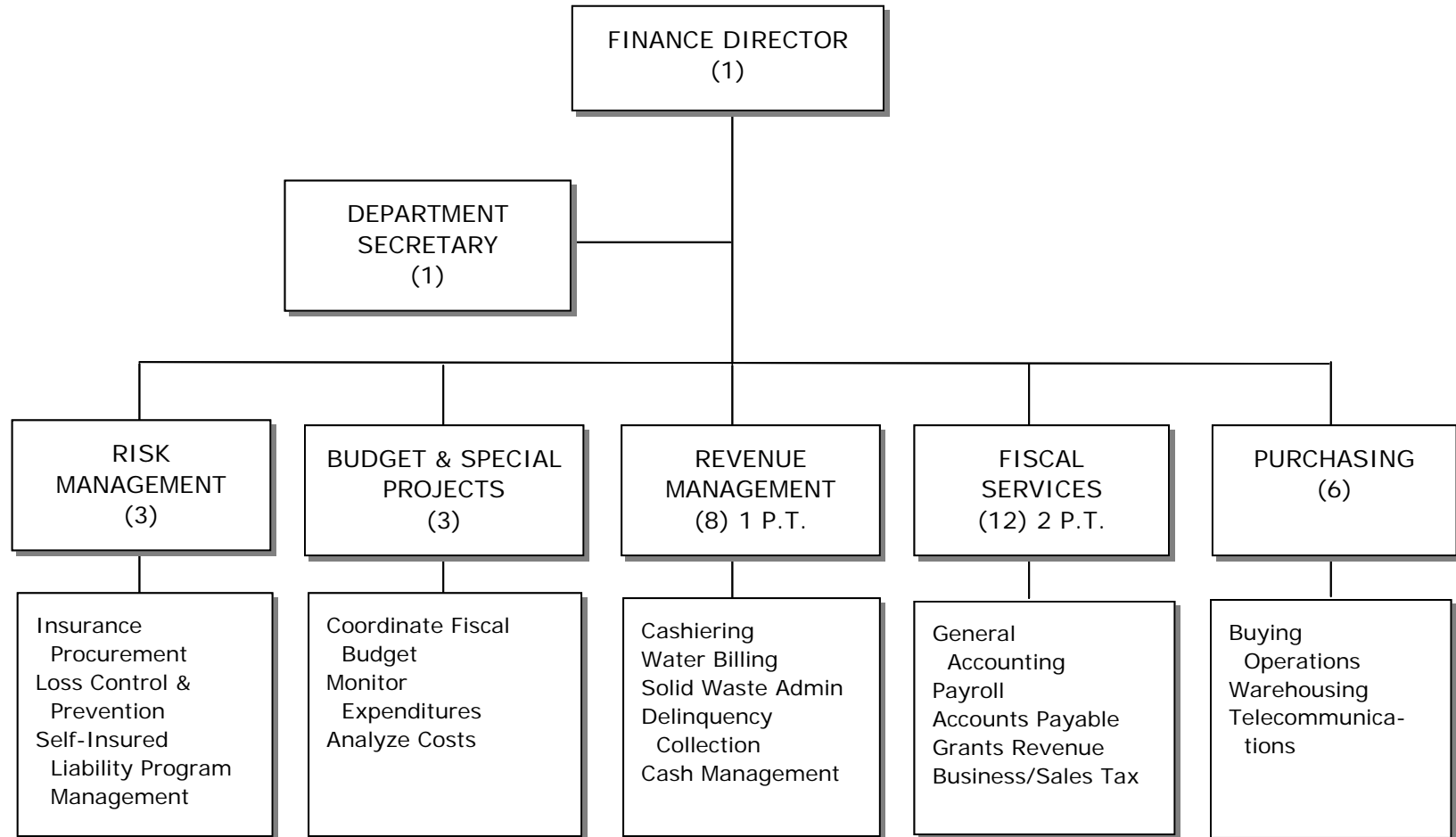
### MISSION

The mission of the Finance Department is to provide financial and related organizational services to City Staff, the City Council, and citizens of the community, which are timely, accurate, and in accordance with, or exceeding, industry standards.

### 2010-11 GOALS

1. Work with Information Technology group to automate procedures, and internal controls in Accounting, Budget and Risk Management.
2. Provide training opportunities to professionally grow and develop staff, and actively support, maintain, and strengthen teamwork with other City departments.
3. Prudently manage invested cash by matching of investment maturities to forecasted cash needs, while providing for the necessary safety to avoid losses in principal.
4. Receive the GFOA financial reporting excellence award, and receive an unqualified independent audit opinion from our auditors.
5. Complete the implementation of electronic payment acceptance to provide more payment options to City customers.
6. Integrate the Contract/Insurance Review and Approval process within the Purchasing Division, and continue to make improvements to the process in order to support other City Departments.

# Finance



Total Number of Employees - 37  
Full Time - 34  
Part Time - 3



# FINANCE

		Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
		10-11		10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11
<b>DIVISIONS</b>													
<b>Finance Administration</b>													
1000	Finance Admin/Analysis	347.8		347.8									
	Division Total	347.8		347.8									
<u>Detail for Division:</u>													
	Labor	310.5		310.5									
	Contractual Services	13.3		13.3									
	Commodities	4.9		4.9									
	Other	19.1		19.1									
	Capital Outlay												
	Division Total	347.8		347.8									
<b>Budget</b>													
1010	Budget/Special Projects	303.3		303.3									
	Division Total	303.3		303.3									
<u>Detail for Division:</u>													
	Labor	288.1		288.1									
	Contractual Services	1.1		1.1									
	Commodities	0.5		0.5									
	Other	13.6		13.6									
	Capital Outlay												
	Division Total	303.3		303.3									
<b>Fiscal Services</b>													
1020	General Accounting	268.0	Redevelopment/Housing	132.7				33.5	26.3		26.3	31.7	17.5
			Sewer/Refuse/Water										
1021	Financial Planning	480.8	Redevelopment/Housing	189.1				123.1	11.4		11.4	123.1	22.7
			Sewer/Refuse/Water										
1022	Payroll	134.4		134.4									
1024	Accounts Payable	128.2		128.2									
1026	Business Tax Operations	407.5		407.5									
	Division Total	1,418.9		991.9				156.6	37.7		37.7	154.8	40.2
<u>Detail for Division:</u>													
	Labor	1,158.9		761.6				145.0	37.7		37.7	145.0	31.9
	Contractual Services	158.3		128.6				11.6				9.8	8.3
	Commodities	21.3		21.3									
	Other	80.4		80.4									
	Capital Outlay												
	Division Total	1,418.9		991.9				156.6	37.7		37.7	154.8	40.2



## FIRE DEPARTMENT

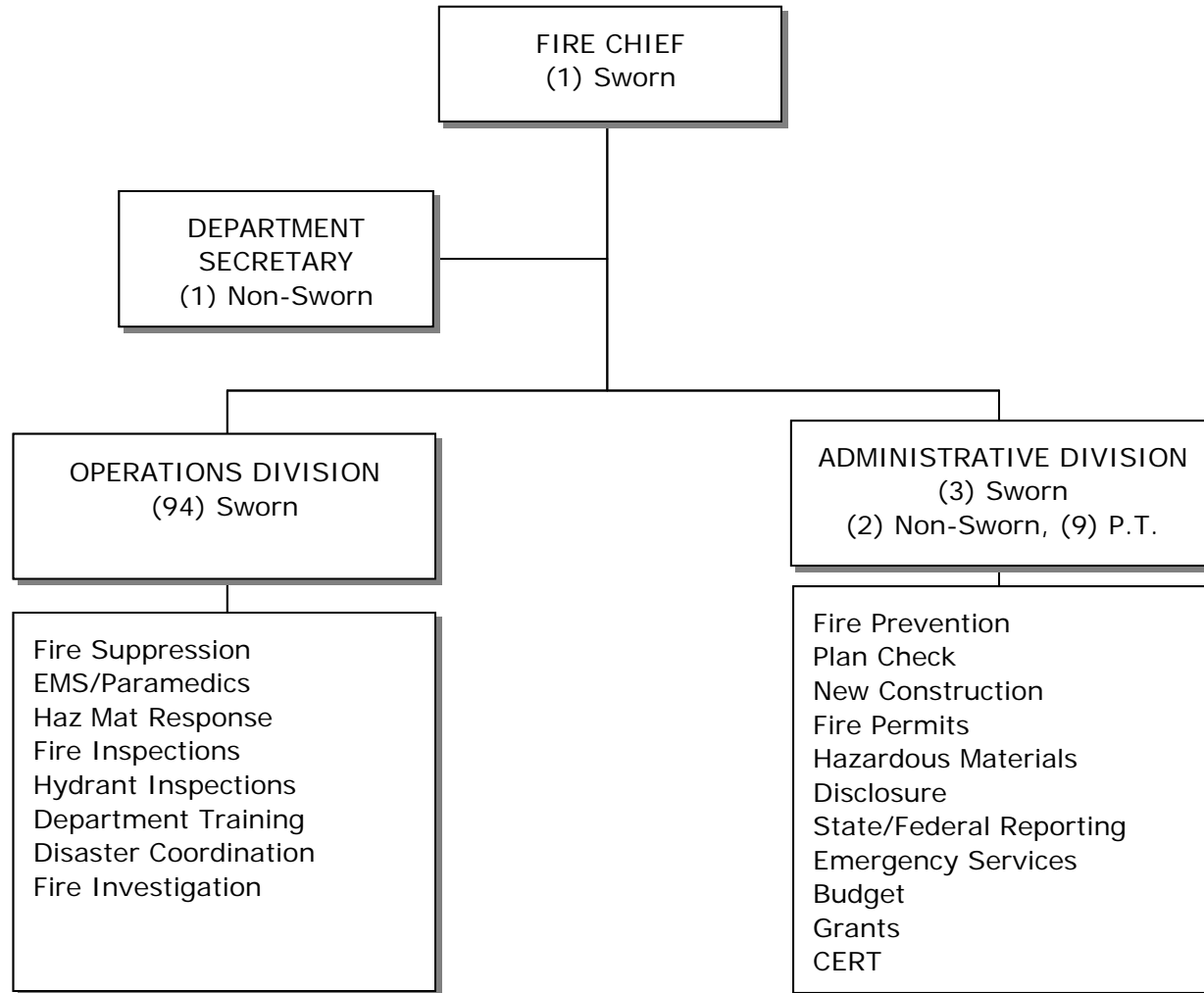
### MISSION

The mission of the Fire Department is excellence through rapid response, proactive training, prevention, and preparedness programs, while maintaining a high level of efficiency and well-being for our personnel.

### 2010-11 GOALS

1. Continue to work with consultants on striving towards the design development and related budgets for the remodel of the Fire Department headquarters and Station #1.
2. Re-evaluate and resubmit to aggressively seek grant funds through the American Recovery Reinvestment Act (ARRA) and other pertinent funding sources for Station #6; additionally, keep working towards identifying funding sources for Station #7.
3. Continue to actively seek grant opportunities through public and private entities to offset equipment purchases and operational costs.
4. Assess and evaluate existing software programs used by the Department and consolidate them based on efficiency, relevance, ease of use, and cost savings.
5. Provide succession training to promote upward mobility for employees. As impending retirements occur, there will be vacancies within the Department in the next few years; succession training will be important to develop interested employees for these positions.
6. Enhance public relations to our culturally diverse community. Focus will center on being business friendly, and working to resolve issues by bridging the gap between local businesses, fire prevention, and building inspections.

# Fire



Total Number of Employees - 110  
Full Time Sworn - 98  
Full Time Non-Sworn - 3  
Part Time - 9

## FIRE

		Total		Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		10-11	Funding Source	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
		10-11		10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11
<b><u>DIVISIONS</u></b>													
<b>Fire Administration</b>													
5001	Fire Management	304.7		304.7									
5002	Fire General Admin.	152.4		152.4									
	Division Total	<u>457.1</u>		<u>457.1</u>									
<u>Detail for Division:</u>													
	Labor	348.0		348.0									
	Contractual Services	30.9		30.9									
	Commodities	14.3		14.3									
	Other	63.9		63.9									
	Capital Outlay												
	Division Total	<u>457.1</u>		<u>457.1</u>									
<b>Fire Suppression</b>													
5100	Fire Contrl Mgmt	2,875.7		2,875.7									
5101	Fire Cmbat/Contrl	661.4	Prop. 172	621.4	40.0								
5102	Emg.Med/Contrl	932.1		932.1									
5103	Comm./Fire Control	633.7	Prop. 172	623.7	10.0								
5104	Inspectn/Control	232.4		232.4									
5105	Emg. Stdby/Control	7,891.5	Prop. 172	7,866.5	25.0								
	Division Total	<u>13,226.8</u>		<u>13,151.8</u>	<u>75.0</u>								
<u>Detail for Division:</u>													
	Labor	10,708.3		10,708.3									
	Contractual Services	724.6		709.6	15.0								
	Commodities	180.6		160.6	20.0								
	Other	1,573.3		1,573.3									
	Capital Outlay	40.0			40.0								
	Division Total	<u>13,226.8</u>		<u>13,151.8</u>	<u>75.0</u>								
<b>Paramedics</b>													
5200	Paramed. Managment	131.5		131.5									
5202	Emg.Medic/Paramed.	820.0	Prop. 172	801.0	19.0								
5205	Emg.Stndby/Paramed.	3,144.8	Prop. 172	3,138.8	6.0								
	Division Total	<u>4,096.3</u>		<u>4,071.3</u>	<u>25.0</u>								
<u>Detail for Division:</u>													
	Labor	3,887.2		3,887.2									
	Contractual Services	19.4		13.4	6.0								
	Commodities	96.2		96.2									
	Other	74.5		74.5									
	Capital Outlay	19.0			19.0								
	Division Total	<u>4,096.3</u>		<u>4,071.3</u>	<u>25.0</u>								

# FIRE

	Total	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
	10-11	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
	10-11	10-11	10-11	Services	Services	10-11	10-11	10-11	10-11	10-11	10-11
	Funding Source										
<b>Fire Prevention</b>											
5300	Bureau Administration	208.1	208.1								
5301	Technical Support	125.0	125.0								
5302	Permit Control	194.2	194.2								
5303	Fire Investigation	35.2	35.2								
5304	Fire Safety Education	3.4	3.4								
5305	Fire Plan Check	17.5	17.5								
	Division Total	<u>583.4</u>	<u>583.4</u>								
<u>Detail for Division:</u>											
	Labor	433.1	433.1								
	Contractual Services	37.6	37.6								
	Commodities	18.8	18.8								
	Other	93.9	93.9								
	Capital Outlay										
	Division Total	<u>583.4</u>	<u>583.4</u>								
<b>Emergency Services</b>											
5061	Citizen Emg. Res. Fire	13.2	13.2								
5400	Emergency Services	219.7	219.7								
	Division Total	<u>232.9</u>	<u>232.9</u>								
<u>Detail for Division:</u>											
	Labor	167.4	167.4								
	Contractual Services	4.7	4.7								
	Commodities	11.5	11.5								
	Other	49.3	49.3								
	Capital Outlay										
	Division Total	<u>232.9</u>	<u>232.9</u>								
<b>Hazardous Materials</b>											
5055	Haz. Mat. Disclosure	186.6	186.6								
5056	Hazard Mat. Cleanup	45.0	45.0								
	Division Total	<u>231.6</u>	<u>231.6</u>								
<u>Detail for Division:</u>											
	Labor	167.4	167.4								
	Contractual Services	45.6	45.6								
	Commodities	2.3	2.3								
	Other	16.3	16.3								
	Capital Outlay										
	Division Total	<u>231.6</u>	<u>231.6</u>								

# FIRE

	Total 10-11	Funding Source	Basic Services 10-11	Grant Services 10-11	Mobile Home Parks Services 10-11	Special Assessment Services 10-11	Water Services 10-11	Agency Services 10-11	Cable Services 10-11	Housing Services 10-11	Sewer Services 10-11	Refuse Services 10-11
<b>TOTAL FOR DEPARTMENT:</b>												
LABOR	15,711.4		15,711.4									
CONTRACTUAL SERVICES	862.8		841.8	21.0								
COMMODITIES	323.7		303.7	20.0								
OTHER	1,871.2		1,871.2									
CAPITAL OUTLAY	59.0			59.0								
<b>TOTAL DEPARTMENT</b>	<b>18,828.1</b>		<b>18,728.1</b>	<b>100.0</b>								

**AUTHORIZED POSITIONS FOR DEPARTMENT:**

Fire Chief	1
Fire Division Chief	2
Fire Battalion Chief	3
Fire Captain	28
Fire Engineer	24
Firefighter	40
Senior Fire Protection Specialist	2
Department Secretary	1
<b>TOTAL POSITIONS</b>	<b>101</b>

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## HUMAN RESOURCES DEPARTMENT

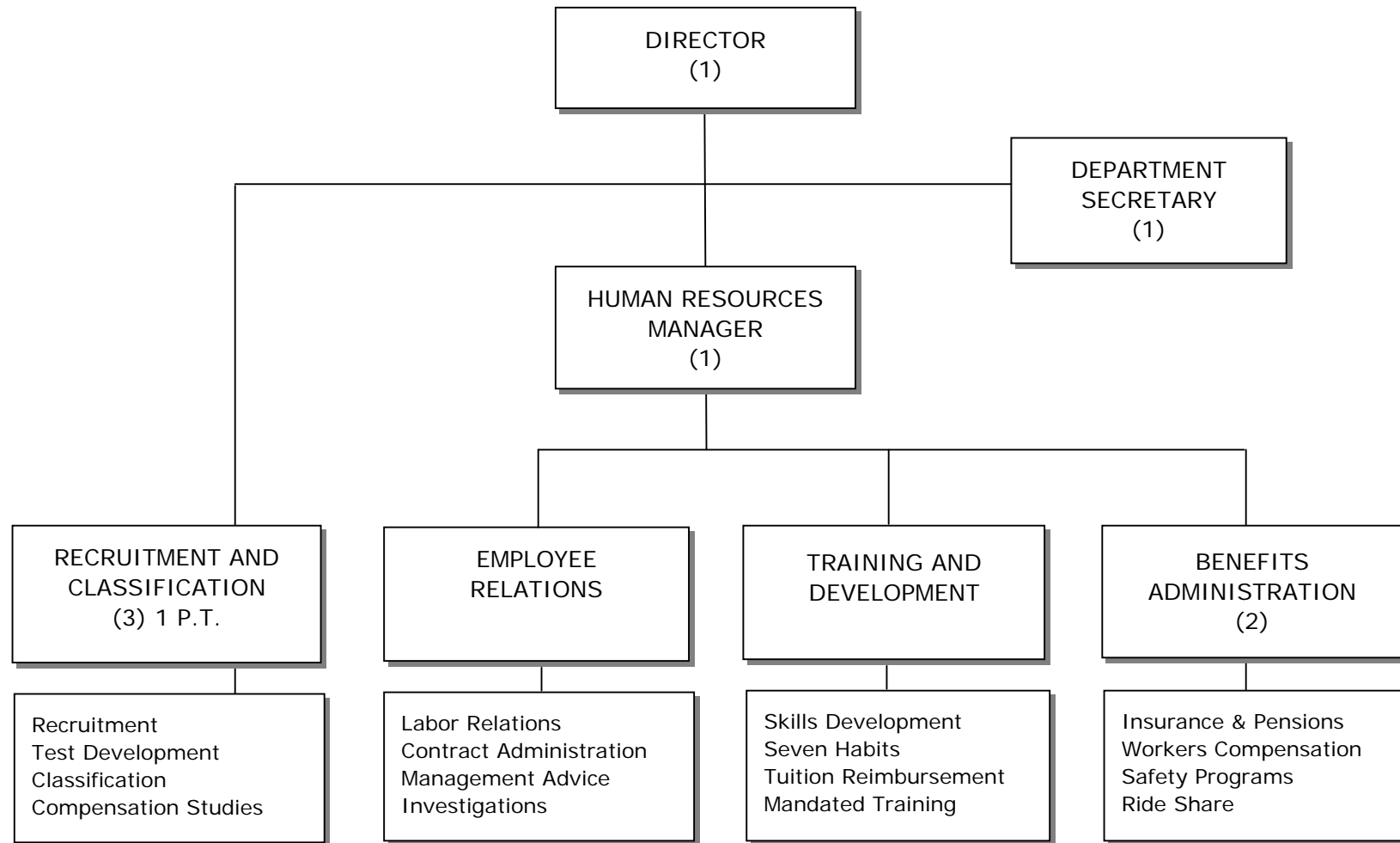
### MISSION

The mission of the Human Resources Department is to provide guidance and support to our diverse community of employees and applicants, and to promote the City of Garden Grove as a great place to work and thrive. Human Resources places an emphasis on fairness and consistency in the recruitment, selection, retention and personal and professional development of the City's most important asset-our employees.

### 2010-11 GOALS

1. Implement the provisions of the CalPERS Early Retirement Program, including limited recruitments for essential positions.
2. Conduct a comprehensive compensation study of all City classifications, to measure our position relative to our comparator cities.
3. Complete the revision of the City's classification plan.
4. Assist all departments with reorganizations, reclassifications, and job redesign to mitigate effects of the early retirement program, the continuing hiring freeze and other position reductions.
5. Complete the revision of the Personnel Chapter of the Municipal Code.

# Human Resources



Total Number of Employees - 9  
Full Time - 8  
Part Time - 1

## HUMAN RESOURCES

	Total 10-11	Funding Source	Basic Services 10-11	Grant Services 10-11	Mobile Home Parks Services 10-11	Special Assessment Services 10-11	Water Services 10-11	Agency Services 10-11	Cable Services 10-11	Housing Services 10-11	Sewer Services 10-11	Refuse Services 10-11
<b><u>DIVISIONS</u></b>												
<b>Personnel Services</b>												
6000 Personnel Recruit	355.3		355.3									
6001 Employee Relations	498.5		498.5									
6004 AQMD/Rideshare	210.3	Air Quality		210.3								
6005 Contingency	102.4		102.4									
Division Total	1,166.5		956.2	210.3								
<u>Detail for Division:</u>												
Labor	620.0		601.9	18.1								
Contractual Services	249.6		228.7	20.9								
Commodities	115.4		53.7	61.7								
Other	181.5		71.9	109.6								
Capital Outlay												
Division Total	1,166.5		956.2	210.3								
<b><u>TOTAL FOR DEPARTMENT:</u></b>												
LABOR	620.0		601.9	18.1								
CONTRACTUAL SERVICES	249.6		228.7	20.9								
COMMODITIES	115.4		53.7	61.7								
OTHER	181.5		71.9	109.6								
CAPITAL OUTLAY												
TOTAL DEPARTMENT	1,166.5		956.2	210.3								
<b><u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u></b>												
Human Resources Director	1											
Division Manager	1											
Benefits Supervisor	1											
Principal Personnel Analyst	1											
Administrative Analyst	1											
Senior Administrative Aide	1											
Department Secretary	1											
Senior Office Assistant	1											
TOTAL POSITIONS	8											

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## INFORMATION TECHNOLOGY DEPARTMENT

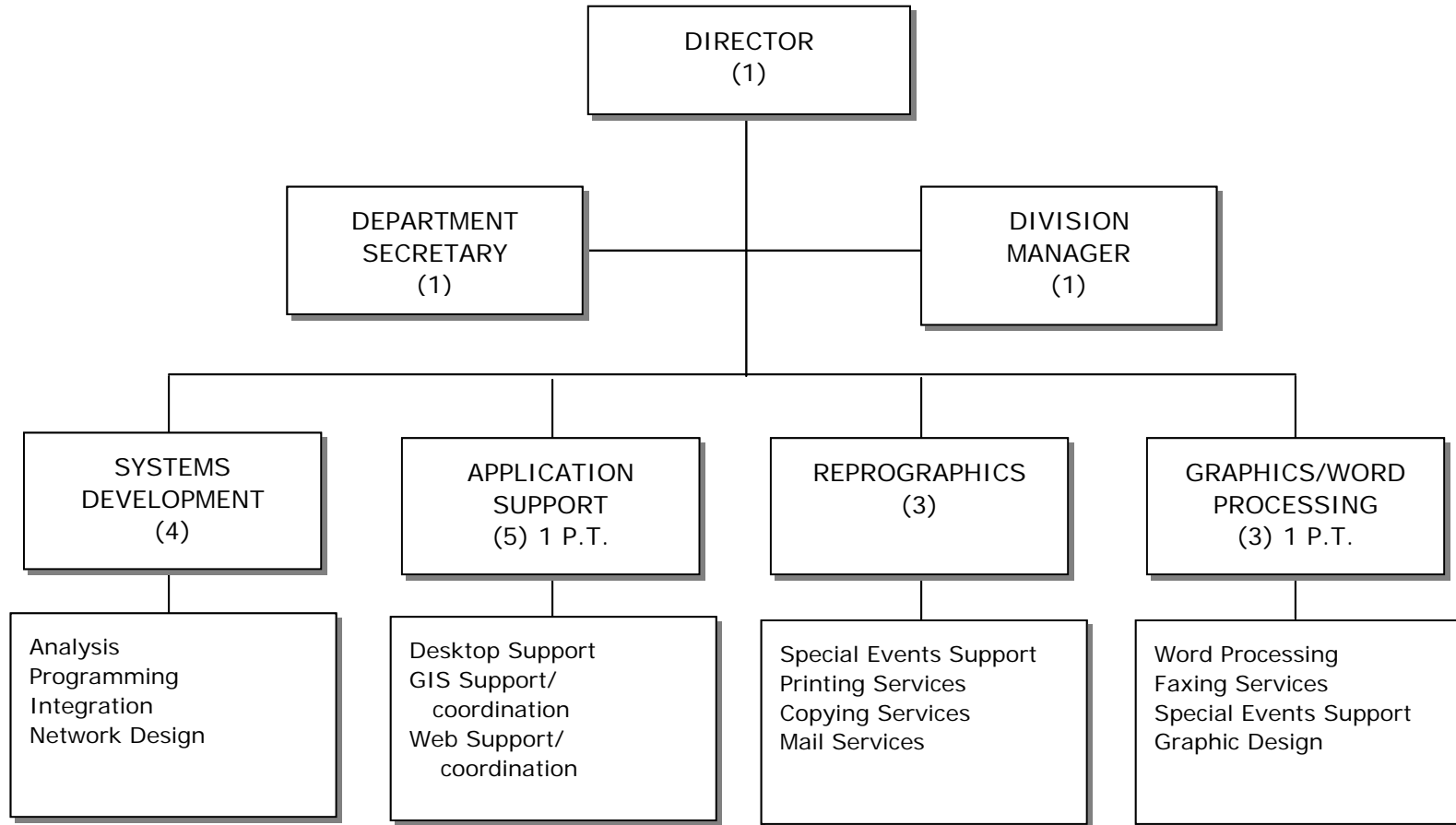
### MISSION

The mission of the Information Technology Department is to provide effective and efficient communication, analysis, and tools that promote leadership, public safety, and an informed and involved public while using integrated systems based on open technology.

### 2010-11 GOALS

1. Provide excellent customer service through analysis, maintenance, integration, and the creation of information processing, storage, and communications systems that meet the City's present and future needs, and provide support and education for its employees.
2. Provide high quality printing, mail, office automation, graphic arts and faxing services in a creative, timely and friendly manner to enhance the organization's ability to effectively communicate both internally and with the public.
3. Create and implement a measurable information technology strategic plan based on important goals identified by the organization with an emphasis on the following:
  - a. Expand the Community Services Department's facility registration system to include class registration.
  - b. Assist the Police Department with the selection and implementation of an automated field reporting system.
  - c. Automate the Fire Department's personnel scheduling and arson case management.

# Information Technology



Total Number of Employees - 20  
Full Time - 18  
Part Time - 2

# INFORMATION TECHNOLOGY

	Total 10-11	Funding Source	Basic Services 10-11	Grant Services 10-11	Mobile Home Parks Services 10-11	Special Assessment Services 10-11	Water Services 10-11	Agency Services 10-11	Cable Services 10-11	Housing Services 10-11	Sewer Services 10-11	Refuse Services 10-11
<b>Admin. Services</b>												
0053 Reprographics	379.9	Redevlopment/Hsg Water	370.8				4.6	4.0		0.5		
0054 Graphics/Word Proc.	313.6	Air Quality	307.9	5.7								
Division Total	<u>693.5</u>		<u>678.7</u>	<u>5.7</u>			<u>4.6</u>	<u>4.0</u>		<u>0.5</u>		
<u>Detail for Division:</u>												
Labor	515.2		509.5	5.7								
Contractual Services	64.6		55.5				4.6	4.0		0.5		
Commodities	29.9		29.9									
Other	83.8		83.8									
Capital Outlay												
Division Total	<u>693.5</u>		<u>678.7</u>	<u>5.7</u>			<u>4.6</u>	<u>4.0</u>		<u>0.5</u>		
<b><u>TOTAL FOR DEPARTMENT:</u></b>												
LABOR	515.2		509.5	5.7								
CONTRACTUAL SERVICES	64.6		55.5				4.6	4.0		0.5		
COMMODITIES	29.9		29.9									
OTHER	83.8		83.8									
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u>693.5</u>		<u>678.7</u>	<u>5.7</u>			<u>4.6</u>	<u>4.0</u>		<u>0.5</u>		
<b><u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u></b>												
Info. Technology Director	1											
Information Systems Manager	1											
Sr. Info. Tech. Analyst	3											
Webmaster	1											
GIS Coordinator	1											
Information Tech. Programmer	1											
Information Tech. Technician	3											
Department Secretary	1											
Administrative Aide	1											
Graphics Designer	2											
Sr. Repro. Equip. Operator	1											
Repro. Equipment Operator	2											
TOTAL POSITIONS	<u>18</u>											

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## POLICE DEPARTMENT

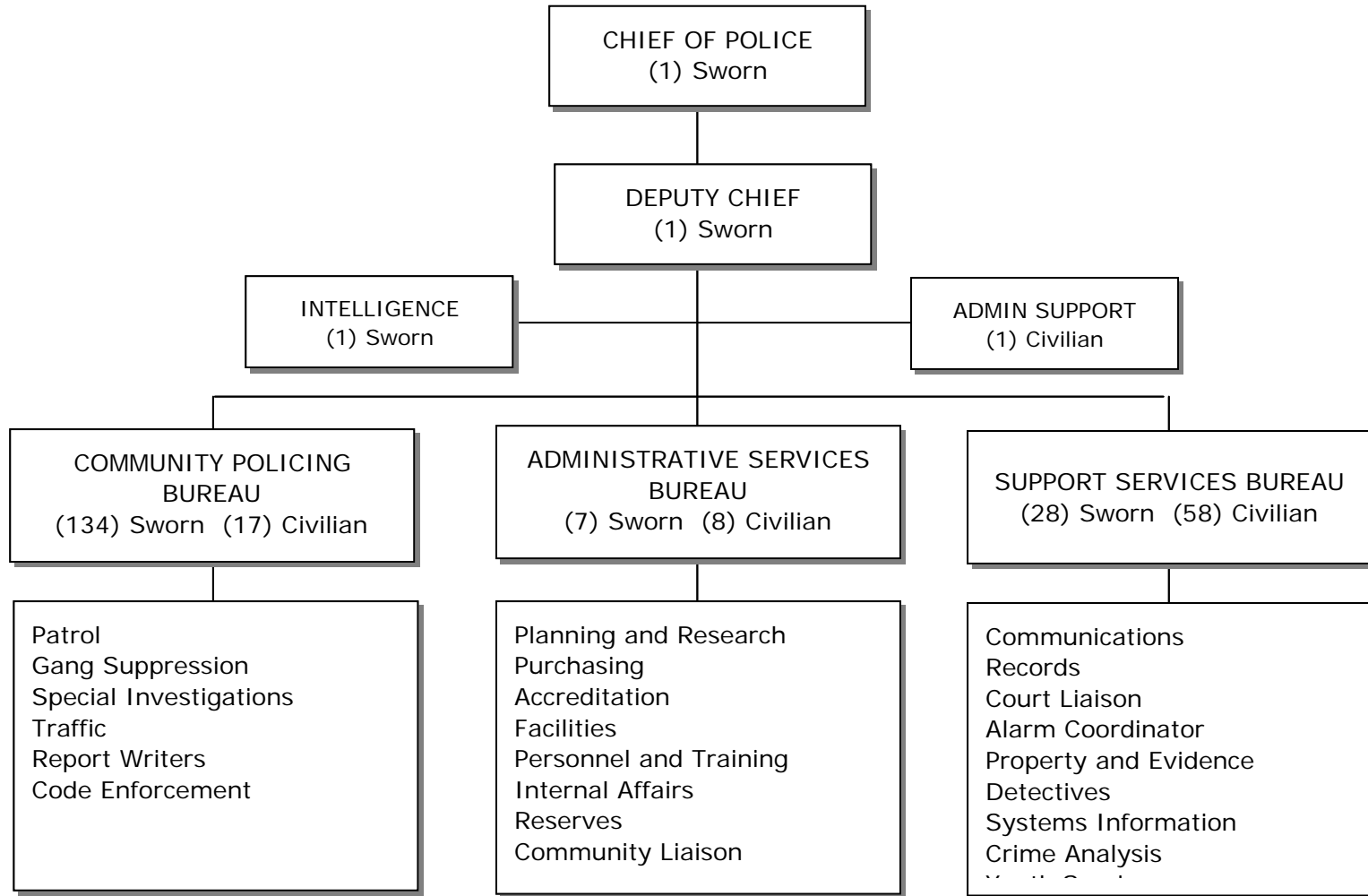
### MISSION

The mission of the Garden Grove Police Department, through a community policing partnership, is to improve the quality of life in the City and provide a sense of safety and security to community members.

### 2010-11 GOALS

1. Complete the RFP process and contract with a vendor to purchase and implement an Automated Report Writing System (ARWS). The system will allow for the collection, querying, reporting, managing, and sharing of information on virtually any law enforcement incident instantaneously.
2. Complete the purchase and implementation of new-technology wireless in-car video systems (IVS) on all patrol vehicles. Purchasing a new system will resolve reliability and functionality issues experienced with the current system.
3. Beginning in July 2010, enhance the Problem Solving Service Model philosophy and go "back to the basics" of Community Policing in Garden Grove by reemphasizing community problem identification and community problem solving.
4. Enhance the use of information and statistics compiled by the Crime Analysis Unit (CAU) by relating the data to the Problem Solving Service model.
5. Successfully host the November 2010 CALEA Conference. As the Host Agency, the Police Department is responsible for ensuring that all CALEA staff, commissioners, conference attendees, and other involved parties have a positive experience during their visit to Garden Grove.
6. Create and implement an Alcoholic Beverage Control (ABC) Licensed Establishment Team, to ensure operator compliance with all existing state and city regulations.
7. Develop and implement an ongoing community outreach program to facilitate more effective and efficient communication with the public. The goal is to enhance the level of information shared with the public, as well as to encourage the public to provide more information to the Department.

# Police



Total Number of Employees - 333  
Full Time Sworn - 172  
Full Time Civilian - 84  
Part Time - 77

# POLICE

		Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
		10-11		10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11
<b>DIVISIONS</b>													
<b>Police Management</b>													
6600	Police Program Mgmt	1,902.3		1,902.3									
6611	Facility Improvement	228.5	Prop.172		228.5								
	Division Total	2,130.8		1,902.3	228.5								
<u>Detail for Division:</u>													
	Labor	802.0		802.0									
	Contractual Services	1,145.0		916.5	228.5								
	Commodities	21.4		21.4									
	Other	162.4		162.4									
	Capital Outlay												
	Division Total	2,130.8		1,902.3	228.5								
<b>Community Policing</b>													
6700	Community Policing	780.5	SLESF	690.5	90.0								
6710	West Patrol Division	8,162.3		8,162.3									
6711	Report Writing	434.9		434.9									
6730	East Patrol Division	8,008.2		8,008.2									
6740	Neighborhood Traffic Unit	1,317.8		1,317.8									
6746	Red LT Enforc Prog	160.7	Red Lite Enf Prog	160.7									
6747	Traffic Offender	68.6	Traffic Offender	68.6									
6760	Gang Suppression Unit	1,368.0		1,368.0									
6762	Gang Suppr-CDBG	155.5	CDBG		155.5								
6765	Focus Neighborhood Unit	142.8	Redevelopment/B.C.						142.8				
6770	Neighborhood Compliance	627.0	HSA	352.2					274.8				
6780	Special Investigations Unit	1,375.3		1,375.3									
	Division Total	22,601.6		21,938.5	245.5				417.6				
<u>Detail for Division:</u>													
	Labor	21,696.1		21,123.0	155.5				417.6				
	Contractual Services	92.0		92.0									
	Commodities	161.3		71.3	90.0								
	Other	652.2		652.2									
	Capital Outlay												
	Division Total	22,601.6		21,938.5	245.5				417.6				

# POLICE

		Total	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		10-11	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
Funding Source			10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11
<b>Administrative Services</b>												
6800	Admin. Serv. Bureau	1,110.2	1,110.2									
6840	Post Cert Training	70.0	70.0									
6850	Police Reserves/Cadets	701.1	701.1									
6860	Community Liaison	416.3	416.3									
6870	Professional Standards	726.9	726.9									
6875	Police Vehicles	2,493.1	2,493.1	Red Lite Enf Prog								
6880	Crossing Guards	344.4	344.4									
6890	Jail Services	505.9	321.5	JAG/Prop. 172								184.4
	Division Total	6,367.9	6,183.5									184.4
<u>Detail for Division:</u>												
	Labor	2,449.0	2,449.0									
	Contractual Services	1,117.0	932.6									184.4
	Commodities	73.5	73.5									
	Other	2,728.4	2,728.4									
	Capital Outlay											
	Division Total	6,367.9	6,183.5									184.4
<b>Support Services</b>												
6795	Youth Services	915.9	915.9									
6796	Graffiti Removal	5.0	5.0									
6900	Departmental Services	752.3	752.3									
6910	Records	2,033.2	2,033.2									
6920	Communications	2,270.6	2,270.6									
6960	Investigations	3,936.8	3,936.8									
6961	Auto Task Force	0.7	0.7									
6962	SPEC Enf. Team	962.1	790.7	Prop 172								171.4
6963	Crime Analysis Unit	110.9	110.9									
6980	Property/Evidence	1,000.3	1,000.3									
	Division Total	11,987.8	11,816.4									171.4
<u>Detail for Division:</u>												
	Labor	9,605.0	9,449.0									156.0
	Contractual Services	1,254.6	1,254.6									
	Commodities	465.2	465.2									
	Other	663.0	647.6									15.4
	Capital Outlay											
	Division Total	11,987.8	11,816.4									171.4
<b>TOTAL FOR DEPARTMENT:</b>												
	LABOR	34,552.1	33,823.0									311.5
	CONTRACTUAL SERVICES	3,608.6	3,195.7									412.9
	COMMODITIES	721.3	631.3									90.0
	OTHER	4,206.1	4,190.7									15.4
	CAPITAL OUTLAY											
	TOTAL DEPARTMENT	43,088.1	41,840.7									829.8
												417.6

# POLICE

Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
10-11		10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11

**AUTHORIZED POSITIONS FOR DEPARTMENT:**

Police Chief	1
Police Captain	4
Police Lieutenant	9
Police Sergeant	23
Police Records Manager	1
Police Communications Manager	1
Police Services Supervisor	2
Police Officer	73
Police Officer A/MO	37
Police Officer B/MO	25
Police Fiscal Analyst	1
Communications Shift Supv.	4
Code Enforcement Officer	5
Special Officer	4
Public Safety Dispatcher	14
Police Records Shift Supv.	3
Sr. Administrative Aide	2
Department Secretary	1
Sr. Community Service Officer	15
Community Service Officer	11
Principal Office Assistant	2
Police Records Specialist	16
Senior Office Assistant	2
 TOTAL POSITIONS	 <u>256</u>

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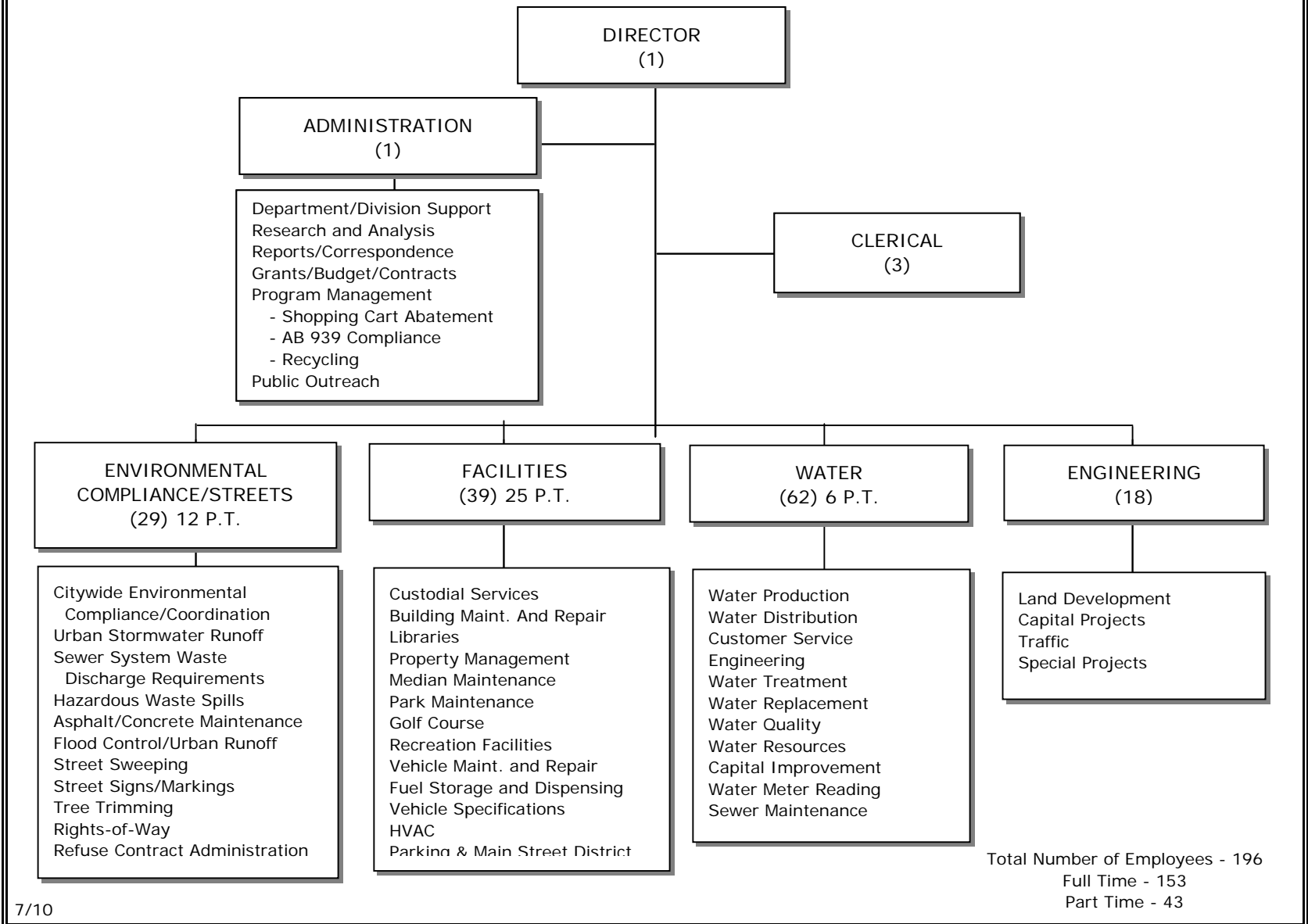
PUBLIC WORKS DEPARTMENT  
MISSION

The mission of the Public Works Department is to preserve and enhance the health, safety, and environment of the community of Garden Grove through a team effort and responsible use of public resources.

2010-11 GOALS

1. Implement the \$27 million 2010-11 Capital Improvement Plan as a work plan element for the Department.
2. Identify and apply for new grant opportunities, including the American Recovery and Reinvestment Act (ARRA), for various infrastructure projects.
3. Identify, apply, and implement water efficiency and conservation projects throughout City medians and facilities.
4. Pursue funding for improvements to International West Harbor Boulevard through reauthorization of the federal transportation bill—SAFETEA-LU.

# Public Works





## PUBLIC WORKS

	Total 10-11	Funding Source	Basic Services 10-11	Grant Services 10-11	Mobile Home Parks Services 10-11	Special Assessment Services 10-11	Water Services 10-11	Agency Services 10-11	Cable Services 10-11	Housing Services 10-11	Sewer Services 10-11	Refuse Services 10-11
<b>DIVISIONS</b>												
<b>Engineering Services</b>												
3123	Traffic Sig. Maintenance	561.2	Gas Tax/St. Lighting	318.1		243.1						
3205	Traffic Engineering	283.9	Gas Tax	283.9								
3206	Red Lt. Safety Program	571.8	Red Lite Enf Prog	571.8								
3210	Street Lighting	1,407.8	St. Lighting	369.8		1,038.0						
3220	Dedicated Fac./Water	61.8	Water Replacement				61.8					
3230	Dedicated Fac./Sewer	55.9	Sewer Replacement								55.9	
3240	Capital Imprvmt Plan	167.4	Sewer/Refuse	66.1							51.5	49.8
3241	Special Projects	107.5		107.5								
3242	Operation Engineering	90.0		90.0								
3247	Home Imp./Developmt	485.7	Dev Agreement Fee	485.7								
	Division Total	<u>3,793.0</u>		<u>2,292.9</u>		<u>1,281.1</u>	<u>61.8</u>				<u>107.4</u>	<u>49.8</u>
<u>Detail for Division:</u>												
	Labor	1,305.2		951.4		134.8	61.8				107.4	49.8
	Contractual Services	2,174.8		1,136.8		1,038.0						
	Commodities	71.6		69.1		2.5						
	Other	241.4		135.6		105.8						
	Capital Outlay											
	Division Total	<u>3,793.0</u>		<u>2,292.9</u>		<u>1,281.1</u>	<u>61.8</u>				<u>107.4</u>	<u>49.8</u>
<b>Water Services</b>												
3700	Water Operations	4,689.4	Water				4,689.4					
3710	Water Production	14,707.2	Water				14,707.2					
3780	Water LTD, Depr., O/H	8,515.4	Water				8,515.4					
	Division Total	<u>27,912.0</u>					<u>27,912.0</u>					
<u>Detail for Division:</u>												
	Labor	2,624.6					2,624.6					
	Contractual Services	313.2					313.2					
	Commodities	15,310.9					15,310.9					
	Other	9,663.3					9,663.3					
	Capital Outlay											
	Division Total	<u>27,912.0</u>					<u>27,912.0</u>					
<b>Public Works - Administration</b>												
3000	Public Works Gen.Admin	425.4	Water/St.Ltg/Sewer/ Refuse	243.1		24.7	54.0				20.7	82.9
	Division Total	<u>425.4</u>		<u>243.1</u>		<u>24.7</u>	<u>54.0</u>				<u>20.7</u>	<u>82.9</u>
<u>Detail for Division:</u>												
	Labor	332.8		159.6		24.7	48.5				17.1	82.9
	Contractual Services	21.3		12.2			5.5				3.6	
	Commodities	7.3		7.3								
	Other	64.0		64.0								
	Capital Outlay											
	Division Total	<u>425.4</u>		<u>243.1</u>		<u>24.7</u>	<u>54.0</u>				<u>20.7</u>	<u>82.9</u>

## PUBLIC WORKS

	Total		Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
	10-11	Funding Source	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
	10-11		10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11
<b>Street Maintenance</b>												
3044	711.8	Prop 42 Cap	711.8									
3110	68.3	Street M/S/P	68.3									
3111	484.6	Seal Coating	484.6									
3112	751.4	Asphalt Maint./Overlay	751.4									
3113	686.4	Concrete Maintenance	686.4									
3114	304.4	Drainage/Misc. Maint.					304.4					
3115	337.4	Graffiti Removal	288.8					48.6				
3116	1,038.9	R/W & Street Cleaning	1,038.9									
3117	100.1	Spill Cleanup	100.1									
3118	1,040.7	Tree Maintenance	1,040.7									
3120	19.7	Traffic Maint. M/S/P	19.7									
3121	184.4	Traffic Sign Maintenance	184.4									
3122	142.8	Traffic Painting	142.8									
3213	268.9	Concrete Repl/Capital	268.9									
3214	500.0	Central GG Overlay	500.0									
	<u>6,639.8</u>	Division Total	<u>6,286.8</u>				<u>304.4</u>	<u>48.6</u>				
<u>Detail for Division:</u>												
Labor	2,349.4		2,082.0				218.8	48.6				
Contractual Services	2,929.5		2,894.0				35.5					
Commodities	405.7		400.8				4.9					
Other	955.2		910.0				45.2					
Capital Outlay												
	<u>6,639.8</u>	Division Total	<u>6,286.8</u>				<u>304.4</u>	<u>48.6</u>				
<b>Building Maintenance</b>												
3130	79.1	HVAC	79.1									
3131	475.0	Energy Retrofit	475.0									
3300	58.3	Facility Management M/S/P	58.3									
3310	906.9	Custodial Services	906.9									
3311	50.5	Agency Custodial			Redv./HSA			50.5				
3320	2,366.0	Building Maint.& Repair	2,366.0									
	<u>3,935.8</u>	Division Total	<u>3,885.3</u>					<u>50.5</u>				
<u>Detail for Division:</u>												
Labor	1,678.7		1,678.7									
Contractual Services	1,050.1		999.6					50.5				
Commodities	192.5		192.5									
Other	1,014.5		1,014.5									
Capital Outlay												
	<u>3,935.8</u>	Division Total	<u>3,885.3</u>					<u>50.5</u>				
<b>Parks Maintenance</b>												
2509	4.1	Parking District										
2510	24.8	Main St. Assmt. District										
3500	35.7	Parks/Greenbelt M/S/P	35.7									
3510	1,198.4	Grounds Maintenance	988.4									
3530	700.0	Parks Maintenance										
3540	44.7	R/W Landscape M/S/P	44.7									
3541	597.2	Median Maintenance	597.2									
3550	68.7	Willowick Golf Course	68.7									
	<u>2,673.6</u>	Division Total	<u>1,734.7</u>				<u>728.9</u>	<u>210.0</u>				

## PUBLIC WORKS

	Total 10-11	Funding Source	Basic Services 10-11	Grant Services 10-11	Mobile Home Parks Services 10-11	Special Assessment Services 10-11	Water Services 10-11	Agency Services 10-11	Cable Services 10-11	Housing Services 10-11	Sewer Services 10-11	Refuse Services 10-11
<u>Detail for Division:</u>												
Labor	1,467.0		872.4			449.0	145.6					
Contractual Services	704.9		504.0			156.5	44.4					
Commodities	135.6		93.3			22.3	20.0					
Other	366.1		265.0			101.1						
Capital Outlay												
Division Total	<u>2,673.6</u>		<u>1,734.7</u>			<u>728.9</u>	<u>210.0</u>					
<b>Environmental Compliance</b>												
3010 Environmental Mgmt	367.7	Water/Sewer/Refuse	43.2				38.3				244.1	42.1
3043 NPDES Program	685.1	Water	351.4				333.7					
Division Total	<u>1,052.8</u>		<u>394.6</u>				<u>372.0</u>				<u>244.1</u>	<u>42.1</u>
<u>Detail for Division:</u>												
Labor	361.0		125.7				56.5				137.5	41.3
Contractual Services	590.5		203.0				314.5				73.0	
Commodities	86.4		60.5				0.2				25.7	
Other	14.9		5.4				0.8				7.9	0.8
Capital Outlay												
Division Total	<u>1,052.8</u>		<u>394.6</u>				<u>372.0</u>				<u>244.1</u>	<u>42.1</u>
<b>Sanitary Services</b>												
3800 GGSD Sewer Oper.	6,423.9	GGSD Sewer Operations									6,423.9	
3810 GGSD Sewer Inspect	155.9	GGSD Sewer Operations									155.9	
Division Total	<u>6,579.8</u>										<u>6,579.8</u>	
<u>Detail for Division:</u>												
Labor	1,916.7										1,916.7	
Contractual Services	980.6										980.6	
Commodities	206.8										206.8	
Other	3,475.7										3,475.7	
Capital Outlay												
Division Total	<u>6,579.8</u>										<u>6,579.8</u>	
<b>Solid Waste</b>												
3900 GGSD Refuse Services	1,093.2	GGSD Refuse										1,093.2
3950 Waste Mgmt. Recycling	20.6	GGSD Refuse										20.6
Division Total	<u>1,113.8</u>											<u>1,113.8</u>
<u>Detail for Division:</u>												
Labor	18.5											18.5
Contractual Services	292.2											292.2
Commodities	1.8											1.8
Other	801.3											801.3
Capital Outlay												
Division Total	<u>1,113.8</u>											<u>1,113.8</u>

## PUBLIC WORKS

		Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
		10-11		10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11	10-11
<b>Recycling</b>													
3984	Used Oil 15th Cycle	23.6	Used Oil		23.6								
	Division Total	23.6			23.6								
<u>Detail for Division:</u>													
	Labor												
	Contractual Services	23.6			23.6								
	Commodities												
	Other												
	Capital Outlay												
	Division Total	23.6			23.6								
<b>TOTAL FOR DEPARTMENT:</b>													
	LABOR	12,053.9		5,869.7			608.5	3,155.8	48.6			2,178.8	192.5
	CONTRACTUAL SERVICES	9,080.7		5,749.7	23.6		1,194.4	713.1	50.5			1,057.2	292.2
	COMMODITIES	16,418.7		823.6			24.8	15,336.0				232.5	1.8
	OTHER	16,596.3		2,394.4			207.0	9,709.3				3,483.5	802.1
	CAPITAL OUTLAY												
	TOTAL DEPARTMENT	<u>54,149.6</u>		<u>14,837.4</u>	<u>23.6</u>		<u>2,034.7</u>	<u>28,914.2</u>	<u>99.1</u>			<u>6,952.0</u>	<u>1,288.6</u>
<b>AUTHORIZED POSITIONS FOR DEPARTMENT:</b>													
	Public Works Director	1											1
	City Engineer	1											2
	Senior Civil Engineer	1											6
	Traffic Engineer	1											6
	Water Services Manager	1											4
	Environmental Serv Manager	1											4
	Project Engineer	2											1
	Division Manager	2											1
	Principal Administrative Analyst	1											1
	Associate Engineer	5											1
	Assistant Engineer	2											4
	Custodial Supervisor	1											3
	Public Works Supervisor	10											7
	Principal Engineering Tech.	1											8
	Senior Traffic Signal Electrician	1											4
	Water Production Electrician	1											9
	Senior Administrative Analyst	2											13
	Construction Inspector	3											7
	Senior Engineering Technician	3											1
	Water Quality Technician	3											3
	Public Works Foreman	7											7
	Senior Water Production Oper.	5											2
	Senior Environ. Serv. Spec.	2											2
	Admin. Analyst	1											1
													TOTAL POSITIONS
													<u>153</u>

## CITY ATTORNEY'S OFFICE

City Attorney services are provided through contract with the law firm of Woodruff, Spradlin & Smart.

## CITY ATTORNEY

	Total 10-11	Funding Source	Basic Services 10-11	Grant Services 10-11	Mobile Home Parks Services 10-11	Special Assessment Services 10-11	Water Services 10-11	Agency Services 10-11	Cable Services 10-11	Housing Services 10-11	Sewer Services 10-11	Refuse Services 10-11
<b><u>DIVISIONS</u></b>												
<b>City Attorney</b>												
5510 Legal Services	730.1		730.1									
5520 Special Legal Project	<u>23.7</u>		<u>23.7</u>									
Division Total	<u>753.8</u>		<u>753.8</u>									
Labor												
Contractual Services	733.7		733.7									
Commodities	7.1		7.1									
Other	13.0		13.0									
Capital Outlay												
Division Total	<u>753.8</u>		<u>753.8</u>									
<b><u>TOTAL FOR DEPARTMENT:</u></b>												
LABOR												
CONTRACTUAL SERVICES	733.7		733.7									
COMMODITIES	7.1		7.1									
OTHER	13.0		13.0									
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u><u>753.8</u></u>		<u><u>753.8</u></u>									

# Special Budgets

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FY 2010-11

SPECIAL ASSESSMENTS (\$000)

	Street Lighting	Parking District (Acq. & Maint.)	Main St.	Park Maintenance	Total Special Assessment
<u>FUNDS AVAILABLE</u>					
Beginning Balance	\$ 0.0	\$ 179.5	\$ 18.5	\$ 0.0	\$ 198.0
FY 10-11 Assessments	<u>1,320.7</u>	<u>5.9</u>	<u>27.2</u>	<u>700.0</u>	<u>2,053.8</u>
Total Funds Available	1,320.7	185.4	45.7	700.0	2,251.8
<u>EXPENSES</u>					
Operations & Maintenance	1,320.7	4.1	24.8	700.0	2,049.6
Capital Improvements	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Expenses	1,320.7	4.1	24.8	700.0	2,049.6
FUND BALANCE RESERVE	<u>\$ 0.0</u>	<u>\$ 181.3</u>	<u>\$ 20.9</u>	<u>\$ 0.0</u>	<u>\$ 202.2</u>

COMPARISON FY 2009-10 WITH FY 2010-11  
COMMUNITY DEVELOPMENT BLOCK GRANT BUDGET (\$000)

<u>CDBG Categories</u>	<u>FY 09-10</u>	<u>FY 10-11</u>	<u>Change</u>	<u>% Change</u>
<u>ENTITLEMENT</u>				
Administration/Planning	\$ 487.5	\$ 526.5	\$ 39.0	8.0%
Building Abatement	285.0	300.0	15.0	5.3%
Neigh. Imp. Campaign	120.0	0.0	(120.0)	(100.0%)
Lutheran Social Services	20.0	13.0	(7.0)	(3.5%)
Fair Housing Services	32.4	35.5	3.1	9.6%
Sr. Hm. Imp. Grant Program	50.0	50.0	0.0	0.0%
Sr. Meals & Services	29.4	29.4	0.0	0.0%
Lead Paint Testing	14.0	15.0	1.0	7.1%
Section 108 Refinance	1,033.6	1,061.4	27.8	2.7%
Acacia Center Rehabilitation	0.0	12.9	12.9	N/A
Senior Citizens Center	205.1	236.6	31.5	15.4%
Focus Neighborhood Unit	155.5	155.5	0.0	0.0%
Park Improvements	0.0	300.0	300.0	N/A
Harbor Corridor Acq. Blight	0.0	192.2	192.2	N/A
Fire Station Prop.	<u>167.1</u>	<u>374.2</u>	<u>207.1</u>	<u>124.0%</u>
<b>TOTAL</b>	<b>\$ 2,599.6</b>	<b>\$ 3,302.2</b>	<b>\$ 702.6</b>	<b>27.0%</b>

# Water Supply Budget

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## GARDEN GROVE WATER SYSTEM HISTORY

The City of Garden Grove established a municipal water department in 1958 and soon became the primary water retailer within City boundaries. It operated with three sub-systems, the "District System", the "Dyke System" and the "City-Owned System", cumulatively serving 29,000 customers.

The oldest and smallest portion, the "District System", was acquired from the County of Orange in 1960, serving 6,600 accounts. The "City-Owned System", made up of about 10,400 accounts, primarily consisted of facilities donated by subdividers. The "Dyke System", the largest component, had about 12,050 service connections. It was originally built and constructed by the Dyke Water Company, then sold to the City in 1965 to consolidate the various systems in the City of Garden Grove and provide an adequate, reliable water supply.

Today the Utilities Division is part of the Public Works Department and is responsible for maintaining wells, reservoirs, and imported water connections. It also provides ongoing maintenance and repair to the water delivery system.

With a population of over 172,000, the water demand is almost 10 billion gallons per year. Garden Grove has 11 active wells with a pumping capacity of over 31,000 gallons per minute strategically located throughout the City. Its multi-use reservoirs have a total storage capacity of 53 million gallons, which is enough emergency storage for 2.8 days. Four import water connections provide the City with a total import capacity of 24,500 gallons per minute.

One of the most important jobs of the water supplier is to make sure that the water received is the safest and most healthful water possible. To accomplish this goal requires that we recognize the importance of the highest water quality standards, the presence of a comprehensive testing and monitoring program based on these standards, and the vigorous elimination of any nonconforming situations. In Garden Grove, all these elements of quality control receive the highest attention.

Although Garden Grove obtains approximately two-thirds of its water supply from wells and groundwater storage, the import water supply plays an important role in fulfilling the needs of the City's residents and businesses.

Imported water is delivered to Orange County by way of the Colorado River Aqueduct and from Northern California's State Water Project, which are wonderful solutions to the problem of supplying water to the semi-arid region of Southern California. However they cannot supply all of our water needs during serious drought periods and recent environmental decisions have further limited flow from the State Water Project. Because we are susceptible to droughts, the need to conserve our water has become very important during wet as well as dry years.

The City of Garden Grove has adopted a Water Conservation Ordinance, which identifies stages of conservation based on a daily monitoring of the water supply. Due to State requirements, staff will be reviewing and updating the water conservation ordinance in order to impose permanent water saving and conservation measures. In addition, the City will update the Water Block Rate Structure, which was designed to encourage water conservation, to include budget-tiered rates. The City also participates in various Basin Management Programs, which allows replenishment of the water basin, thus conserving water.

## GARDEN GROVE WATER SYSTEM HISTORY (Cont.)

As part of the City's Water Master Plan, the Garden Grove Public Financing Authority issued its Series 1993 Revenue Bonds (Water Services Capital Improvement Program), to fund the design and construction of additions and improvements to the City's municipal water system. Bond projects include Lampson Reservoir, Trask Reservoir, Well No. 29 at Twin Lakes Freedom Park, new water mains, and rehabilitation of imported water connections.

The City of Garden Grove adopted a Water Financial Plan in July 2007. Implementation of this plan has already begun with the completion of the Water Master Plan, the conversion of the City's gas chlorinated facilities to safer liquid chlorine systems, and the completion of the number one priority Fire Flow Deficiency Main Replacement Project. Replacement of defective components of the water system has been underway for the past three years. In addition, the design phase is complete for the 2nd highest fire flow deficiency main replacement. Construction is expected to begin in August 2010. The natural gas engine replacement for the Westhaven Pump Station is currently out to bid.

# CITY OF GARDEN GROVE WATER SUPPLY PROGRAM

## BUSINESS PRINCIPLES

1. Satisfy Bond Covenant conditions under which outstanding water revenue bonds were issued.
2. Enterprise fund should break even, not generate a deficit.
3. In order to operate efficiently, a two (2) month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
4. Preserve replacement sinking fund. Ideal amount of fund should approach 5% of system value.
5. Maintain system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Issue first tranche of water bonds in June 2010 as recommended in the Water Financial Plan that was adopted in July 2007.

## ISSUES

### A. Federal and State Issues

1. New and stricter water quality mandates.
2. New and stricter requirements for NPDES permit.
3. New and stricter discharge requirements.
4. New and stricter AQMD requirements.

### B. Local Issues

1. Comply with all state and federal water quality standards.
2. Continue to implement new State-mandated certification requirements.
3. Begin monitoring for unregulated contaminants as required by the EPA.
4. Comply with new AQMD regulations on six natural gas engines.
5. Continue to improve the infrastructure of the distribution system.
6. Implement an energy conservation program for water production.
7. Continue programs to meet the California Urban Water Conservation Council's Best Management Practices.
8. Develop a Geographic Information System (GIS) for water systems.

WATER SERVICES BUDGET

FY 2009-10 - 2012-13

(\$000)

	FY 09-10 Projected Year End	FY 10-11 Budget	FY 11-12 Forecast	FY 12-13 Forecast
<b><u>FUNDS AVAILABLE</u></b>				
BEGINNING BALANCE	\$ 611.5	\$ 2,452.9	\$ 2,028.7	\$ 1,529.9
BOND PROCEEDS (annual allocation)	18,000.0	0.0	0.0	0.0
TRANSFER FROM REPLACEMENT	0.0	0.0	0.0	0.0
REVENUES	29,402.1	34,497.1	36,256.9	36,359.6
ANNUAL COMMODITY INDEX	0.0	0.0	0.0	0.0
TRANSFER FROM RESERVES	0.0	0.0	0.0	0.0
LOAN FROM GENERAL FUND	0.0	0.0	0.0	0.0
TOTAL FUNDS AVAILABLE	48,013.6	36,950.0	38,285.6	37,889.5
<b><u>OPERATION EXPENDITURES</u></b>				
OPERATIONS				
LABOR	3,580.3	3,714.2	3,955.6	4,074.3
CONTRACTUAL SERVICES	1,106.5	1,166.8	1,407.4	1,449.6
COMMODITIES	752.3	806.5	1,032.7	1,071.6
VEHICLE / EQUIPMENT RENTALS	655.5	682.0	709.3	730.6
INSURANCE	263.3	263.3	263.3	263.3
ADMIN SUPPORT COSTS	1,969.3	1,832.9	1,887.9	1,944.5
PURCHASED WATER	13,411.7	14,707.2	14,642.7	15,979.3
LONG TERM DEBT	1,302.2	2,017.3	2,492.1	2,486.8
RESERVE DRAWDOWN PAYBACK	0.0	0.0	0.0	0.0
DEPRECIATION (REPLACEMENT)	1,819.6	1,962.2	1,387.7	1,520.1
STREET REPAIR CHARGE	2,700.0	2,700.0	1,350.0	1,350.0
REPLACEMENT SINKING FUND	0.0	0.0	0.0	0.0
RATE STABILIZATION FUND	0.0	0.0	0.0	0.0
TOTAL OPERATION EXPENDITURES	27,560.7	29,852.4	29,128.7	30,870.1
PROJECTED AMOUNT UNDER SPENT	0.0	0.0	0.0	0.0
NET OPERATION EXPENDITURES	27,560.7	29,852.4	29,128.7	30,870.1
<b><u>WATER CAPITAL EXPENDITURES</u></b>				
REPLACEMENT WATER METERS	0.0	51.7	0.0	0.0
WATER MAINS	13,016.0	2,317.2	2,405.6	3,440.0
PRODUCTION CAPITAL	4,984.0	2,700.0	5,221.4	822.4
TOTAL CAPITAL EXPENDITURES	18,000.0	5,017.2	7,627.0	4,262.4
FUNDS AVAILABLE	48,013.6	36,950.0	38,285.6	37,889.5
WATER EXPENDITURES	45,560.7	34,921.3	36,755.7	35,132.5
ENDING BALANCE	\$ 2,452.9	\$ 2,028.7	\$ 1,529.9	\$ 2,757.0



WATER CAPITAL PROJECTS

FIVE YEAR PLAN  
(\$000)

<u>PROJECTS</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>	<u>12-13</u>	<u>13-14</u>
1. WATER MAINS	\$ 13,016	\$ 2,317	\$ 2,406	\$ 3,440	\$ 4,471
2. PRODUCTION CAPITAL	<u>4,921</u>	<u>2,700</u>	<u>5,221</u>	<u>822</u>	<u>2,781</u>
TOTAL	\$ 17,937	\$ 5,017	\$ 7,627	\$ 4,262	\$ 7,252

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
WATER

FY 2010-11

CURRENT ESTIMATED COSTS

PROJECTS	NEW CAPITAL	REPLACEMENT
Water Services	\$ 0	\$ 346,225
Water Meter	0	1,289,776
Fire Hydrants	0	157,516
Main Valve	0	220,417
Water Main Improvements	2,317,174	0
Production Projects	2,700,000	0
	\$ 5,017,174	\$ 2,013,934

WATER SERVICES REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$ 0
REVENUE	52
DEPRECIATION	<u>1,962</u>
	\$2,014
TRANSFER TO CAPITAL	1,962
LESS REPLACEMENT COSTS	<u>(2,014)</u>
ENDING BALANCE	\$1,962

<u>PROJECTS</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>	<u>12-13</u>	<u>13-14</u>	<u>14-15</u>
1. WATER SERVICE	\$ 13	\$ 346	\$ 278	\$ 304	\$ 306	\$ 322
2. WATER METER	32	1,290	694	760	765	803
3. FIRE HYDRANT	9	158	194	213	214	225
4. MAIN VALVE	10	220	222	243	245	257
5. PRODUCTION	0	0	0	0	0	0
6. WATER MAIN	0	0	0	0	0	0
7. NATURAL GAS ENGINE	<u>1,756</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	<u>\$1,820</u>	<u>\$2,014</u>	<u>\$1,388</u>	<u>\$1,520</u>	<u>\$1,530</u>	<u>\$1,607</u>

WATER REPLACEMENT PROJECTS

1. Replace deficient customer service lines on an as-needed basis.
2. Replace small and large deficient meters.
3. Replace deficient fire hydrants.
4. Replace non-repairable main line gate valves.
5. Replace production equipment as needed.
6. Replace water mains as needed.
7. Replace natural gas engines as needed.

## WATER COST FACTOR

(PER ACRE FOOT)

	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>	<u>12-13</u>	<u>13-14</u>
IMPORT WATER COST	\$ 709.0	\$ 751.0	\$ 807.0	\$ 847.0	\$ 890.0
POWER COSTS	\$ 62.0	\$ 63.0	\$ 65.0	\$ 67.0	\$ 69.0
REPLENISHMENT ASSESSMENT (GROUNDWATER)	\$ 249.0	\$ 249.0	\$ 264.0	\$ 280.0	\$ 297.0
EQUITY ASSESSMENT (OVER PUMPING COSTS)	\$ 499.0	\$ 455.0	\$ 483.0	\$ 503.0	\$ 525.0
BASIN PRODUCTION PERCENTAGE	62%	62%	62%	62%	62%

# Agency for Community Development

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GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT  
DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The purpose of the Garden Grove Agency for Community Development is to enhance and promote economic development of all segments of the community through preservation, revitalization and development of existing and new facilities. The function of the Agency is to implement the amended Redevelopment Plan for the Garden Grove Community Project Area; implement the Redevelopment Plan for the Buena-Clinton Project Area; and implement the Economic Development Strategy, adopted in 2008 and the Five Year Implementation Plan for 2010-2015.

FISCAL YEAR 2010-11  
MAJOR PROGRAM OBJECTIVES

Economic Development

1. Continue to implement the Disposition and Development Agreement with McWhinney (Garden Grove, MXD LLC) for a waterpark hotel located on the west side of Harbor Boulevard, north of Garden Grove Boulevard.
2. Continue to market a medium/high density commercial and residential mixed-use project to potential developers for the Brookhurst Triangle, located at Brookhurst Street and Garden Grove Boulevard.
3. Continue to implement the Disposition and Development Agreement with Century Village Group (Brandywine) for the development of 53 townhomes on 2.67 acres within the Century Triangle site, located at Century Boulevard and Garden Grove Boulevard.
4. Continue to implement the Harbor Boulevard Master Plan, along with the promotion and marketing of International West. The Agency envisions an entertainment district that will draw local residents and tourists to create a unique, exciting, urban entertainment node of hotels, restaurants, retail, and themed attractions. Explore housing opportunities that may complement uses in the master plan.
5. Assist in the development of new hotels and expansion of existing hotels in the International West area, with focus on the implementation of the Embassy Suites expansion and Springhill Suites, and Site C (east side of Harbor Blvd.)
6. Continue to market redevelopment sites within the Community Project Area.
7. Continue exploring development opportunities for the Civic Center area.
8. Continue to implement the Disposition and Development Agreement with Kam Sang Company, for the development of a second hotel on the west side of Harbor Boulevard, immediately south of the new Sheraton Hotel.

9. Continue to assist in marketing the Pavilion Plaza properties and pursue negotiations to renovate and expand the center.
10. Continue to assist the City by identifying potential sites and facilitating acquisitions for a new fire facility.
11. Continue implementation of the Business Outreach and Retention Programs (i.e. Garden Grove Salutes, Business Visitation/Link, Business Breakfasts, Business Beautification, Training Seminars, etc). Continue marketing efforts to attract new sales tax generators and point-of-sale businesses.
12. Continue the soil remediation of the development site and implement the Olson Company project to provide 12 single-family units on the south side of Garden Grove Boulevard between Harbor Boulevard and Rockinghorse Road.
13. Continue to implement priorities identified in the Economic Development Strategy.
14. Continue to acquire real property along the northeast corner of Twintree Lane and Harbor Boulevard for future hotel development.
15. Continue to fund senior citizen accessibility improvement grant programs that are available throughout the City.
16. Continue to fund mobile-home rehabilitation grant programs that are available throughout the City.
17. Continue to fund programs that encourage maintenance and improvement of owner-occupied housing in neighborhoods throughout the community.
18. Provide funding for grant programs that provide assistance to first-time homebuyers.

The Fiscal Year 2010-11 budget for the Garden Grove Agency for Community Development contains a wide breadth of projects and programs that will enhance the economic viability of the City and provide diverse community services and private facilities, enhancing the quality of life for Garden Grove residents.



CITY OF GARDEN GROVE  
 GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT  
 2010-11 FISCAL YEAR ADOPTED BUDGET ANALYSIS (\$000)

	Housing Set Aside	Community * Project Area	Buena Clinton Area	Total Adopted Budget
<u>Funds Available:</u>				
Reserves and Ending Balances	\$ 4,600.0	\$ 1,491.2	\$ 0.0	\$ 6,091.2
Operating Revenues	6,315.3	24,054.7	465.0	30,835.0
Agency Short Term Loan	0.0	0.0	0.0	0.0
Transfer From T.O.T. Sharing Fund	0.0	1,540.0	0.0	1,540.0
Transfer For SERAF Payment	<u>(1,626.3)</u>	<u>1,626.3</u>	<u>0.0</u>	<u>0.0</u>
 Total Funds Available	 \$ 9,289.0	 \$ 28,712.2	 \$ 465.0	 \$ 38,466.2
<u>Less: Operating Expenditures:</u>				
General Operations (Schedule 1)	(1,612.6)	(3,313.0)	(170.7)	(5,096.3)
Indirect Overhead (Schedule 1)	(191.4)	(1,696.2)	(12.7)	(1,900.3)
Agency Reimbursement & Loan Repayment Agreements (Schedule 1)	0.0	(574.0)	0.0	(574.0)
Debt Service (Schedule 1)	0.0	(7,664.3)	0.0	(7,664.3)
Neighborhood Improvements (Schedule 1)	(560.0)	0.0	0.0	(560.0)
Pass-Thru Agreements/Rebate/Leased Buildings (Schedule 1)	(145.0)	(10,201.8)	0.0	(10,346.8)
SERAF Payment - State	<u>0.0</u>	<u>(1,626.3)</u>	<u>0.0</u>	<u>(1,626.3)</u>
 Total Operating Expenditures	 (2,509.0)	 (25,075.6)	 (183.4)	 (27,768.0)
 Amount Available For Projects	 <u>6,780.0</u>	 <u>3,636.6</u>	 <u>281.6</u>	 <u>10,698.2</u>
 Less: Agency Development Projects (Schedule 2)	 <u>(6,780.0)</u>	 <u>(3,636.6)</u>	 <u>(281.6)</u>	 <u>(10,698.2)</u>
 Total Projects	 (6,780.0)	 (3,636.6)	 (281.6)	 (10,698.2)
 Net Amount Available	 <u>\$ 0.0</u>	 <u>\$ 0.0</u>	 <u>\$ 0.0</u>	 <u>\$ 0.0</u>

\* Includes RDA UBOC Interim Loan and 2008 Katella Note

SCHEDULE 1  
ANALYSIS OF AGENCY ADOPTED OPERATING PACKAGES (\$000)  
FY 2010-11

Package No.	Description	Adopted Budget
	Agency General Operations	
0010	Agency Board	\$ 5.9
0020	Management	149.3
0021	Operations	9.3
0022	Manager Projects	0.5
0023	Research/Legislation	31.0
0027	Employee Development	2.8
0030	Real Property	212.4
0053	Reprographics	4.0
1020	General Accounting	26.2
1021	Financial Planning	11.4
2000	Community Development Management	165.1
2500	Community Project	2,024.5
2503	Agency Real Property	215.0
2504	Tax Sharing Agreements	2,083.0
2505	Agency Planning	232.6
2506	State SERAF Payment	1,626.3
2511	Business Retention	64.1
2512	Garden Grove Center	615.0
2513	Coastline	320.8
2520	Gilbert Street Development	43.8
2521	Boise Rebate	900.0
2522	Residence Inn Rebate	1,490.0
2523	Hyatt Rebate	1,900.0
2525	Garden Grove Hyundai	150.0
2526	Katella Cottages	175.0
2527	Augustine LTD	89.0
2528	GGUSD Capital Facilities	2,345.0
2531	Sheraton Rebate	500.0
2535	Civic Center Property Management	350.0
2701	Set Aside Administration	726.7
2736	Buena-Clinton Family Resource Center	27.9
2810	Mobile Home Rehabilitation	150.0
2817	Housing Authority Lease Payment	145.0
2850	Bertram Partners	60.0
2854	Single Family Rehabilitation	250.0
2859	Senior Home Improvement Grants	100.0
3115	Graffiti Removal	48.6
3311	Agency Custodial	50.6
6765	Focus Neighborhood Unit	142.8
6770	Neighborhood Compliance	274.8
	Subtotal General Operations	\$ 17,718.4

SCHEDULE 1  
ANALYSIS OF AGENCY ADOPTED OPERATING PACKAGES (\$000)  
FY 2010-11  
(Continued)

Package No.	Description	Adopted Budget
Agency General Operations		
2500	Community Project Indirect Service Charge	<u>1,696.2</u>
2501	Buena-Clinton Project Indirect Service Charge	<u>12.7</u>
2502	Agency Debt Service	<u>6,008.9</u>
2508	Inter-City Loans	<u>574.1</u>
2545	C.O.P. Debt	<u>1,556.3</u>
2546	C.O.P. Administration/Bond Costs	<u>5.0</u>
2547	2003 Refund Bond Expense	<u>5.0</u>
2701	Set Aside Administration Indirect Service Charge	<u>191.4</u>
TOTAL OPERATING COSTS		<u><u>\$ 27,768.0</u></u>

SCHEDULE 2

CITY OF GARDEN GROVE  
GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT  
FY 2010-11 ADOPTED PROJECTS (\$000)

<u>AGENCY</u>	<u>Adopted Budget</u>
Former Black Angus Site	\$ 696.0
Olson/Rockinghorse	250.0
Site C/Harbor Blvd.	1,140.6
Central Hub	6,330.0
Century Triangle	2,000.0
Buena Clinton	<u>281.6</u>
 TOTAL AGENCY	 <u><u>\$ 10,698.2</u></u>

# Housing Authority

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## HOUSING AUTHORITY

### DESCRIPTION AND OBJECTIVES

#### PROGRAM DESCRIPTION

The Garden Grove Housing Authority provides rental subsidies for eligible low-income tenants. The Section 8 Rental Assistance Program is funded by federal grants through the Department of Housing and Urban Development. Qualified families are issued a voucher, which can be used in a privately owned rental unit, provided the unit meets Housing Quality Standards for health and safety. The rental subsidy is based on the tenant's income and family size. The Authority also administers a Family Self-Sufficiency Program, which assists housing participants to achieve economic self-sufficiency through education, training and employment.

#### FISCAL YEAR 2010-2011 PROGRAM OBJECTIVES

1. Provide monthly rental subsidies for 2,337 low-income families.
2. Conduct approximately 4,000 initial and annual inspections to ensure subsidized units are meeting the Housing Quality Standards and the Building and Safety Codes.
3. Provide outreach activities to tenants, landlords and other support agencies.
4. Continue to implement the Family Self-Sufficiency Program to help housing clients towards economic self-sufficiency.

HOUSING AUTHORITY

FY 2010-11

ADOPTED BUDGET

<u>Program Descriptions</u>	<u>Amount</u>
City Administration	\$ 148,583
Vouchers Program	26,449,893
Family Self-Sufficiency Program	<u>94,195</u>
TOTAL	<u>\$ 26,692,671</u>



HOUSING AUTHORITY ADOPTED BUDGET

FY 2010-11

Housing Assistance Grant	10-11 Adopted Budget	Funding Source
Activity:		
Council/Commission		
0010 City Council	\$ 4,457	Housing Authority
City Management		
0021 Operations	5,643	Housing Authority
Support Services		
0053 Reprographics	500	Housing Authority
Fiscal Services		
1020 General Accounting	26,247	Housing Authority
1021 Financial Planning	11,455	Housing Authority
Subtotal	37,702	
Community Development Operations		
2000 Community Dev. Management	100,281	Housing Authority
Housing Authority		
4102 Housing Administration	2,487,506	Housing Authority
4103 Family Self-Sufficiency	94,195	Housing Authority
4104 Housing - Vouchers/HAP	23,962,387	Housing Authority
Subtotal	26,544,088	
Total Program	\$ 26,692,671	

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# Sanitary District

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## GARDEN GROVE SANITARY DISTRICT

Formed in 1924, the Garden Grove Sanitary District began providing sewer services to an unincorporated area of the County commonly known as Garden Grove. Like the rest of western Orange County, the Garden Grove area underwent a transition from rural agricultural land use to an urban environment of predominantly single-family homes and neighborhood commercial centers during the 1950s and 1960s. The Sanitary District played a significant role in the dramatic development of the region, providing vital sanitary services, in this case before the City incorporated.

In 1993, the City began the process to consolidate sanitation services in the community from two special districts--the Garden Grove Sanitary District and the Midway City Sanitary District--into one provider, the City of Garden Grove. In May of 1997, the City officially consolidated its sewer maintenance, refuse collection, and recycling efforts under one organization--the Garden Grove Sanitary District, whose borders were reorganized to be more contiguous with the City limits. The Garden Grove City Council acts as the Board of Directors of the Garden Grove Sanitary District, a subsidiary district of the City of Garden Grove.

Today, the Garden Grove Sanitary District provides sewer maintenance and contracts for refuse collection services with Republic Industries (formerly Taormina Industries), under the name "Garden Grove Disposal". With the assistance of its contractor, the Garden Grove Sanitary District developed and implemented a solid waste diversion plan to meet State diversion goals (AB 939) for the year 2000 and beyond. The plan features three bin curbside recycling for residential customers, which involves customer separation of green waste, recyclables, and refuse. Traditional trash service is provided to commercial accounts, utilizing large bins with commingled trash, and off-site separation of recyclables at a Material Recovery Facility (MRF).

In 2002, the Santa Ana Regional Water Quality Control Board adopted stringent, new environmental regulations for sewer collection systems known as Waste Discharge Requirements (WDR). The WDR specifically prohibits the discharge of sewage to any natural or man-made water stream or any storm water drainage system, requires the monitoring and reporting of any sanitary sewer overflows, and requires each sewer agency to develop a written sewer system management plan (SSMP) to meet the requirements of the Regional Board. Additionally, the Order required the District to perform a capacity evaluation and condition assessment of its sewer system by July 30, 2005 and September 30, 2005 respectively. This was accomplished as required. However, the assessment identified over \$54 million in capacity and condition deficiencies to the District's structural facilities, which was beyond the District's financial capabilities at that time. As a result, the Garden Grove Sanitary District Board adopted new rates for all residential and non-residential customers on September 13, 2005. The new rates are being used to implement a \$54 million Capital Improvement Program funded by a combination of increased revenue and bond financing. The first tranche of the bond money used for projects completed in the years 2006 and 2007 have been exhausted. The second tranche will be implemented in future fiscal years.

GARDEN GROVE SANITARY DISTRICT  
BUSINESS PRINCIPLES

1. Enterprise fund should break even, not operate in a deficit.
2. In order to operate efficiently, a two month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
3. Establish uniform service throughout the district.
4. Develop a replacement sinking fund. Ideal amount of fund should approach 5% of system value.
5. Improve system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Satisfy Debt Covenant conditions under which outstanding Sanitary District debt was issued.
7. Implement the 10-year financial plan.

ISSUES

- A. Federal and State Issues
  1. New and stricter Sanitary Sewer Overflow requirements.
- B. Local Issues
  1. Comply with all State and Federal sanitary sewer requirements.
  2. Implement fat, oil and grease control program.
  3. Comply with all components of the Waste Discharge Requirements.

GARDEN GROVE SANITARY DISTRICT  
SEWER BUDGET  
FY 2009-10 - 2011-12  
(\$000)

	2009-10 Adopted Budget	FY 09-10 Projected Year End	FY 10-11 Adopted Budget	FY 11-12 Forecast
<u>FUNDS AVAILABLE</u>				
BEGINNING BALANCE	\$ 11,182.9	\$ 11,182.9	\$ 250.0	\$ 322.4
BOND PROCEEDS (Annual Allocation)	18,000.0	0.0	0.0	18,000.0
REVENUES	10,003.1	10,515.9	9,973.0	10,141.0
RATE ADJUSTMENT	0.0	0.0	0.0	0.0
FUNDS AVAILABLE	<u>39,186.0</u>	<u>21,698.8</u>	<u>10,223.0</u>	<u>28,463.4</u>
<u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	2,216.3	2,212.2	2,414.0	2,462.3
CONTRACTUAL SERVICES	1,115.8	1,115.8	1,122.7	1,156.4
COMMODITIES	237.1	237.1	234.2	241.2
VEHICLE / EQUIPMENT RENTALS	216.4	216.4	230.1	237.0
INSURANCE	41.7	41.7	41.7	41.7
ADMIN SUPPORT COSTS	535.5	535.5	515.9	531.4
BOND ISSUANCE COSTS	0.0	0.0	0.0	0.0
DEBT SERVICE	1,488.4	1,488.4	1,465.7	1,462.3
LATERAL LOAN PROGRAM	45.0	45.0	0.0	45.0
OPERATING RESERVE	770.0	770.0	0.0	0.0
SEWER SYSTEM CONTINGENCY RESERVE	232.0	232.0	0.0	232.0
TOTAL OPERATION EXPENDITURES	<u>6,898.2</u>	<u>6,894.1</u>	<u>6,024.3</u>	<u>6,409.3</u>
<u>SEWER CAPITAL</u>				
CAPITAL REPLACEMENT	1,161.8	1,161.8	1,181.3	1,240.3
NEW CAPITAL IMPROVEMENTS	7,886.3	13,392.9	2,695.0	20,491.4
CAPITAL EXPENDITURES	<u>9,048.1</u>	<u>14,554.7</u>	<u>3,876.3</u>	<u>21,731.7</u>
TOTAL EXPENDITURES	15,946.3	21,448.8	9,900.6	28,141.0
FUNDS AVAILABLE	39,186.0	21,698.8	10,223.0	28,463.4
EXPENDITURES	<u>15,946.3</u>	<u>21,448.8</u>	<u>9,900.6</u>	<u>28,141.0</u>
ENDING BALANCE	\$ 23,239.7	\$ 250.0	\$ 322.4	\$ 322.4

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
SEWER

FY 2010-11

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	2,695,000	1,181,283
TOTAL	<u>\$ 2,695,000</u>	<u>\$ 1,181,283</u>



SEWER CAPITAL PROJECTS

FIVE YEAR PLAN

(\$000)

<u>PROJECTS</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>	<u>12-13</u>	<u>13-14</u>
1. SEWER MAINS	<u>\$ 13,643</u>	<u>\$ 2,695</u>	<u>\$ 20,491</u>	<u>\$ 0</u>	<u>\$ 0</u>
TOTAL	<u>\$ 13,643</u>	<u>\$ 2,695</u>	<u>\$ 20,491</u>	<u>\$ 0</u>	<u>\$ 0</u>

SEWER REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$	0
REVENUES		<u>0</u>
DEPRECIATION RESERVES - TRANSFER		<u>0</u>
DEPRECIATION - TRANSFER		<u>\$ 1,181</u>
LESS REPLACEMENT COSTS		<u>(1,181)</u>
ENDING BALANCE		<u><u>\$ 0</u></u>

<u>PROJECTS</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>	<u>12-13</u>	<u>13-14</u>
1. SEWER MAIN REPLACEMENT	\$ 962	\$ 981	\$ 1,040	\$ 1,102	\$ 1,167
2. MANHOLE REHABILITATION	200	200	200	200	200
TOTAL	<u>\$ 1,162</u>	<u>\$ 1,181</u>	<u>\$ 1,240</u>	<u>\$ 1,302</u>	<u>\$ 1,367</u>

SEWER REPLACEMENT PROJECTS

1. Replace deficient sewer mains on an as-needed basis.
2. Replace deficient manholes as needed.

GARDEN GROVE SANITARY DISTRICT  
SOLID WASTE BUDGET  
FY 2009-10 - 2011-12  
(\$000)

<u>FUNDS AVAILABLE</u>	FY 09-10 Adopted Budget	FY 09-10 Projected Year End	FY 10-11 Adopted Budget	FY 11-12 Forecast
BEGINNING BALANCE	\$ 280.4	\$ 280.4	\$ 750.0	\$ 506.3
REVENUES	8,272.0	8,272.0	1,822.8	1,877.5
RATE ADJUSTMENT	0.0	0.0	0.0	0.0
FUNDS AVAILABLE	<u>\$ 8,552.4</u>	<u>\$ 8,552.4</u>	<u>\$ 2,572.8</u>	<u>\$ 2,383.8</u>
 <u>OPERATIONS EXPENDITURES</u>				
OPERATIONS (REFUSE)				
LABOR	\$ 403.8	\$ 349.3	\$ 416.1	\$ 424.4
CONTRACTUAL SERVICES	7,086.0	6,401.5	444.8	467.0
COMMODITIES	14.5	14.5	14.5	15.2
INSURANCE	13.9	13.9	13.9	13.9
STREET REPAIR CHARGE	0.0	0.0	500.0	500.0
ADMIN SUPPORT	315.7	315.7	297.2	303.1
OPERATING RESERVE	207.5	207.5	180.0	180.0
LANDFILL RESERVE	500.0	500.0	200.0	150.0
TOTAL OPERATIONS EXPENDITURES	<u>\$ 8,541.4</u>	<u>\$ 7,802.4</u>	<u>\$ 2,066.5</u>	<u>\$ 2,053.6</u>
FUNDS AVAILABLE	\$ 8,552.4	\$ 8,552.4	\$ 2,572.8	\$ 2,383.8
EXPENDITURES	<u>8,541.4</u>	<u>7,802.4</u>	<u>2,066.5</u>	<u>2,053.6</u>
ENDING BALANCE	\$ 11.0	\$ 750.0	\$ 506.3	\$ 330.2

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# Cable Television

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## GARDEN GROVE CABLE TELEVISION (CHANNEL 3)

Municipal video production and Internet streaming activities are commonly referred to as Public, Educational and Government Access programming or PEG Access. There are two general categories: Community Access, which consists of public, educational or entertainment programs produced by members of the community; and Government Access, which is public information, training or promotional programming produced by the City of Garden Grove.

Changes in the City's Cable Franchise Agreement with Time Warner Cable have reduced the amount of funding accruing to PEG activities. However, the amount of General Fund Cable Franchise revenue, five-percent of gross basic cable rates paid by Garden Grove subscribers, remains intact. Cable programming activities are paid out of a combination of PEG and General Fund revenue.

Cable television activities include the following:

### Community Access

- Public Access programming produced by local service clubs or community groups
- No-cost importation of other locally produced programs on cooking, art, literature and entertainment

### Government Access

- Televising City Council and Agency for Community Development meetings
- Producing promotional videos including annual State of the City, Garden Grove Pride and Mayor's Prayer Breakfast videos
- Producing weekly award-winning news and information program "This Week in Garden Grove"
- Producing training and recruitment videos
- Producing promotional and public information Internet content
- Producing long-form documentary programming

CABLE BUDGET  
 FY 2010-11  
 (\$000's)

	Budget FY 09-10	Adopted Budget FY 10-11
<u>FUNDS AVAILABLE</u>		
Beginning Balance	\$ 0.0	\$ 0.0
Revenue - Time Warner	110.0	76.9
Other Revenue	<u>5.3</u>	<u>28.1</u>
Total Funds Available	115.3	105.0
 <u>EXPENDITURES</u>		
G.G. Cable Programming	14.3	14.5
Community Access	<u>101.0</u>	<u>90.5</u>
Total Expenses	115.3	105.0
 <u>FUND BALANCE RESERVE</u>	 <u>\$ 0.0</u>	 <u>\$ 0.0</u>



# Mobile Home Parks

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## CITY OWNED MOBILE HOME PARKS

In August 1993, the Garden Grove Housing Authority purchased the Bahia Village and Emerald Isle mobilehome parks to preserve unique and affordable housing opportunities in the community. The Housing Authority leased the parks to the City, and the City formed the Garden Grove Improvement Corporation (GGIC) to oversee and manage the daily operations of the parks. The GGIC is supported by staff from the City's Community Development Department.

The GGIC, under the direction of the City Council, is continuing its goals of maintaining rent stability while managing the parks in a responsible manner. In the coming year, the Improvement Corporation will focus on the following:

- Continuing efforts to maintain existing mobile homes through the mobile home grant program.
- Providing capital improvements to the parks.
- Continuing to promote and encourage resident participation in the management of the parks.

MOBILE HOME PARK BUDGET  
 FY 2010-11  
 (\$000)

	Budget FY 09-10	Adopted Budget FY 10-11	Projected FY 11-12
<u>FUNDS AVAILABLE</u>			
Beginning Balance	\$ 647.9	\$ 1,049.9	\$ 1,466.1
Transfers			
Emerald Isle MHP	0.0	0.0	0.0
Bahia Village MHP	0.0	0.0	0.0
Travel Country RV	0.0	0.0	0.0
Revenue			
Emerald Isle MHP	908.8	910.9	910.9
Bahia Village MHP	1,643.4	1,663.3	1,663.3
Travel Country RV	<u>245.3</u>	<u>364.8</u>	<u>320.5</u>
Total Revenue	\$ 2,797.5	\$ 2,939.0	\$ 2,894.7
Total Funds Available	\$ 3,445.4	\$ 3,988.9	\$ 4,360.8
<u>EXPENDITURES</u>			
Emerald Isle MHP	915.1	934.6	953.3
Bahia Village MHP	1,235.1	1,223.4	1,247.9
Travel Country RV	<u>245.3</u>	<u>364.8</u>	<u>372.1</u>
Total Expenses	\$ 2,395.5	\$ 2,522.8	\$ 2,573.3
Estimated Ending Balance	<u>\$ 1,049.9</u>	<u>\$ 1,466.1</u>	<u>\$ 1,787.5</u>

# Capital Improvements

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## INTRODUCTION

### 2010-11 CAPITAL IMPROVEMENTS, PROJECTS, AND FACILITIES MAINTENANCE PLANS

#### Capital Improvement and Projects Plans

##### Capital Improvement Plans

The City of Garden Grove is responsible for the planning and operation of City capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. The 2010-11 Capital Improvement Plans have been developed based upon needs analyses. Priorities have been established considering safety, level of congestion, condition of existing improvements, and availability of financing. The major capital improvements can be categorized as follows:

##### Community/Economic Development

The Agency for Community Development is responsible for enhancing and promoting the economic development of all segments of the Garden Grove community through the preservation, revitalization, and development of existing and new neighborhoods and facilities. The redevelopment of blighted areas to spur increased economic vitality is another key mission. The 2010-11 Capital Improvement Plan proposes a payment towards the Promissory Note for acquisition of the former Black Angus site, funding for improvements along Harbor Boulevard and Chapman Avenue, relocation costs associated with the development of the Brookhurst Triangle, acquisition and relocation costs for the waterpark hotel, acquisition and relocation costs associated with the development of the Century Triangle, potential relocation costs associated with the Sweethomes development, acquisition and relocation costs associated with the purchase of properties on Harbor Boulevard for hotel development, various housing development improvements, ongoing remediation at Rockinghorse and Garden Grove Boulevard and the use of CDBG funds for the purchase of properties in order to build a new fire station.

##### Public Works

Public Works capital improvements consist of activities to maintain and improve the water system, sewer system and streets within the City, and to maintain the Sanitary District's retired landfill. These improvements include the installation of new fire hydrants, replacement of water production equipment such as meters, valves, and engine control systems, and the design and installation of new or improved water main systems throughout the City. Sewer projects include the replacement of old, damaged or undersized sewers, as well as improvements to other sewer-related facilities such as sewage pumps and manholes. Road overlays greater than one inch in depth, as well as a comprehensive sidewalk inspection and repair program, make up the street improvements.

Engineering Services projects are designed to improve the drainage, traffic signalization and control, and street systems throughout the City. Improvements include street reconstruction and widening, signal modifications at intersections, construction of

##### Facilities

The 2010-11 Capital Improvement Plan proposes funding for energy efficient projects throughout the city such as installation of solar panels and LED street lighting. Due to funding shortage, library restrooms and other City building modifications have been

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES

2010-11

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
Atlantis Play Center	\$ 400,000 (081)	\$ 300,000 (161)	\$ 700,000
Eastgate Park	90,000 (081)		90,000
TOTAL	\$ 490,000	\$ 300,000	\$ 790,000



CAPITAL IMPROVEMENTS - ECONOMIC DEVELOPMENT

2010-11

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>Central Hub</u>			
Acquisition & Relocation for Waterpark Hotel		300,000 (002)	300,000
Acquisition of Humdinger Bar		1,500,000 (002)	1,500,000
<u>Site C/Harbor Boulevard</u>			
Acquisition and Relocation Costs		1,140,576 (002)	1,140,576
<u>Black Angus</u>			
Promissory Note Repayment		696,000 (002)	696,000
<u>Housing Development Improvements</u>			
Buena-Clinton Rehab		281,600 (005)	281,600
Neighborhood Improv. Implmt.		4,530,058 (007)	4,530,058
<u>Rockinghorse/Garden Grove Blvd.</u>			
Ongoing Remediation Costs (Agency DDA Obligation)		250,000 (007)	250,000
<u>Century Triangle</u>			
Acquisition and Relocation Costs		2,000,000 (007)	2,000,000
<u>CDBG Projects</u>			
Fire Station Acquisition		374,236 (161)	374,236
Harbor Corridor Acquisition		192,221 (161)	192,221
TOTAL	\$ 0	\$ 11,264,691	\$ 11,264,691

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES  
2010-11

	Fund Via Basic/Special		Fund Via Grant/Other		Total Cost
<u>STREET IMPROVEMENTS</u>					
1. GMA #2 Administration	\$		\$	7,000 (423)	\$ 7,000
2. Local Street Improvements		100,000 (421)			100,000
3. Valley View St. Median Curb Upgrade		325,000 (421)	675,000 (281)		1,000,000
4. Arterial Median Landscape Irrigation (Harbor, Valley View)		724,470 (421)	2,000,000 (280)	400,000 (423)	2,724,470
5. Harbor Blvd. Median Curb Upgrade		50,000 (421)	450,000 (281)		500,000
6. Euclid St. Median Curb Upgrade		50,710 (421)	456,390 (281)		507,100
<u>STREET MAINTENANCE</u>					
1. Sidewalk Inspection and Repair		234,206 (111)			234,206
2. Residential Overlays*					
3. TCRF Residential Overlay		755,672 (075)			755,672
4. Prop. 42 CAP Project		711,781 (075)			711,781
5. Central GG Overlay		500,000 (040)			500,000
6. Residential Sealing Program		148,597 (111)			148,597
<u>STORM DRAIN IMPROVEMENTS</u>					
1. Orangewood Storm Drain		95,000 (082)			95,000
2. Yockey/Newland Phase 2		100,000 (082)	500,000 (361)		600,000
3. Belgrave Channel Improvement		800,000 (061)	2,500,000 (361)		3,300,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>					
1. Traffic Signal Modifications		200,000 (421)			200,000
2. Intersection Safety Improvements		50,000 (421)			50,000
3. New Traffic Signal		28,900 (421)			28,900
Total	\$	<u>4,874,336</u>	\$	<u>6,988,390</u>	<u>\$ 11,862,726</u>

\* Potential projects as funding becomes available.

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES (CONT'D)  
(Available Beginning Balance Plus FY 10-11 Estimated Revenue)

BASIC / SPECIAL			GRANT / OTHER		
Gas Tax 2105	(061)	\$ 800,000	TEA21-STPL	(280)	\$ 2,000,000
Drainage Fee	(082)	195,000	HES	(281)	1,581,390
Local "M"	(421)	<u>1,529,080</u>	Federal Grants	(361)	3,000,000
Subtotal		\$ 2,524,080	Regional "M"	(423)	<u>407,000</u>
			Subtotal		\$ 6,988,390

STREET MAINTENANCE FUNDING SUMMARY

Prop 1B	(040)	\$ 500,000
State TCRF	(075)	1,467,453
General Fund	(111)	<u>382,803</u>
Subtotal		\$ 2,350,256

	GRAND TOTAL		<u><u>\$ 11,862,726</u></u>
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CAPITAL IMPROVEMENTS - PUBLIC WORKS  
SEWER

FY 2010-11

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	2,695,000	1,181,283
TOTAL	<u>\$ 2,695,000</u>	<u>\$ 1,181,283</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
WATER

FY 2010-11

CURRENT ESTIMATED COSTS

<u>PROJECTS</u>	<u>NEW CAPITAL</u>	<u>REPLACEMENT</u>
Water Services	\$	\$ 346,225
Water Meter		1,289,776
Fire Hydrants		157,516
Main Valve		220,417
Water Main Improvements	2,317,174	
Production Projects		
Well 31: Drill new well to depth of 1400 ft; refit inactive well with variable frequency drive & nitrate analyser	1,000,000	
Brookhurst Median	<u>1,700,000</u>	<u>                    </u>
TOTAL	\$ 5,017,174	\$ 2,013,934

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CAPITAL IMPROVEMENTS, PROJECTS,  
STREETS AND FACILITIES MAINTENANCE  
FUNDING SUMMARY

FY 2010-11

Funding	Total
Redevelopment (002)	\$ 3,636,576
Redevelopment/Buena Clinton (005)	281,600
Housing Set Aside (007)	6,780,058
State Bonds P-1B AB1266 (040)	500,000
State Gas Tax 2106/2107 (060)	218,073
State Gas Tax 2105 (061)	800,000
State TCRF (075)	1,467,453
Park Fee (081)	490,000
Drainage (082)	195,000
General Purpose (111)	535,453
CDBG (161)	866,457
TEA21 - STPL (Federal) (280)	2,000,000
HES (Hazard Elimination Safety) (281)	1,581,390
Federal PW Grants (361)	3,000,000
Measure M (421)	1,529,080
Measure M Regional (423)	407,000
Water Capital (602)	5,017,174
Water Replacement (603)	1,952,122
Sewer Capital (631)	2,223,000
Sewer Replacement (632)	1,181,283
Sewer Fees (635)	<u>472,000</u>
 TOTAL	 \$ 35,133,719

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# Statistics

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## GENERAL STATISTICS

Garden Grove is the 27th largest city in California

Incorporation	June 18, 1956
Population	175,618
Land Area	17.9 square miles
Type of Government	Council-Manager
Streets	305 centerline miles
Medians and Frontages	409 (26.4 acres)
Parks and Recreation	186 acres (25 sites)
Water System	8.9 billion gallons used per year
Countywide Assessed Valuation (09-10)	\$422,965,596,010
Citywide Assessed Valuation (09-10)	\$12,322,927,208
Countywide Property Tax Rate	1% of Countywide assessed valuation
City's equivalent portion of Countywide property tax rate	.12% full assessed value
Paramedics 1974 voter approved indebtedness	\$.060 per \$100 City assessed valuation

FISCAL YEAR 2010-11

ADOPTED LABOR USAGE BY DEPARTMENT

	Adopted Budget Fiscal Year 2009-10	Year End Fiscal Year 2009-10	Adopted Budget Fiscal Year 2010-11
Fire	102	102	101
Sworn	98	98	98
Non-Sworn	4	4	3
Police	257	256	256
Sworn	172	172	172
Non-Sworn	85	84	84
Subtotal Public Safety	359	358	357
City Manager	8	8	8
Finance	34	34	34
Community Development	56	56	56
Public Works	153	153	153
Community Services	34	35	35
City Attorney	0	0	0
Human Resources	8	8	8
Economic Development	12	12	12
Information Technology	<u>18</u>	<u>18</u>	<u>18</u>
Subtotal Other	323	324	324
CITY TOTALS	<u>682</u>	<u>682</u>	<u>681</u>

## LISTING OF NEW AND/OR DELETED POSITIONS

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FY 2009-10 New (Deleted) Positions In Adopted Budget

Assistant City Manager (Pos. #R880) - City Manager	(1)
Employee Development Director (Pos. #R200) - City Manager	(1)
Senior Administrative Aide (Pos. #R395) - Public Works	1
Senior Administrative Aide (Pos. #R395) - Community Services	(1)
Administrative Analyst (Pos. #R419) - Fire	(1)
Police Officer (Pos. #O810) - Police	(1)
Senior Personnel Analyst (Pos. #R377) - Human Resources	(1)

Total FY 2009-10 Adopted Positions 682 (gg)

(gg) Includes 35 positions which are funded by grants and other sources.

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FY 2009-10 New (Deleted) Positions Modified During Fiscal Year

Senior Community Services Officer (Pos. #R856) - Police	(1)
Community Services Coordinator (Pos. #R856) - Community Services	1

Total FY 2009-10 Positions at Year End 682 (hh)

(hh) Includes 35 positions which are funded by grants and other sources.

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FY 2010-11 New (Deleted) Positions In Adopted Budget

Senior Office Assistant (Pos. #R214) - Fire	(1)
---------------------------------------------	-----

Total FY 2010-11 Adopted Positions 681 (ii)

(ii) Includes 35 positions which are funded by grants and other sources.

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FIVE-YEAR REVENUE SUMMARY  
FY 2006-07 THROUGH FY 2010-11 (\$000)

	2006-07 (Actual)	2007-08 (Actual)	2008-09 (Actual)	2009-10 (Projected)	2010-11 (Budget)
<b><u>BASIC CITY REVENUE FUNDS</u></b>					
<b><u>GENERAL PURPOSE FUNDS</u></b>					
Sales Tax	\$ 19,696	\$ 19,780	\$ 16,236	\$ 14,000	\$ 15,100
Property Tax					
- General	11,120	11,922	12,492	11,300	11,200
- Paramedics	2,404	2,570	2,737	2,400	5,700
Property Transfer Tax	630	330	455	350	350
Motor Vehicle Tax	13,603	14,011	14,088	12,600	12,600
Franchises	2,413	2,337	2,265	2,200	2,200
Bldg. Permits & Other Fees	2,756	1,686	1,345	1,000	1,000
Deferred Municipal Support	4,733	4,436	4,607	5,005	4,847
Hotel Visitors Tax	9,974	10,552	9,137	9,500	9,700
Business Tax	2,326	2,390	2,335	2,100	2,100
Other Income	2,705	3,340	3,240	2,815	2,815
Traffic Fines	1,511 *	1,068	927	850	850
Parking Fines	984	914	884	1,010	1,010
Reimbursement Agreement	240	240	240	240	240
Interest	2,322	2,457	1,017	1,200	1,100
Grant OH Support	121	101	34	68	53
Street Repair/Loan Payback	0	0	2,771	2,700	3,200
Sports Facility Income	66	80	94	70	70
Land Sales	1,792	50	1,045	0	2,300
Energy Retrofit/Fire Truck	N/A	N/A	N/A	N/A	N/A
General Plan	N/A	N/A	N/A	N/A	N/A
Vehicle Fee Gap Loan Program	N/A	N/A	N/A	N/A	N/A
Total General Purpose Fund	<u>79,396</u>	<u>78,264</u>	<u>75,949</u>	<u>69,408</u>	<u>76,435</u>
<b><u>MISCELLANEOUS FUNDS</u></b>					
Gas Tax	2,073	1,836	1,852	1,600	1,800
Gas Tax 2105	1,144	1,082	1,137	1,000	1,000
State Traffic Congestion Relief Fund	1,262	0	2,047	404	1,467
Golf Course Operations	607	595	569	550	550
City Partnerships	100	100	100	N/A	N/A
Hotel Visitors Tax Sharing	2,206	2,121	2,120	2,200	1,540
Self-Supporting Recreation	600	631	615	600	600
Police Seizure	69	61	187	60	20
Traffic Offender Impound Fees	37	63	66	160	50
Red Light Enforcement Program	N/A *	774	765	750	750
Certificate of Participation	39	2	0	N/A	N/A
Total Miscellaneous Funds	<u>8,137</u>	<u>7,265</u>	<u>9,458</u>	<u>7,324</u>	<u>7,777</u>
TOTAL BASIC OPERATIONAL REVENUE	87,533	85,529	85,407	76,732	84,212
<b><u>CONSTRUCTION FUNDS (CAPITAL)</u></b>					
State Bonds Prop. 1B AB 1266	N/A	2,779	900	2,869	500
Cultural Arts	104	44	34	50	50
Park Fees	527	296	211	152	50
Drainage Fees	115	129	115	75	75
Traffic Mitigation Fees	247	170	54	250	250
Measure M	2,223	2,241	1,876	1,500	1,529
Development Agreement Fees	619	186	284	203	200
Total Construction Funds (Capital)	<u>3,835</u>	<u>5,845</u>	<u>3,474</u>	<u>5,099</u>	<u>2,654</u>
TOTAL BASIC CITY FUNDS	<u>\$ 91,368</u>	<u>\$ 91,374</u>	<u>\$ 88,881</u>	<u>\$ 81,831</u>	<u>\$ 86,866</u>

\* Red Light Enforcement Program Included in Traffic Fines

FIVE-YEAR REVENUE SUMMARY  
FY 2006-07 THROUGH FY 2010-11 (\$000)

	2006-07 (Actual)	2007-08 (Actual)	2008-09 (Actual)	2009-10 (Projected)	2010-11 (Budget)
<b><u>GRANT REVENUE FUNDS</u></b>					
Public Safety/Augmentation	\$ 733	\$ 743	\$ 632	\$ 550	\$ 520
CDBG/HOME/ADDI/ESG	5,133	12,556	2,388	3,850	4,612
Federal Employment Grants	81	0	0	0	0
Misc. Operational Grants	1,282	1,976	1,656	2,279	1,110
Misc. Capital Grants	4,200	5,459	4,621	10,368	6,988
<b>TOTAL GRANT FUNDS</b>	<b>11,429</b>	<b>20,734</b>	<b>9,297</b>	<b>17,047</b>	<b>13,230</b>
<b><u>MOBILE HOME PARK FUNDS</u></b>					
Emerald Isle MHP	884	971	905	909	911
Bahia Village MHP	1,620	1,800	1,771	1,643	1,663
Travel Country RV	367	428	409	245	365
<b>TOTAL MOBILE HOME PARK FUNDS</b>	<b>2,871</b>	<b>3,199</b>	<b>3,085</b>	<b>2,797</b>	<b>2,939</b>
<b><u>SPECIAL ASSESSMENT FUNDS</u></b>					
Street Lighting	1,307	1,314	1,341	1,318	1,321
Main Street	35	37	38	33	33
Park Maintenance	692	690	701	700	700
<b>TOTAL SPECIAL ASSESSMENTS</b>	<b>2,034</b>	<b>2,041</b>	<b>2,080</b>	<b>2,051</b>	<b>2,054</b>
<b><u>WATER ENTERPRISE FUNDS</u></b>					
Water Revenue	20,516	26,050	29,025	29,402	34,497
<b>TOTAL WATER FUNDS</b>	<b>20,516</b>	<b>26,050</b>	<b>29,025</b>	<b>29,402</b>	<b>34,497</b>
<b><u>AGENCY FUNDS</u></b>					
Community Project Area					
- General	18,771	20,976	23,985	22,210	24,055
- Short Term Loan	0	0	0	0	0
Buena-Clinton	430	459	491	485	465
Housing Set Aside	4,834	5,293	5,989	5,790	6,315
RDA UBOC Intrim Loan - 011	N/A	32,004	110	31	0
2008 Katella Note - 012	N/A	2,015	3	0	0
<b>TOTAL AGENCY FUNDS</b>	<b>24,035</b>	<b>60,747</b>	<b>30,578</b>	<b>28,516</b>	<b>30,835</b>
<b><u>CABLE CORPORATION FUNDS</u></b>					
Garden Grove Cable Corporation	126	86	134	115	105
<b>TOTAL CABLE CORPORATION FUNDS</b>	<b>126</b>	<b>86</b>	<b>134</b>	<b>115</b>	<b>105</b>
<b><u>HOUSING AUTHORITY FUNDS</u></b>					
Housing Authority	24,220	25,490	23,865	25,910	26,693
Housing Authority Mod. Rehab.	0	52	63	0	0
<b>TOTAL HOUSING AUTHORITY FUNDS</b>	<b>24,220</b>	<b>25,542</b>	<b>23,928</b>	<b>25,910</b>	<b>26,693</b>
<b><u>SEWER FUNDS</u></b>					
GGSD/Sewer - Operations	9,569	10,079	9,650	10,316	9,751
GGSD/Sewer - Capital	0	245	345	0	0
GGSD/Sewer - Replacement	17	10	19	0	0
Cert. Of Part./Series A-2006	566	730	173	0	0
Sewer Fees	213	142	(13)	200	222
<b>TOTAL SEWER FUNDS</b>	<b>10,365</b>	<b>11,206</b>	<b>10,174</b>	<b>10,516</b>	<b>9,973</b>
<b><u>REFUSE FUNDS</u></b>					
GGSD/Refuse - Operations	7,678	7,689	7,945	8,272	1,823
GGSD/Golf Range	83	109	0	0	0
<b>TOTAL REFUSE FUNDS</b>	<b>7,761</b>	<b>7,798</b>	<b>7,945</b>	<b>8,272</b>	<b>1,823</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 194,725</b>	<b>\$ 248,777</b>	<b>\$ 205,127</b>	<b>\$ 206,457</b>	<b>\$ 209,015</b>

FIVE-YEAR OPERATING EXPENDITURES  
SUMMARY BY DEPARTMENT  
FY 2006-07 THROUGH 2010-11 (\$000)

Department	2006-07 (Actual)	2007-08 (Actual)	2008-09 (Actual)	2009-10 (Budget)	2010-11 (Budget)
<u>Basic Services</u>					
Fire	\$ 18,019	\$ 19,743	\$ 20,909	\$ 19,116	\$ 18,728
Police	38,227	42,040	43,305	42,053	41,841
City Manager	1,411	1,571	1,705	1,464	1,376
Finance	1,810	1,971	1,922	2,033	1,872
Community Development	2,893	2,898	3,247	2,893	2,787
Public Works	15,587	14,430	14,747	14,833	14,837
Community Services	2,925	3,802	4,090	3,965	3,954
City Attorney	590	698	755	754	754
Personnel Services/Human Resources	820	968	878	999	956
Economic Development	445	345	18	22	20
Information Technology	594	581	574	708	679
Total Basic Services	\$ 83,321	\$ 89,047	\$ 92,150	\$ 88,840	\$ 87,804
<u>Grant Services</u>					
Fire	279	197	78	111	100
Police	605	1,895	1,080	952	830
Community Development	4,095	10,930	1,860	3,393	3,439
Public Works	295	106	82	1,588	23
Community Services	622	834	923	1,280	1,111
Personnel Services/Human Resources	237	392	168	203	210
Information Technology	0	0	1	5	6
Total Grant Services	\$ 6,133	\$ 14,354	\$ 4,192	\$ 7,532	\$ 5,719
<u>Mobile Home Parks</u>					
Community Development	2,115	2,288	2,150	2,151	2,158
Economic Development	541	555	555	245	365
Total Mobile Home Parks	\$ 2,656	\$ 2,843	\$ 2,705	\$ 2,396	\$ 2,523
<u>Special Assessment</u>					
City Manager	29	34	27	27	15
Public Works	2,029	2,180	2,238	2,074	2,035
Total Special Assessment	\$ 2,058	\$ 2,214	\$ 2,265	\$ 2,101	\$ 2,050
<u>Water Services</u>					
City Manager	9	11	9	7	38
Finance	542	530	704	680	868
Community Development	26	39	34	30	27
Public Works	20,426	20,503	23,639	26,779	28,914
Community Services	0	6	12	11	11
Economic Development	33	30	44	51	51
Information Technology	5	4	5	5	5
Total Water Services	\$ 21,041	\$ 21,123	\$ 24,447	\$ 27,563	\$ 29,914



FIVE-YEAR OPERATING EXPENDITURES  
SUMMARY BY DEPARTMENT  
FY 2006-07 THROUGH 2010-11 (\$000)

Department	2006-07 (Actual)	2007-08 (Actual)	2008-09 (Actual)	2009-10 (Budget)	2010-11 (Budget)
<u>Agency Services</u>					
Police	234	427	430	404	417
City Manager	288	321	261	168	199
Finance	8	6	9	27	38
Community Development	223	285	317	520	415
Public Works	50	71	63	96	99
Community Services	264	7	18	19	28
Economic Development	21,060	25,666	26,110	26,314	26,568
Information Technology	<u>10</u>	<u>3</u>	<u>1</u>	<u>4</u>	<u>4</u>
Total Agency Services	\$ 22,137	\$ 26,786	\$ 27,209	\$ 27,552	\$ 27,768
<u>Cable Services</u>					
Community Services	<u>470</u>	<u>248</u>	<u>142</u>	<u>115</u>	<u>105</u>
Total Cable Services	\$ 470	\$ 248	\$ 142	\$ 115	\$ 105
<u>Housing Services</u>					
City Manager	8	3	6	10	10
Finance	13	17	26	30	38
Community Development	22,683	24,132	25,253	25,869	26,644
Public Works	N/A	N/A	5	N/A	N/A
Information Technology	<u>1</u>	<u>0</u>	<u>1</u>	<u>1</u>	<u>1</u>
Total Housing Services	\$ 22,705	\$ 24,152	\$ 25,291	\$ 25,910	\$ 26,693
<u>Sewer Services</u>					
City Manager	1	0	1	4	35
Finance	67	101	196	255	268
Public Works	3,995	4,617	5,841	6,846	6,952
Community Services	<u>0</u>	<u>0</u>	<u>7</u>	<u>6</u>	<u>6</u>
Total Sewer Services	\$ 4,063	\$ 4,718	\$ 6,045	\$ 7,111	\$ 7,261
<u>Refuse Services</u>					
City Manager	17	6	13	23	23
Finance	252	262	229	369	369
Public Works	6,764	6,792	7,518	7,436	1,288
Community Services	0	0	7	6	6
Economic Development	<u>65</u>	<u>122</u>	<u>4</u>	<u>N/A</u>	<u>N/A</u>
Total Refuse Services	\$ 7,098	\$ 7,182	\$ 7,771	\$ 7,834	\$ 1,686
TOTAL CITY OPERATIONS	<u>\$ 171,682</u>	<u>\$ 192,667</u>	<u>\$ 192,217</u>	<u>\$ 196,954</u>	<u>\$ 191,523</u>
<u>Capital</u>					
Basic Services	1,709	1,523	3,887	6,044	3,770
Grant Services	3,290	4,069	6,391	9,034	7,855
Special Assessment Services	49	322	6	0	0
Water Services	1,161	2,587 *	4,218 *	3,722 *	6,969 *
Agency Services	2,738	15,615	16,712	10,451	10,698
Sewer Services	<u>8,738</u>	<u>6,880</u>	<u>11,016</u>	<u>8,995</u>	<u>3,820</u>
Total Capital	\$ 17,685	\$ 30,996	\$ 42,230	\$ 38,246	\$ 33,112
TOTAL ALL FUNDS	<u>\$ 189,367</u>	<u>\$ 223,663</u>	<u>\$ 234,447</u>	<u>\$ 235,200</u>	<u>\$ 224,635</u>

\* Water Services includes New Capital plus Replacement Capital.

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# 5-Year Forecast

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## FIVE-YEAR FORECAST ANALYSIS

In accordance with the provisions of the City of Garden Grove Municipal Code, a five-year forecast has been prepared. Below are described the ten components which make up the five-year forecast.

"Five-year Operating Revenue Projection," is based upon the assumptions that the economy will continue at a slow level of growth; the City's current revenue authority will not be changed; economic development projects will be delayed due to the current economic recession; and grant activities will receive reduced funding.

"Five-Year Operating Expenditure Projection by Department," anticipates modest growth due to inflation; reductions and realignment of current program levels; adjustment of grant funded activities due to grant funding reductions; and the implementation of the five-year capital improvement program.

"Five-Year Projection Labor Usage," assumes that the current adjusted city staffing levels will be continued.

The "Projected Sources and Uses of Funds" pages contain revenue and expenditure information from previous pages in this book. Additional notes of interest for each fund group designation are noted below.

Basic Funded projections include beginning balances, reserve drawdowns, and transfers.

Grant Service Funds are projected to be spent out at the end of each year since most grants are programmed on a year-to-year basis.

Mobile Home Park Fund projections include modest revenue growth and inflation adjustments.

Special Assessment Funds include beginning balances with the objective being to maintain some reserve.

Water Enterprise Funds projections include reserves, replacement revenues, and additional revenues needed to balance the water budget, maintain a reserve, and meet bond covenants.

Agency for Community Development Funds include beginning balances. Projected sources and uses include Agency and Housing Set Aside Revenues needed to fund operations, and to provide for debt service and redevelopment/housing projects.

Cable Funds anticipate no growth due to changes in the Cable Franchise.

Housing Authority revenue is projected to be fully expended for each year it is made available from the United States Department of Housing and Urban Development.

Sewer Funds include beginning balances, reserves, replacement reserves, and additional revenues needed to balance the sewer budget, maintain reserves, and meet bond covenants.

Refuse Fund includes beginning balances and an operating reserve. This fund does not include depreciation. The contractor will provide replacements for refuse trucks and barrels.

FIVE-YEAR  
REVENUE PROJECTION  
(In Thousands of Dollars)

	2010-11 (Budget)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)
<b><u>BASIC CITY REVENUE FUNDS</u></b>					
<b><u>GENERAL PURPOSE FUNDS</u></b>					
Sales Tax	\$ 15,100	\$ 15,100	\$ 15,200	\$ 15,504	\$ 15,814
Property Tax					
- General	11,200	12,000	12,400	12,648	12,901
- Paramedics	5,700	5,800	6,300	6,426	6,555
Property Transfer Tax	350	360	365	372	379
Motor Vehicle Tax	12,600	12,600	12,600	12,852	13,109
Franchises	2,200	2,200	2,200	2,244	2,289
Bldg. Permits & Other Fees	1,000	1,000	1,000	1,020	1,040
Deferred Municipal Support	4,847	4,847	4,847	4,944	5,043
Hotel Visitors Tax	9,700	9,700	9,900	10,098	10,300
Business Tax	2,100	2,100	2,100	2,142	2,185
Other Income	2,815	2,815	2,815	2,871	2,928
Traffic Fines	850	850	850	867	884
Parking Fines	1,010	1,010	1,010	1,030	1,051
Reimbursement Agreement	240	240	240	240	240
Interest	1,100	1,100	1,100	1,122	1,144
Grant OH Support	53	50	50	50	50
Street Repair/Loan Payback	3,200	1,850	1,850	1,850	1,850
Sports Facility Income	70	70	70	70	70
Land Sales	2,300	0	0	0	0
Total General Purpose Funds	<u>76,435</u>	<u>73,692</u>	<u>74,897</u>	<u>76,350</u>	<u>77,832</u>
<b><u>MISCELLANEOUS FUNDS</u></b>					
Gas Tax	1,800	1,800	1,800	1,800	1,800
Gas Tax 2105	1,000	1,000	1,000	1,000	1,000
State Traffic Congestion Relief Fund	1,467	1,400	1,400	1,400	1,400
Golf Course Operations	550	550	550	550	550
Hotel Visitors Tax Sharing	1,540	1,250	1,540	1,571	1,602
Self-Supporting Recreation	600	600	600	600	600
Police Seizure	20	20	20	20	20
Traffic Offender Impound Fees	50	50	50	50	50
Red Light Enforcement Program	750	750	750	750	750
Total Miscellaneous Funds	<u>7,777</u>	<u>7,420</u>	<u>7,710</u>	<u>7,741</u>	<u>7,772</u>
TOTAL BASIC OPERATIONAL REVENUE	84,212	81,112	82,607	84,091	85,604
<b><u>CONSTRUCTION FUNDS (CAPITAL)</u></b>					
State Bonds Prop 1B AB 1266	500	0	0	0	0
Cultural Arts	50	50	50	50	50
Park Fees	50	50	50	50	50
Drainage Fees	75	75	75	75	75
Traffic Mitigation Fees	250	250	250	250	250
Measure M	1,529	1,500	1,500	1,500	1,500
Development Agreement Fees	200	200	200	200	200
Total Construction Funds (Capital)	<u>2,654</u>	<u>2,125</u>	<u>2,125</u>	<u>2,125</u>	<u>2,125</u>
TOTAL BASIC CITY FUNDS	<u>\$ 86,866</u>	<u>\$ 83,237</u>	<u>\$ 84,732</u>	<u>\$ 86,216</u>	<u>\$ 87,729</u>
<b><u>GRANT REVENUE FUNDS</u></b>					
Public Safety/Augmentation	520	520	520	520	520
CDBG//HOME/ADDI/ESG	4,612	4,612	4,612	4,612	4,612
Misc. Operational Grants	1,110	1,110	1,110	1,110	1,110
Misc. Capital Grants	6,988	15,355	1,355	1,423	1,490
TOTAL GRANT FUNDS	13,230	21,597	7,597	7,665	7,732

FIVE-YEAR  
REVENUE PROJECTION (CONT'D)  
(In Thousands of Dollars)

	2010-11 (Budget)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)
<u>MOBILE HOME PARK FUNDS</u>					
Emerald Isle MHP	911	911	938	966	995
Bahia Village MHP	1,663	1,663	1,713	1,764	1,817
Travel Country RV	365	321	200	200	200
<b>TOTAL MOBILE HOME PARK FUNDS</b>	<b>2,939</b>	<b>2,895</b>	<b>2,851</b>	<b>2,931</b>	<b>3,013</b>
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,321	1,321	1,321	1,321	1,321
Main Street	33	33	33	33	33
Park Maintenance	700	700	700	700	700
<b>TOTAL SPECIAL ASSESSMENTS</b>	<b>2,054</b>	<b>2,054</b>	<b>2,054</b>	<b>2,054</b>	<b>2,054</b>
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	34,497	36,257	36,360	36,578	36,792
Bond Proceeds	0	0	0	15,513	0
<b>TOTAL WATER FUNDS</b>	<b>34,497</b>	<b>36,257</b>	<b>36,360</b>	<b>52,091</b>	<b>36,792</b>
<u>AGENCY FUNDS</u>					
Community Project Area					
- General	24,055	24,536	25,027	25,527	26,038
- Short Term Loan	0	0	0	0	0
Buena-Clinton	465	474	484	493	503
Housing Set Aside	6,315	6,441	6,570	6,702	6,836
RDA UBOC Interim Loan-011	0	0	0	0	0
2008 Katella Note - 012	0	0	0	0	0
<b>TOTAL AGENCY FUNDS</b>	<b>30,835</b>	<b>31,452</b>	<b>32,081</b>	<b>32,722</b>	<b>33,377</b>
<u>CABLE CORPORATION FUNDS</u>					
Garden Grove Cable Corporation	105	105	105	105	105
<b>TOTAL CABLE CORPORATION FUNDS</b>	<b>105</b>	<b>105</b>	<b>105</b>	<b>105</b>	<b>105</b>
<u>HOUSING AUTHORITY FUNDS</u>					
Housing Authority	26,693	26,693	26,693	26,693	26,693
Housing Authority Mod. Rehab.	0	0	0	0	0
<b>TOTAL HOUSING AUTHORITY FUNDS</b>	<b>26,693</b>	<b>26,693</b>	<b>26,693</b>	<b>26,693</b>	<b>26,693</b>
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations	9,973	10,141	10,547	10,969	11,407
Bond Proceeds	0	0	0	0	0
<b>TOTAL SEWER FUNDS</b>	<b>9,973</b>	<b>10,141</b>	<b>10,547</b>	<b>10,969</b>	<b>11,407</b>
<u>SOLID WASTE FUNDS</u>					
GGSD/Solid Waste - Operations	1,823	1,878	1,934	2,031	2,132
<b>TOTAL SOLID WASTE FUNDS</b>	<b>1,823</b>	<b>1,878</b>	<b>1,934</b>	<b>2,031</b>	<b>2,132</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 209,015</b>	<b>\$ 216,309</b>	<b>\$ 204,954</b>	<b>\$ 223,477</b>	<b>\$ 211,034</b>

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT  
ALL BUDGET SECTIONS  
(In Thousands of Dollars)

Department	2010-11 (Budget)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)
<b>OPERATIONS</b>					
<u>Basic Services</u>					
Fire	\$ 18,728	\$ 19,290	\$ 19,869	\$ 20,465	\$ 21,079
Police	41,841	43,096	44,389	45,721	47,093
City Manager	1,376	1,417	1,460	1,504	1,549
Finance	1,872	1,928	1,986	2,046	2,107
Community Development	2,787	2,871	2,957	3,046	3,137
Public Works	14,837	15,282	15,740	16,212	16,698
Community Services	3,954	4,073	4,195	4,321	4,451
City Attorney	754	777	800	824	849
Human Resources	956	985	1,015	1,045	1,076
Economic Development	20	21	22	23	24
Information Technology	679	699	720	742	764
<b>TOTAL BASIC SERVICES</b>	<b>87,804</b>	<b>90,439</b>	<b>93,153</b>	<b>95,949</b>	<b>98,827</b>
<u>Grant Services</u>					
Fire	100	109	109	109	109
Police	830	906	906	906	906
Community Development	3,439	3,753	3,753	3,753	3,753
Public Works	23	25	25	25	25
Community Services	1,111	1,213	1,213	1,213	1,213
Human Resources	210	229	229	229	229
Information Technology	6	7	7	7	7
<b>TOTAL GRANT SERVICES</b>	<b>5,719</b>	<b>6,242</b>	<b>6,242</b>	<b>6,242</b>	<b>6,242</b>
<u>Mobile Home Parks</u>					
Community Development	2,158	2,201	2,267	2,335	2,405
Economic Development	365	372	200	200	200
<b>TOTAL MOBILE HOME PARKS</b>	<b>2,523</b>	<b>2,573</b>	<b>2,467</b>	<b>2,535</b>	<b>2,605</b>
<u>Special Assessment</u>					
City Manager	15	15	15	16	16
Public Works	2,035	2,062	2,090	2,117	2,145
<b>TOTAL SPECIAL ASSESSMENT</b>	<b>2,050</b>	<b>2,077</b>	<b>2,105</b>	<b>2,133</b>	<b>2,161</b>
<u>Water Services</u>					
City Manager	38	37	39	41	43
Finance	868	845	896	934	978
Community Development	27	26	28	29	30
Public Works	28,914	28,155	29,838	31,098	32,584
Community Services	11	11	11	12	12
Economic Development	51	50	53	55	57
Information Technology	5	5	5	5	6
<b>TOTAL WATER SERVICES</b>	<b>29,914</b>	<b>29,129</b>	<b>30,870</b>	<b>32,174</b>	<b>33,711</b>



FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT  
ALL BUDGET SECTIONS (CONT'D)  
(In Thousands of Dollars)

Department	2010-11 (Budget)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)
<u>Agency Services</u>					
Police	\$ 417	\$ 430	\$ 442	\$ 456	\$ 469
City Manager	199	205	211	217	224
Finance	38	39	40	42	43
Community Development	415	427	440	453	467
Public Works	99	102	105	108	111
Community Services	28	29	30	31	32
Economic Development	26,568	27,365	28,186	29,032	29,903
Information Technology	4	4	4	4	5
TOTAL AGENCY SERVICES	<u>27,768</u>	<u>28,601</u>	<u>29,459</u>	<u>30,343</u>	<u>31,253</u>
<u>Cable Services</u>					
Community Services	105	105	105	105	105
TOTAL CABLE SERVICES	<u>105</u>	<u>105</u>	<u>105</u>	<u>105</u>	<u>105</u>
<u>Housing Services</u>					
City Manager	10	10	10	10	10
Finance	38	38	38	38	38
Community Development	26,644	26,644	26,644	26,644	26,644
Information Technology	1	1	1	1	1
TOTAL HOUSING SERVICES	<u>26,693</u>	<u>26,693</u>	<u>26,693</u>	<u>26,693</u>	<u>26,693</u>
<u>Sewer Services</u>					
City Manager	35	31	32	33	34
Finance	268	237	244	251	259
Public Works	6,952	6,136	6,320	6,510	6,705
Community Services	6	5	5	5	5
TOTAL SEWER SERVICES	<u>7,261</u>	<u>6,409</u>	<u>6,601</u>	<u>6,799</u>	<u>7,003</u>
<u>Solid Waste Services</u>					
City Manager	23	24	24	25	26
Finance	369	377	385	399	414
Public Works	1,288	1,317	1,345	1,393	1,443
Community Services	6	6	6	6	7
TOTAL SOLID WASTE SERVICES	<u>1,686</u>	<u>1,724</u>	<u>1,760</u>	<u>1,823</u>	<u>1,890</u>
TOTAL CITY OPERATIONS	<u>\$ 191,523</u>	<u>\$ 193,992</u>	<u>\$ 199,455</u>	<u>\$ 204,796</u>	<u>\$ 210,490</u>
<u>Capital Improv. Fund Sources</u>					
Basic	3,770	4,485	3,397	4,678	4,946
Grants	7,855	15,355	1,355	1,423	1,490
Special Assessment	0	0	0	0	0
Water	6,969	9,015	5,782	8,781	6,642
Agency	10,698	7,486	7,843	7,937	8,015
Sewer	3,820	21,732	1,302	1,367	1,436
TOTAL CITY CAPITAL	<u>33,112</u>	<u>58,073</u>	<u>19,679</u>	<u>24,186</u>	<u>22,529</u>
TOTAL CITY EXPENDITURE	<u>\$ 224,635</u>	<u>\$ 252,065</u>	<u>\$ 219,134</u>	<u>\$ 228,982</u>	<u>\$ 233,019</u>

FIVE-YEAR PROJECTION  
LABOR USAGE

	2010-11 (Budget)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)
Fire	101	101	101	101	101
Sworn	98	98	98	98	98
Non-sworn	3	3	3	3	3
Police	256	256	256	256	256
Sworn	172	172	172	172	172
Non-sworn	84	84	84	84	84
Subtotal Public Safety	357	357	357	357	357
City Manager	8	8	8	8	8
Finance	34	34	34	34	34
Community Development	56	56	56	56	56
Public Works	153	153	153	153	153
Community Services	35	35	35	35	35
City Attorney	0	0	0	0	0
Human Resources	8	8	8	8	8
Economic Development	12	12	12	12	12
Information Technology	<u>18</u>	<u>18</u>	<u>18</u>	<u>18</u>	<u>18</u>
Subtotal Other	<u>324</u>	<u>324</u>	<u>324</u>	<u>324</u>	<u>324</u>
CITY TOTALS	<u><u>681</u></u>	<u><u>681</u></u>	<u><u>681</u></u>	<u><u>681</u></u>	<u><u>681</u></u>

PROJECTED SOURCES & USES OF  
BASIC FUNDS  
FISCAL YEAR 2010-11 THROUGH 2014-15  
(In Thousands of Dollars)

	2010-11 (Budget)	2011-12 (Projected)*	2012-13 (Projected)*	2013-14 (Projected)*	2014-15 (Projected)*
<u>Sources</u>					
Reserve	\$ 1,000	\$ 1,000	\$ 1,000	\$ 0	\$ 0
Transfers	4,177	5,450	1,160	1,129	1,098
Beginning Balance	4,840	5,310	4,280	3,280	2,280
Estimated Revenue	<u>86,867</u>	<u>83,237</u>	<u>84,732</u>	<u>86,216</u>	<u>87,729</u>
Total Sources of Funds	96,884	94,997	91,172	90,625	91,107
<u>Uses</u>					
Operations	87,804	90,439	93,153	95,949	98,827
Capital Improvements	3,770	4,485	3,397	4,678	4,946
Loan Arrangements in the General Fund-Water	0	0	0	0	0
Retired Medical Reserve	0	0	0	0	0
Contingency Reserve	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses of Funds	91,574	94,924	96,550	100,627	103,773
EST. BALANCE (Deficit)	5,310	73	(5,378)	(10,002)	(12,666)
Less: Restricted Balance	(5,280)	(4,280)	(3,280)	(2,280)	(1,280)
Balancing Measures	<u>0</u>	<u>4,207</u>	<u>8,658</u>	<u>12,282</u>	<u>13,946</u>
NET BALANCE	<u><u>30</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

\* Projections are Based upon an Adopted Budget that Includes Forced Labor Lapses and Defunded Positions.

PROJECTED SOURCES & USES OF  
GRANT SERVICES FUNDS  
FISCAL YEAR 2010-11 THROUGH 2014-15  
(In Thousands of Dollars)

	2010-11 (Projected)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 344	\$ 0	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
CDBG/Home/ADDI/ESG	4,612	4,612	4,612	4,612	4,612
Fed. Employment Grants	0	0	0	0	0
Public Safety Aug.	520	520	520	520	520
Misc. Operational	1,110	1,110	1,110	1,110	1,110
Misc. Capital	<u>6,988</u>	<u>15,355</u>	<u>1,355</u>	<u>1,423</u>	<u>1,490</u>
TOTAL SOURCES	13,574	21,597	7,597	7,665	7,732
<u>Uses</u>					
Operations	5,719	6,242	6,242	6,242	6,242
Capital Improvements	<u>7,855</u>	<u>15,355</u>	<u>1,355</u>	<u>1,423</u>	<u>1,490</u>
Total Uses of Funds	13,574	21,597	7,597	7,665	7,732
ESTIMATED BALANCE	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

PROJECTED SOURCES AND USES OF  
MOBILE HOME PARK FUNDS  
FISCAL YEAR 2010-11 THROUGH 2014-15  
(In Thousands of Dollars)

	2010-11 (Budget)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 1,050	\$ 1,466	\$ 1,788	\$ 2,172	\$ 2,568
Transfers					
Emerald Isle MHP	0	0	0	0	0
Bahia Village MHP	0	0	0	0	0
Travel Country RV	0	0	0	0	0
Estimated Revenue					
Emerald Isle MHP	911	911	938	966	995
Bahia Village MHP	1,663	1,663	1,713	1,764	1,817
Travel Country RV	365	321	200	200	200
TOTAL SOURCES	3,989	4,361	4,639	5,103	5,581
<u>Uses</u>					
Operations					
Emerald Isle MHP	935	953	982	1,011	1,041
Bahia Village MHP	1,223	1,248	1,285	1,324	1,364
Travel Country RV	365	372	200	200	200
TOTAL USES	2,523	2,573	2,467	2,535	2,605
Estimated Ending Balance	<u>\$ 1,466</u>	<u>\$ 1,788</u>	<u>\$ 2,172</u>	<u>\$ 2,568</u>	<u>\$ 2,975</u>

PROJECTED SOURCES & USES OF  
SPECIAL ASSESSMENT FUNDS  
FISCAL YEAR 2010-11 THROUGH 2014-15  
(In Thousands of Dollars)

	2010-11 (Budget)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)
<u>Sources</u>					
Beginning Balance					
Street Lighting Assessments	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Parking District/Main St.	198	202	205	208	210
Park Maintenance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Beginning Balance	198	202	205	208	210
Revenue					
Street Lighting Assessments	1,321	1,321	1,321	1,321	1,321
Parking District/Main Street	33	33	33	33	33
Park Maintenance	<u>700</u>	<u>700</u>	<u>700</u>	<u>700</u>	<u>700</u>
Total Revenue	2,054	2,054	2,054	2,054	2,054
Total Funds Available	2,252	2,256	2,259	2,262	2,264
<u>Uses</u>					
Street Lighting Assessments	1,321	1,347	1,374	1,402	1,430
Parking District/Main Street	29	30	30	31	31
Park Maintenance	700	700	700	700	700
Capital Improvements	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses of Funds	2,050	2,077	2,105	2,133	2,161
Estimated Balance (Deficit)	202	179	154	129	102
Less: Restricted Balance	(202)	(205)	(208)	(210)	(212)
Balancing Measures	<u>0</u>	<u>26</u>	<u>53</u>	<u>81</u>	<u>110</u>
Net Balance	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

PROJECTED SOURCES & USES OF  
WATER ENTERPRISE FUNDS  
FISCAL YEAR 2010-11 THROUGH 2014-15  
(In Thousands of Dollars)

	2010-11 (Budget)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 2,453	\$ 2,029	\$ 1,530	\$ 2,757	\$ 15,422
Bond Proceeds (Annual Allocation)	0	0	0	15,513	0
Transfer From Replacement	0	0	0	0	0
Current Revenues	34,497	36,257	36,360	36,578	36,792
Annual Commodity Charge	0	0	0	0	0
Loan from General Fund	0	0	0	0	0
<b>TOTAL OPERATING &amp; RESERVE FUNDS AVAILABLE</b>	<b>36,950</b>	<b>38,286</b>	<b>37,890</b>	<b>54,848</b>	<b>52,214</b>
<u>Uses</u>					
Operations and Maintenance					
General	21,340	22,011	23,569	23,370	24,773
Depreciation	1,962	1,388	1,520	1,530	1,606
Deferred Municipal Support	1,833	1,888	1,945	2,003	2,063
Debt Service	2,017	2,492	2,487	3,921	3,919
Operating Reserves	0	0	0	0	0
Capital Improvements	5,017	7,627	4,262	7,252	5,036
Street Repair Charge	2,700	1,350	1,350	1,350	1,350
Replacement Sinking Fund	0	0	0	0	0
Rate Stabilization Fund	0	0	0	0	0
Replacement Water Meters	52	0	0	0	0
<b>Total Uses</b>	<b>34,921</b>	<b>36,756</b>	<b>35,133</b>	<b>39,426</b>	<b>38,747</b>
Projected Amt. Under Spent	0	0	0	0	0
<b>Net Total Uses</b>	<b>34,921</b>	<b>36,756</b>	<b>35,133</b>	<b>39,426</b>	<b>38,747</b>
<b>BALANCE</b>	<b>\$ 2,029</b>	<b>\$ 1,530</b>	<b>\$ 2,757</b>	<b>\$ 15,422</b>	<b>\$ 13,467</b>

PROJECTED SOURCES AND USES OF  
 AGENCY FOR COMMUNITY DEVELOPMENT FUNDS  
 FISCAL YEAR 2010-11 THROUGH 2014-15  
 (In Thousands of Dollars)

	2010-11 (Budget)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 6,091	\$ 0	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Community Project Area	24,055	24,536	25,027	25,527	26,038
Buena-Clinton	465	474	484	493	503
Housing Set Aside	6,315	6,441	6,570	6,702	6,836
Agency Short Term Loan	0	0	0	0	0
Transfers from T.O.T. Share Fnd	1,540	1,250	1,540	1,571	1,602
Debt Repayment/Refinance	<u>0</u>	<u>33,491</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Funds Available	38,466	66,193	33,620	34,294	34,979
<u>Uses</u>					
Operations	5,096	5,249	5,406	5,568	5,735
Indirect Overhead	1,900	1,957	2,016	2,076	2,138
Agency Reimb. Agreements	574	591	609	627	646
Debt Service	7,664	6,184	6,174	6,167	6,169
Debt Repayment/Refinance	0	33,491	0	0	0
Neighborhood Improvement	560	577	594	612	630
Pass Through Agreement/ Rebate Reimbursement	10,348	10,658	10,978	11,307	11,646
Loan Payment FNMA	0	0	0	0	0
SERAF Payment - State Projects	1,626	0	0	0	0
	<u>10,698</u>	<u>7,486</u>	<u>7,843</u>	<u>7,937</u>	<u>8,015</u>
Total Uses	38,466	66,193	33,620	34,294	34,979
ESTIMATED ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>



PROJECTED SOURCES AND USES OF  
CABLE FUNDS  
FISCAL YEAR 2010-11 THROUGH 2014-15  
(In Thousands of Dollars)

	2010-11 (Budget)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Time Warner	77	77	77	77	77
Franchise Fees	<u>28</u>	<u>28</u>	<u>28</u>	<u>28</u>	<u>28</u>
TOTAL SOURCES	105	105	105	105	105
<u>Uses</u>					
Cable Corp. Admin.	15	15	15	15	15
Community/Gov't Access	90	90	90	90	90
Cable Broadcast Production System	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL USES	105	105	105	105	105
ESTIMATED ENDING BAL.	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES AND USES OF  
HOUSING AUTHORITY FUNDS  
FISCAL YEAR 2010-11 THROUGH 2014-15  
(In Thousands of Dollars)

	2010-11 (Budget)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Housing Revenues	<u>26,693</u>	<u>26,693</u>	<u>26,693</u>	<u>26,693</u>	<u>26,693</u>
TOTAL SOURCES	26,693	26,693	26,693	26,693	26,693
<u>Uses</u>					
Operations	<u>26,693</u>	<u>26,693</u>	<u>26,693</u>	<u>26,693</u>	<u>26,693</u>
TOTAL USES	26,693	26,693	26,693	26,693	26,693
REMAINING TOTAL RESERVES	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

PROJECTED SOURCES AND USES OF  
SANITARY DISTRICT SEWER FUNDS  
FISCAL YEAR 2010-11 THROUGH 2014-15  
(In Thousands of Dollars)

Sewer	2010-11 (Budget)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 250	\$ 322	\$ 322	\$ 3,251	\$ 6,347
Revenues					
Bond Proceeds (Annual Allocation)	0	18,000	0	0	0
Property Tax	1,981	2,014	2,095	2,179	2,266
Sewer Permits	7	7	7	7	7
Interest/Other	150	153	159	165	172
Sewer User Fees	7,835	7,967	8,286	8,617	8,962
Operating Reserve Transfer	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Funds Available	10,223	28,463	10,869	14,219	17,754
<u>Uses</u>					
Operations & Maintenance					
General	4,043	4,139	4,263	4,391	4,523
Administrative Service Charge	516	531	547	563	580
Debt Services	1,466	1,462	1,506	1,551	1,598
Depreciation	1,181	1,240	1,302	1,367	1,436
Debt Issuance Cost/Reserve	0	0	0	0	0
Operating Reserve	0	0	0	0	0
Capital Improvements	2,695	20,492	0	0	0
Sewer System Contingency Reserve	0	232	0	0	0
Sewer Lateral Loan Program	<u>0</u>	<u>45</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	9,901	28,141	7,618	7,872	8,137
ESTIMATED ENDING BALANCE	<u>\$ 322</u>	<u>\$ 322</u>	<u>\$ 3,251</u>	<u>\$ 6,347</u>	<u>\$ 9,617</u>

PROJECTED SOURCES AND USES OF  
SANITARY DISTRICT SOLID WASTE  
FISCAL YEAR 2010-11 THROUGH 2014-15  
(In Thousands of Dollars)

	2010-11 (Budget)	2011-12 (Projected)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)
<u>Funds Available</u>					
Beginning Balance	\$ 750	\$ 506	\$ 330	\$ 174	\$ 51
Revenues					
Franchise Fee	1,253	1,291	1,330	1,396	1,466
Roll - Off Revenue	109	112	115	121	127
Admin Refuse Service	140	144	148	155	163
Property Tax	291	300	309	324	340
Miscellaneous Revenue	30	31	32	34	36
Anticipated Adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Funds Available	2,573	2,384	2,264	2,204	2,183
<u>Uses</u>					
<u>Operations &amp; Maintenance</u>					
Contractual Services	403	425	438	460	483
General	445	454	467	490	515
Administrative Support	297	303	312	328	344
Street Repair Charge	500	500	500	500	500
Landfill Monitoring	42	42	43	45	48
Operating Reserve	180	180	180	180	180
Landfill Reserve	<u>200</u>	<u>150</u>	<u>150</u>	<u>150</u>	<u>100</u>
Total Expenditures	2,067	2,054	2,090	2,153	2,170
ESTIMATED ENDING BALANCE	<u>\$ 506</u>	<u>\$ 330</u>	<u>\$ 174</u>	<u>\$ 51</u>	<u>\$ 13</u>

# **5-Year Capital Improvements**

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## INTRODUCTION

### FIVE-YEAR CAPITAL IMPROVEMENT AND FACILITIES MAINTENANCE PLANS

The City of Garden Grove is responsible for the planning and operation of capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. In addition, the City must develop and maintain the elements of its own buildings and systems.

#### Capital

The Five-Year Capital Improvement Plan has been developed based upon several needs analyses as well as adopted plans such as the Master Street, Drainage, and Sewer Plans. A Water Master Plan update was completed in November 2008. Priorities have been established considering: safety, level of congestion, assessed condition of existing improvements, and the availability of financing. Because of the limitations of the City's General Fund, potential outside sources of funding have been identified. Where appropriate, the need for bond financing and fee increases are also noted. The major capital improvements can be categorized as follows:

Community Services - Community Services projects are designed to improve the City's park system and publicly-used facilities such as the Community Meeting Center and Lake Senior Center. Over the next five years, identified projects include improvements to Atlantis Play Center and Magnolia, West Grove, Faylane, Eastgate, Gutosky, Garden Grove and Woodbury parks.

Public Works - Engineering Services projects are designed to improve the drainage, traffic signalization and control, and street systems throughout the City. Improvements identified in the Five-Year Plan include: intersection improvements at Euclid Street and Garden Grove Boulevard and Euclid Street and Trask Avenue; signal modifications at major intersections; and construction of storm drainage systems. Sidewalk and wheelchair ramp improvements are also planned. Due to the State budget crisis, previous funding, such as, Prop 42 and 1B have been frozen until bonds are sold. Also, Measure M2, which is funded through the renewal of the half-cent local transportation sales tax, has been projected to be half of what was expected due to the dwindling economy. Nonetheless, federal funds have been secured for various street median upgrade projects. Staff will continue to pursue grant funding opportunities for public works projects.

The other Public Works projects can be divided into three sub-categories: streets, sewers and water. Road overlays greater than one inch in depth as well as a comprehensive sidewalk inspection and repair program make up the streets improvements under Public Works. Sewer improvements include work to replace aging or damaged lines, replacing lines for which flow is over capacity, manhole rehabilitation, and other sewer-related facilities. Water improvements include the installation of new fire hydrants, meters, valves, service lines, engine control systems, and the abandonment of side lot mains throughout the City.

#### Facilities

The Five-Year Facilities Maintenance Plan has been developed to ensure that the City's buildings and building systems are properly serviced and maintained on a regular basis. As with the capital improvements plans, this plan is based upon needs analyses, taking into consideration the age and condition of existing facilities and equipment. Major projects identified under this plan are compliant with the Americans With Disabilities Act.

## CAPITAL IMPROVEMENTS - COMMUNITY SERVICES

Projects - Prioritized	Estimated Costs
2010-2011	
Atlantis Play Center	\$ 700,000
Eastgate Park	90,000
2011-2012	
Faylane Park	\$ 240,000
Gutosky Park	150,000
Woodbury Park	150,000
2012-2013	
Magnolia Park	\$ 137,000
West Grove Park	50,000
2013-2014	
Eastgate Park	\$ 450,000
Woodbury Park	750,000
2014-2015	
Garden Grove Park	\$ 2,500,000



CAPITAL IMPROVEMENTS - ECONOMIC DEVELOPMENT

2010-11

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>Central Hub</u>			
Acquisition & Relocation for Waterpark Hotel		300,000 (002)	300,000
Acquisition of Humdinger Bar		1,500,000 (002)	1,500,000
<u>Site C/Harbor Boulevard</u>			
Acquisition and Relocation Costs		1,140,576 (002)	1,140,576
<u>Black Angus</u>			
Promissory Note Repayment		696,000 (002)	696,000
<u>Housing Development Improvements</u>			
Buena-Clinton Rehab		281,600 (005)	281,600
Neighborhood Improv. Implmt.		4,530,058 (007)	4,530,058
<u>Rockinghorse/Garden Grove Blvd.</u>			
Ongoing Remediation Costs (Agency DDA Obligation)		250,000 (007)	250,000
<u>Century Triangle</u>			
Acquisition and Relocation Costs		2,000,000 (007)	2,000,000
<u>CDBG Projects</u>			
Fire Station Acquisition		374,236 (161)	374,236
Harbor Corridor Acquisition		192,221 (161)	192,221
TOTAL	\$ 0	\$ 11,264,691	\$ 11,264,691

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2010-2011

	Fund Via Basic/Special		Fund Via Grant/Other		Total Cost
<u>STREET IMPROVEMENTS</u>					
GMA #2 Administration	\$		\$	7,000 (423)	\$ 7,000
Local Street Improvements		100,000 (421)			100,000
Valley View St. Median Curb Upgrade		325,000 (421)	675,000 (281)		1,000,000
Arterial Median Landscape Irrigation (Harbor, Valley View)		724,470 (421)	2,000,000 (280)	400,000 (423)	2,724,470
Harbor Blvd. Median Curb Upgrade		50,000 (421)	450,000 (281)		500,000
Euclid St. Median Curb Upgrade		50,710 (421)	456,390 (281)		507,100
<u>STREET MAINTENANCE</u>					
Sidewalk Inspection and Repair		234,206 (111)			234,206
Residential Overlays*					
TCRF Residential Overlay		755,672 (075)			755,672
Prop. 42 CAP Project		711,781 (075)			711,781
Central GG Overlay		500,000 (040)			500,000
Residential Sealing Program		148,597 (111)			148,597
<u>STORM DRAIN IMPROVEMENTS</u>					
Orangewood Storm Drain		95,000 (082)			95,000
Yockey/Newland Phase 2		100,000 (082)	500,000 (361)		600,000
Belgrave Channel Improvement		800,000 (061)	2,500,000 (361)		3,300,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>					
Traffic Signal Modifications		200,000 (421)			200,000
Intersection Safety Improvements		50,000 (421)			50,000
New Traffic Signal		28,900 (421)			28,900
Total	\$	<u>4,874,336</u>	\$	<u>6,988,390</u>	\$ <u>11,862,726</u>

\* Potential projects as funding becomes available.

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2011-2012

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Street Rehabilitation Various Locations	\$ 900,000	\$ 900,000	\$ 1,800,000
Harbor/Garden Grove IIP	500,000	2,000,000	2,500,000
Harbor Blvd. Smart Street	250,000	250,000	500,000
Dale/Garden Grove Blvd. IIP	1,000,000		1,000,000
Local Street Improvements	100,000		100,000
Arterial Median Upgrade	125,000	125,000	250,000
Arterial Median Landscape Irrigation	200,000		200,000
<u>STREET MAINTENANCE</u>			
Cross Gutter Replacement	100,000		100,000
Sidewalk Inspection and Repair	234,206		234,206
Residential Overlay Program	902,478		902,478
Residential Sealing Program	148,597		148,597
<u>STORM DRAIN IMPROVEMENTS</u>			
Orangewood Storm Drain		1,000,000	1,000,000
Yockey/Newland Phase 2		3,000,000	3,000,000
Belgrave Channel Improvement		8,000,000	8,000,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Modifications	120,000	80,000	200,000
Traffic Signal	220,000		220,000
Total	<u>\$ 4,850,281</u>	<u>\$ 15,355,000</u>	<u>\$ 20,205,281</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2012-2013

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Street Rehabilitation Various Locations	\$ 900,000	\$ 900,000	\$ 1,800,000
Harbor Blvd. Smart Street	250,000	250,000	500,000
Dale/Garden Grove Blvd. IIP	1,000,000		1,000,000
Local Street Improvements	100,000		100,000
Arterial Median Upgrade	125,000	125,000	250,000
<u>STREET MAINTENANCE</u>			
Cross Gutter Replacement	100,000		100,000
Sidewalk Inspection and Repair	234,206		234,206
Residential Overlay Program	902,478		902,478
Residential Sealing Program	148,597		148,597
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Modifications	120,000	80,000	200,000
Traffic Signal	220,000		220,000
Total	<u>\$ 4,150,281</u>	<u>\$ 1,355,000</u>	<u>\$ 5,505,281</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2013-2014

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Street Rehabilitation Various Locations	\$ 945,000	\$ 945,000	\$ 1,890,000
Harbor Blvd. Smart Street	262,500	262,500	525,000
Dale/Garden Grove Blvd. IIP	1,000,000		1,000,000
Local Street Improvements	105,000		105,000
Arterial Median Upgrade	131,250	131,250	262,500
<u>STREET MAINTENANCE</u>			
Cross Gutter Replacement	105,000		105,000
Sidewalk Inspection and Repair	245,916		245,916
Residential Overlay Program	947,602		947,602
Residential Sealing Program	156,027		156,027
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	52,500		52,500
Traffic Signal Modifications	126,000	84,000	210,000
Traffic Signal	231,000		231,000
Total	<u>\$ 4,307,795</u>	<u>\$ 1,422,750</u>	<u>\$ 5,730,545</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2014-2015

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Street Rehabilitation Various Locations	\$ 992,250	\$ 992,250	\$ 1,984,500
Harbor Blvd. Smart Street	275,625	275,625	551,250
Local Street Improvements	110,250		110,250
Arterial Median Upgrade	137,813	137,813	275,626
<u>STREET MAINTENANCE</u>			
Cross Gutter Replacement	110,250		110,250
Sidewalk Inspection and Repair	258,212		258,212
Residential Overlay Program	994,982		994,982
Residential Sealing Program	163,828		163,828
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	55,125		55,125
Traffic Signal Modifications	132,300	84,000	216,300
Traffic Signal	242,550		242,550
Total	<u>\$ 3,473,185</u>	<u>\$ 1,489,688</u>	<u>\$ 4,962,873</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
SEWER

PROJECTS	<u>CURRENT ESTIMATED COST</u>	
	NEW CAPITAL	REPLACEMENT
2010-2011		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 2,695,000</u>	<u>\$ 1,181,283</u>
Total	\$ 2,695,000	\$ 1,181,283
2011-2012		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 20,491,400</u>	<u>\$ 1,240,347</u>
Total	\$ 20,491,400	\$ 1,240,347
2012-2013		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 0</u>	<u>\$ 1,302,365</u>
Total	\$ 0	\$ 1,302,365
2013-2014		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 0</u>	<u>\$ 1,367,483</u>
Total	\$ 0	\$ 1,367,483
2014-2015		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 0</u>	<u>\$ 1,435,857</u>
Total	\$ 0	\$ 1,435,857

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
WATER

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
2010-2011		
Water Services		\$ 346,225
Water Meter		1,289,776
Fire Hydrants		157,516
Main Valve		220,417
Water Main Improvements	2,317,174	
Production Projects:		
Well 31: Drill new well to depth of 1400 ft; refit inactive well with variable frequency drive & nitrate analyzer	1,000,000	
Brookhurst Median	1,700,000	
Total	\$ 5,017,174	\$ 2,013,934
2011-2012		
Water Services		\$ 277,547
Water Meter		693,868
Fire Hydrants		194,283
Main Valve		222,039
Water Main Improvements	2,405,575	
Production Projects:		
Well 19: Improve, replace or construct building, & SCADA	377,000	
Well 31: Improve, replace or construct building	1,500,000	
Booster Pump Replacements:		
Lampson (5), Magnolia (1), Trask (5)	678,460	
Natural Gas Engine Replacements: West GG	2,000,000	
Lampson/Trask Variable Frequency Drive	400,000	
Cathodic Protection	265,901	
Total	\$ 7,626,936	\$ 1,387,737
2012-2013		
Water Services		\$ 304,024
Water Meter		760,061
Fire Hydrants		212,817
Main Valve		243,221
Water Main Improvements	3,439,976	
Production Projects:		
Well 25: Improv., replace or construct building, & SCADA	519,900	
Booster Pump Replacements:		
Lampson (5), Magnolia (1), Trask (5)	302,500	
Total	\$ 4,262,376	\$ 1,520,123



CAPITAL IMPROVEMENTS - PUBLIC WORKS  
WATER

CURRENT ESTIMATED COSTS

DESCRIPTION	NEW CAPITAL	REPLACEMENT
2013-2014		
Water Services		\$ 305,996
Water Meter		764,990
Fire Hydrants		214,197
Main Valve		244,797
Water Main Improvements	4,470,885	
Production Projects:		
Well 16: Improve, replace or construct building & SCADA	2,780,600	
Total	\$ 7,251,485	\$ 1,529,980
2014-2015		
Water Services		\$ 321,295
Water Meter		803,239
Fire Hydrants		224,907
Main Valve		257,038
Water Main Improvements	3,838,551	
Production Projects:		
Natural Gas Engine Replacements: Magnolia	464,700	
Westhaven Reservoir Roof Cracks	732,600	
Total	\$ 5,035,851	\$ 1,606,479

## FACILITY MAINTENANCE PLAN

PROJECT	FUND	COSTS
2011-12		
ADA Items at Various City Locations	(111)	<u>\$ 480,000</u>
Total		\$ 480,000
2012-13		
Fire Station Apparatus Door Replacement	(111)	80,000
Roof Replacement at Fire Station #2 and #3	(111)	225,000
Upgrade Facades at Fire Station #4 and #5	(111)	90,000
Roof over Fire Apparatus Floor Station #1	(111)	<u>50,000</u>
Total		\$ 445,000
2013-14		
Carpet at Various Fire Stations	(111)	\$ 200,000
Kitchen Remodel at Various Fire Stations	(111)	<u>425,000</u>
Total		\$ 625,000
2014-2015		
CMC Restroom Upgrades	(111)	<u>\$ 500,000</u>
Total		\$ 500,000